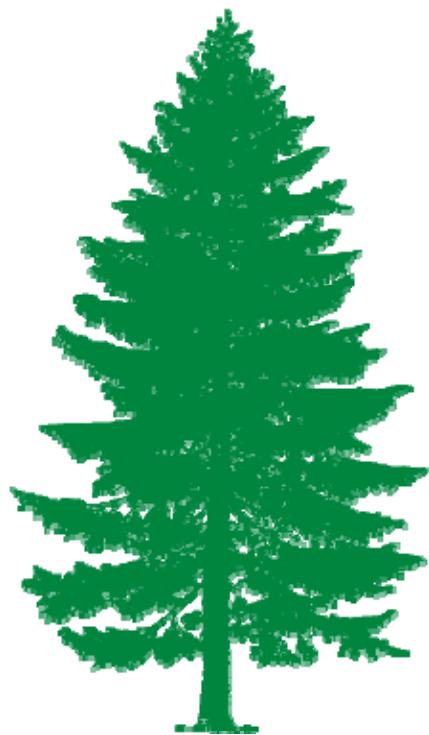


CROW WING COUNTY

2012 Budget



Prepared by the offices of the County Auditor-Treasurer and County Administrator

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2012 Budget Detail by Fund & Department

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CROW WING COUNTY BUDGET & LEVY SUMMARY 2012 VERSUS 2011

2012 BUDGET SUMMARY

Crow Wing County's fiscal year 2012 budget reflects the County Board's desire for a fiscally responsible budget and levy. The financial stability of the County's operations, as well as previously approved initiatives and regulations were also taken into consideration.

The 2012 budget is \$70,464,618 with a levy of \$34,876,657 or a (2.37%) levy decrease from 2011. The (2.37%) levy decrease is the highest percentage of levy decrease on record.

2012 BUDGET AND LEVY BY FUND (Excludes Unorganized Townships)

Governmental Funds Only	Expenditures		Revenues		Property Tax Levy		Transfer in/(Out)	Fund Bal. Change
		% Chg vs. 2011 Original		% Chg vs. 2011 Original		% Chg vs. 2011 Original		
General	27,935,861	.24%	7,519,963	(7.69%)	17,208,825	(3.68%)	28,347	(3,178,726)
General Fund Includes: General and Reserved/Designated General.								
Highway	11,312,499	13.01%	7,428,442	13.33%	3,891,814	(3.26%)		7,757
Community Service	21,111,119	(3.30%)	13,423,776	(2.98%)	7,631,227	(5.86%)		(56,116)
Community Services Includes: Human Services, Retired Senior Volunteer Program, Health, Veteran Service, Juvenile Det.								
Debt Service	5,654,963	(.96%)	98,855	(8.06%)	4,273,254	(25.39%)	(125,000)	(1,407,854)
Capital Projects	2,482,255		901,210		1,871,537			290,492
SCORE	857,559	(8.65%)	1,008,000	0.00%			(275,000)	(124,559)
Public Land Management	1,053,133	9.74%	830,300	(4.83%)				(222,833)
Public Land Management Fund Includes: Forfeited Tax Sale, Grants Land, and Timber Development.								
Other Governmental	57,229	(67.21%)	74,200	(80.68%)				16,971
Other Governmental Funds Includes: Small Cities Development, and Environmental Trust.								
Totals	70,464,618	4.40%	31,284,176	1.21%	34,876,657	(2.37%)	(371,083)	(4,674,868)

HISTORICAL LEVY, RATE, AND ESTIMATED MARKET VALUE ANALYSIS

HISTORICAL LEVY SUMMARY

Crow Wing County's has been dedicated in managing the County's levy funding needs over the last five years.

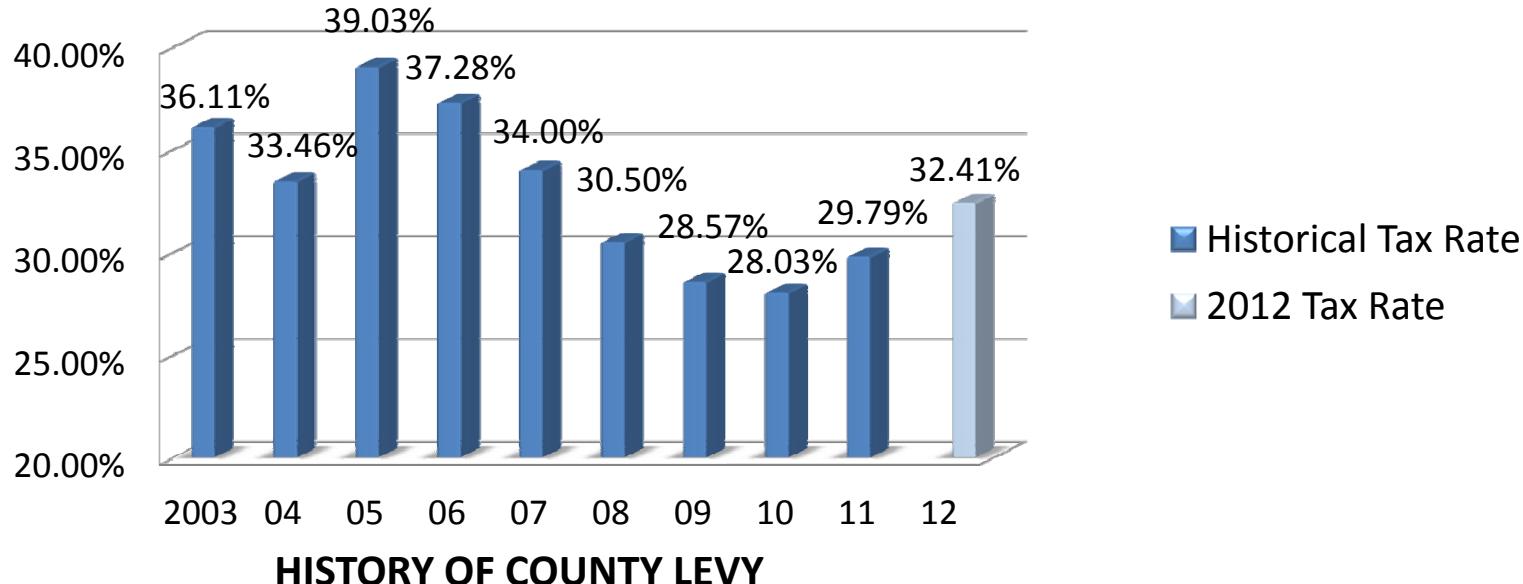
In the last five years the County's levy growth has increased by a total of 2.08%, from \$34,165,859 in 2008 to \$34,876,657 in 2012.

LEVY AMOUNT AND PERCENTAGE INCREASE/(DECREASE)

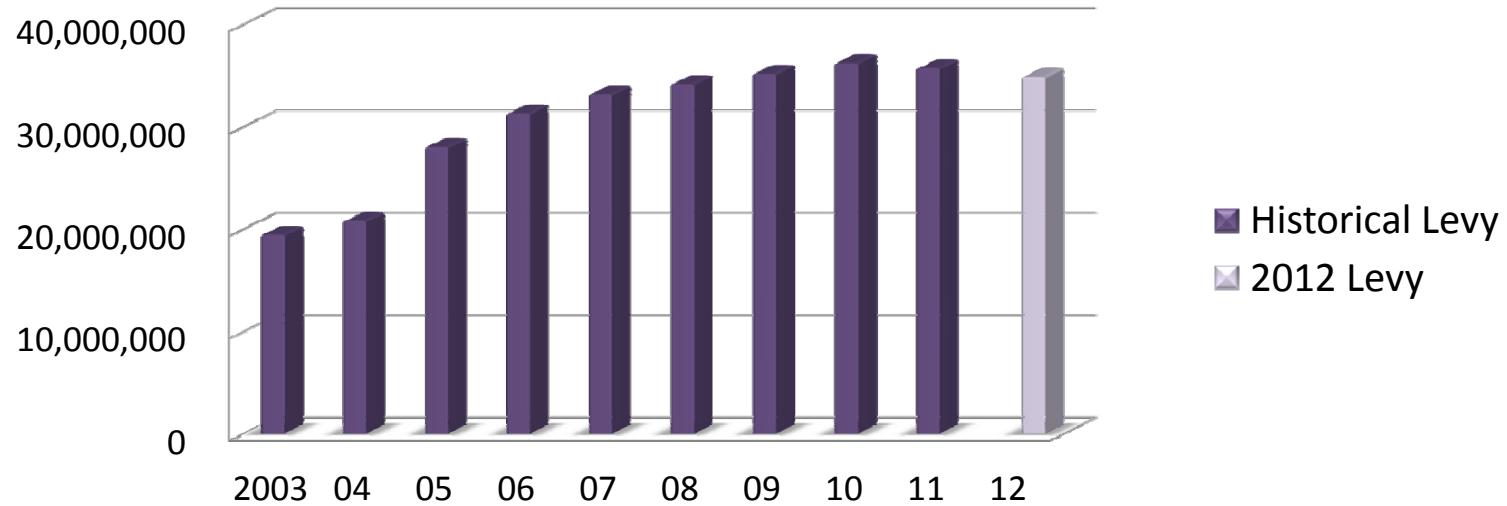
Last 12 years

Year	Levy	Levy % Inc /(Dec)
2001	18,666,927	8.05%
2002	20,657,122	10.66%
2003	21,612,311	4.62%
2004	20,804,776	6.95%
2005	28,010,646	34.64%
2006	31,321,860	11.82%
2007	33,169,882	5.90%
2008	34,165,859	3.00%
2009	35,183,775	2.98%
2010	36,221,696	2.95%
2011	35,721,696	(1.38%)
2012	34,876,657	(2.37%)

HISTORY OF COUNTY TAX RATES



HISTORY OF COUNTY LEVY



ESTIMATED MARKET VALUES

For taxes payable in 2010, property estimated market values started to show a decline. This trend has continued into 2012 during this economic downturn and as a result has negative impacts on the County's tax rate.

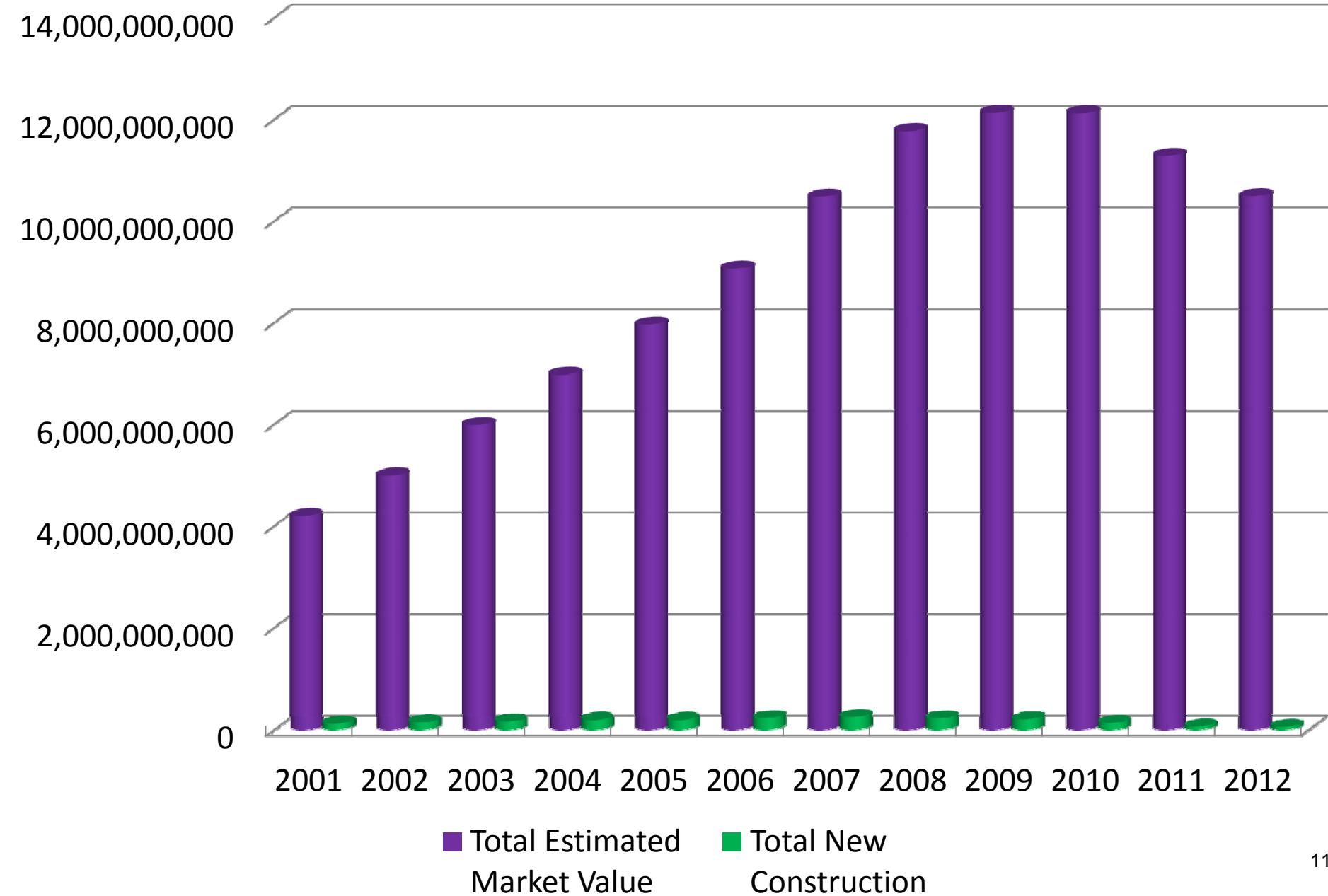
The County tax rate in 2011 and 2012 is 29.79% and 32.41%, respectively. This increase in tax rate for 2012 is attributed to the estimated market value decline of (7.06%) in 2012. Additionally, the State Legislatures action to replace Market Value Credits with a Market Value Exclusion program lower the taxable market values of property. This impacted the County's taxable market value by (3.30%). Therefore, the market value exclusion program also attributed to the increase in the County's tax rate and ultimately a tax increase for most taxpayers.

ESTIMATED MARKET VALUE & NEW CONSTRUCTION

Last 12 years actual

Pay Year	Total Estimated		Total New		% of New Construction
	Market Value	% Inc/(Dec)	Construction	% Inc/(Dec)	
2001	4,205,451,200		122,600,200		2.92%
2002	5,002,115,600	18.94%	145,223,200	18.45%	2.90
2003	5,998,495,100	19.92	164,626,600	13.36	2.74
2004	6,990,447,900	16.54	193,779,440	17.71	2.77
2005	7,973,404,600	14.06	192,942,100	(0.43)	2.42
2006	9,074,443,000	13.81	228,656,500	18.51	2.52
2007	10,486,477,900	15.56	252,129,300	10.27	2.40
2008	11,783,979,800	12.37	225,460,000	(10.58)	1.91
2009	12,139,755,500	3.02	204,906,600	(9.12)	1.69
2010	12,132,192,400	(0.06)	135,995,300	(33.63)	1.12
2011	11,293,750,900	(6.91)	63,876,400	(53.03)	0.57
2012	10,496,219,900	(7.06)	57,170,800	(10.50)	0.54

ESTIMATED MARKET VALUE & NEW CONSTRUCTION



REVENUES, EXPENDITURES & CHANGE IN FUND BALANCE

**Governmental Funds including
unorganized townships**
**Last 10 years actual &
2 years budgeted**

HISTORICAL TRENDING SUMMARY

Total County expenditures has fluctuated over the last 10-12 years. The most significant variance is due to timing of capital project spending.

In 2004, Crow Wing County bonded for the construction of facilities. This accounts for the sharp increase in expenditures during the construction period of 2004-2006. At this time the County spent down the Capital Improvement and Jail Bond proceeds as reflected on the next page. The 2001-2010 data was compiled from the County's audited financial statements.

Since 2007, expenditures remains relatively flat as major capital projects slowed and operational spending was managed to flatten growth. In 2012, capital outlays increased to reflect the switch over from a broad band to narrow band 800 MHz Public Safety radio system. This project has to be completed by January 1, 2013 under Federal Communications Commission regulations.

REVENUES, EXPENDITURES & CHANGE IN FUND BALANCE

Governmental Funds including unorganized townships

Last 10 years actual & 2 years budgeted

Year	Total Revenues	Total Expenditures	Excess of	Total Other Financing Sources/(Uses)	Net Change In Fund Balance
			Revenues Over (under) Expenditures		
2001	47,235,089	43,120,243	4,114,846		4,114,846
2002	48,675,144	48,912,588	(237,444)	338,383	100,939
2003	49,928,969	49,113,062	815,907	1,885,065	2,700,972
2004	49,678,589	59,046,431	(9,367,842)	52,092,552	42,724,710
2005	61,751,794	90,168,625	(28,416,831)	233,935	(28,182,896)
2006	65,642,009	74,931,051	(9,289,042)	3,216,226	(6,072,816)
2007	69,285,022	68,507,071	777,951	14,604	792,555
2008	73,449,003	70,653,684	2,795,319	202,558	2,997,877
2009	68,431,522	70,061,331	(1,629,809)	3,476,223	1,846,414
2010	72,851,155	71,296,301	1,554,854	1,656,047	3,210,901
2011 Budget	67,393,277	68,148,473	(755,196)	(54,000)	(809,196)
2012 Budget	66,890,415	71,240,337	(4,349,922)	(370,083)	(4,720,005)

REVENUES BY TYPE

**Governmental Funds including
unorganized townships**

**Last 10 years actual & 2 years
budgeted**

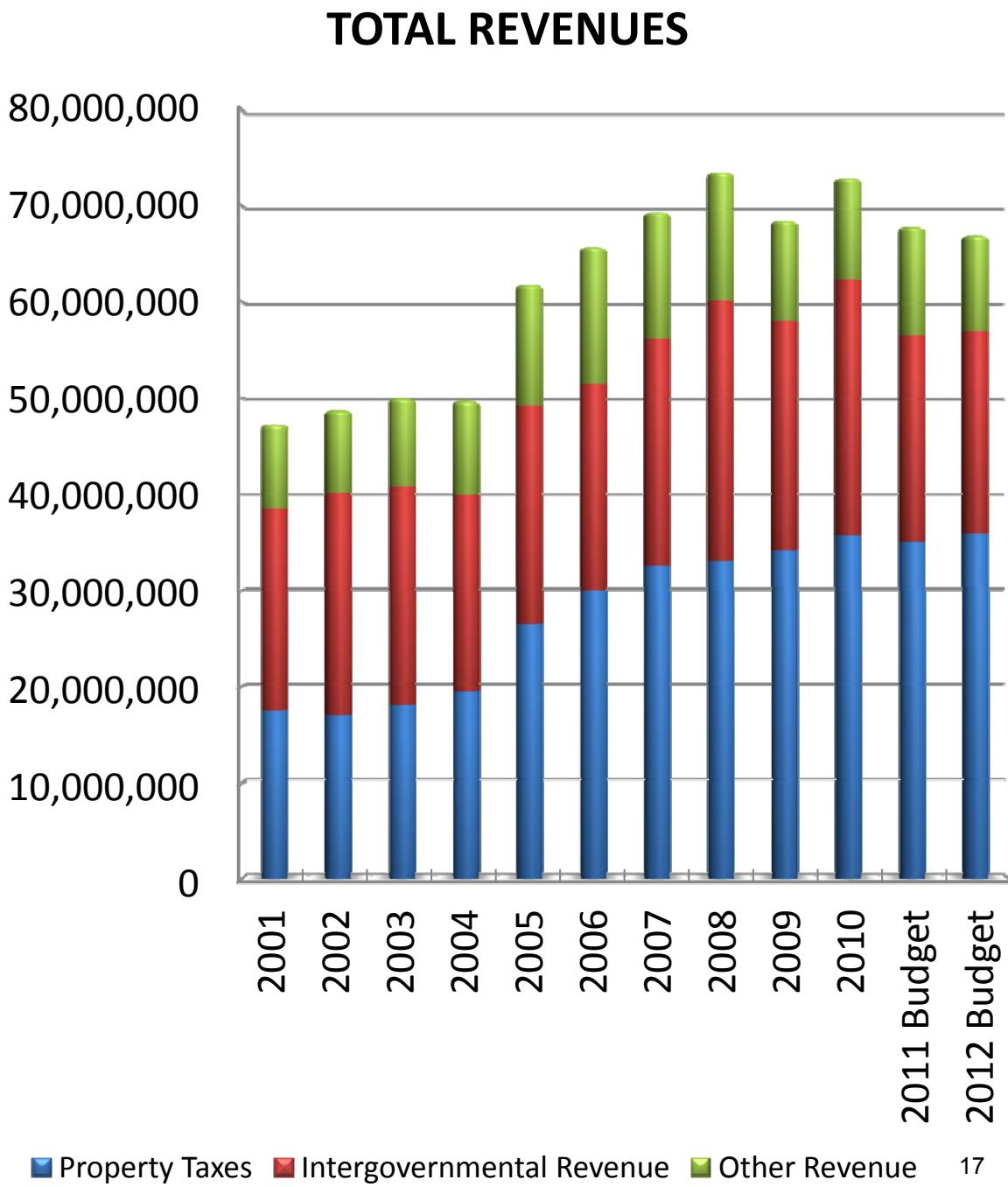
REVENUES BY TYPE

Governmental Funds including unorganized townships

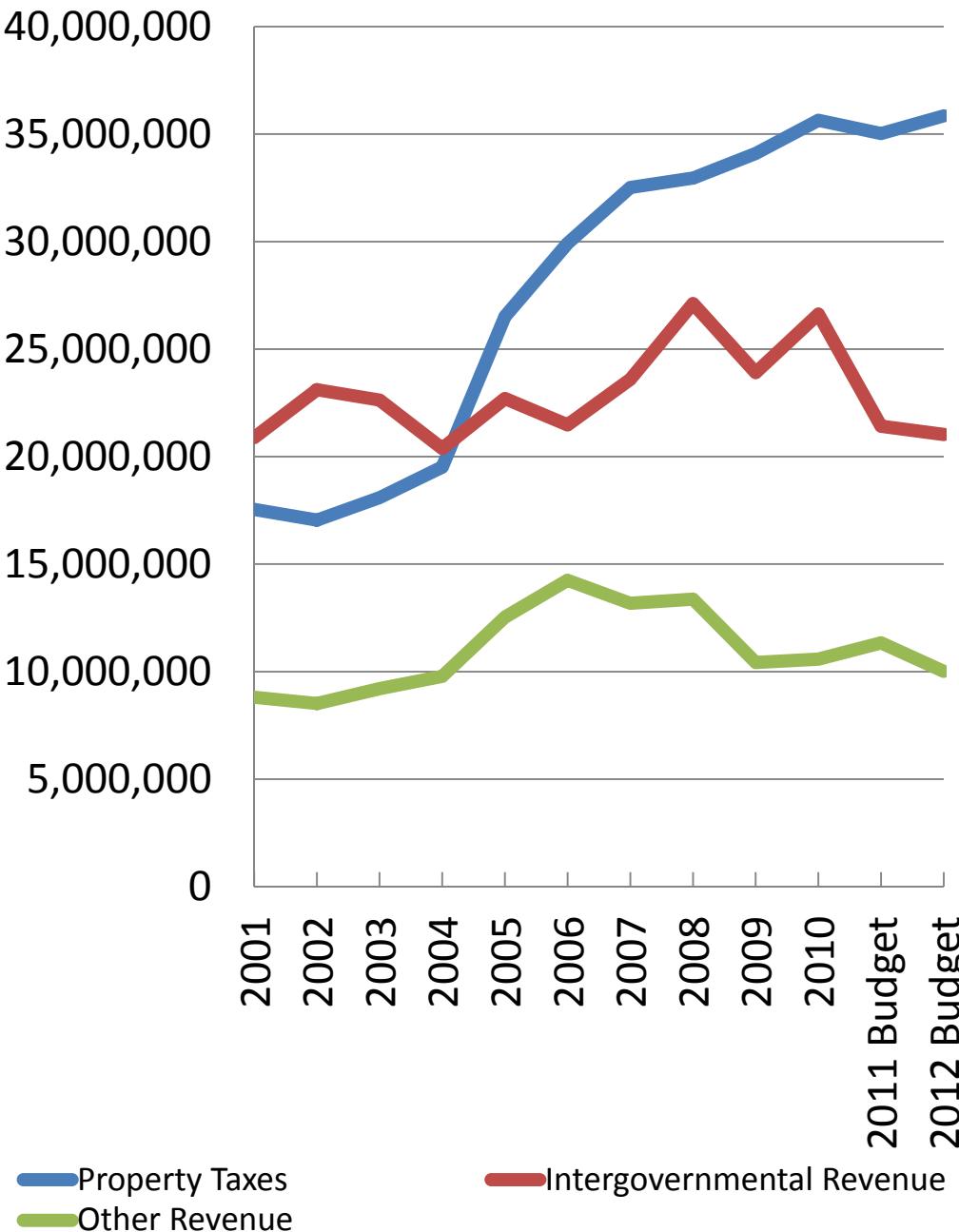
Last 10 years actual & 2 years budgeted

Year	Property Taxes	Intergovernmental Revenue	Other Revenues	Total Revenues
2001	17,542,852	20,883,349	8,808,888	47,235,089
2002	17,047,309	23,111,924	8,515,911	48,675,144
2003	18,089,683	22,628,505	9,210,781	49,928,969
2004	19,518,610	20,380,618	9,779,361	49,678,589
2005	26,515,870	22,698,458	12,537,466	61,751,794
2006	29,914,424	21,479,244	14,248,341	65,642,009
2007	32,513,013	23,592,755	13,179,254	69,285,022
2008	32,954,120	27,121,712	13,373,171	73,449,003
2009	34,097,022	23,908,450	10,426,050	68,431,522
2010	35,641,804	26,628,793	10,580,558	72,851,155
2011 Budget	35,023,509	21,411,701	11,340,681	67,393,277
2012 Budget	35,843,796	21,029,087	10,017,532	66,890,415

- In 2004, Crow Wing County bonded for the construction of facilities. Additional annual debt service of approximately \$4.2M was the result. This explains the sharp increase in property tax from 2004 to 2005.(blue bar)
- A significant challenge for the County is that Intergovernmental Revenues in 2012 remain ultimately at the same level as in 2001. (red bar)
- Federal grant increases in 2008-2010 helped offset some of the States grant and aid decrease during that time.
- However, In 2011-2012 the Federal dollars were significantly less than 2008-2010. The State also cut funding in additional areas like County Program Aid and Market Value Credit.



REVENUES BY TYPE



- In 2008-2012 property taxes have remained fairly stable after the sharp increase in the mid-2000's.
- The slight increase in property taxes paid by taxpayers in 2012 were solely attributed to the State's elimination of Market Value Credit to taxpayers. The County's negative (2.37%) levy helped soften the impact of the law change.
- However, significant tax shift still occurred between properties as property owners piece of the property tax pie changed from one year to the next.
 - County charges for services, interest income, and other miscellaneous revenues took a significant decline around 2008 and 2009. This new normal has continued into 2012 budget planning and forecasts.

EXPENDITURE BY TYPE

**Governmental Funds including
unorganized townships**

**Last 10 years actual & 2 years
budgeted**

EXPENDITURE BY TYPE
Governmental Funds including unorganized townships
Last 10 years actual & 2 years budgeted

Year	Operations	Highway Infrastructure	Capital Outlay	Debt Service	Total Expenditures
2001	36,022,894	6,203,586	125,504	768,259	43,120,243
2002	41,422,105	5,855,555		1,634,928	48,912,588
2003	42,075,316	5,446,599	282,086	1,309,061	49,113,062
2004	40,908,595	6,759,977	9,893,829	1,484,030	59,046,431
2005	46,156,572	6,072,459	33,701,146	4,238,448	90,168,625
2006	50,189,343	3,558,945	15,294,595	5,888,168	74,931,051
2007	54,827,343	5,741,866	1,994,898	5,942,964	68,507,071
2008	56,961,705	6,594,494	1,133,905	5,963,580	70,653,684
2009	52,610,159	9,155,418	664,806	7,630,948	70,061,331
2010	53,715,324	9,005,419	885,952	7,689,606	71,296,301
2011 Budget	54,019,028	5,186,581	3,116,489	5,826,375	68,148,473
2012 Budget	52,896,543	6,790,362	5,778,569	5,774,863	71,240,337

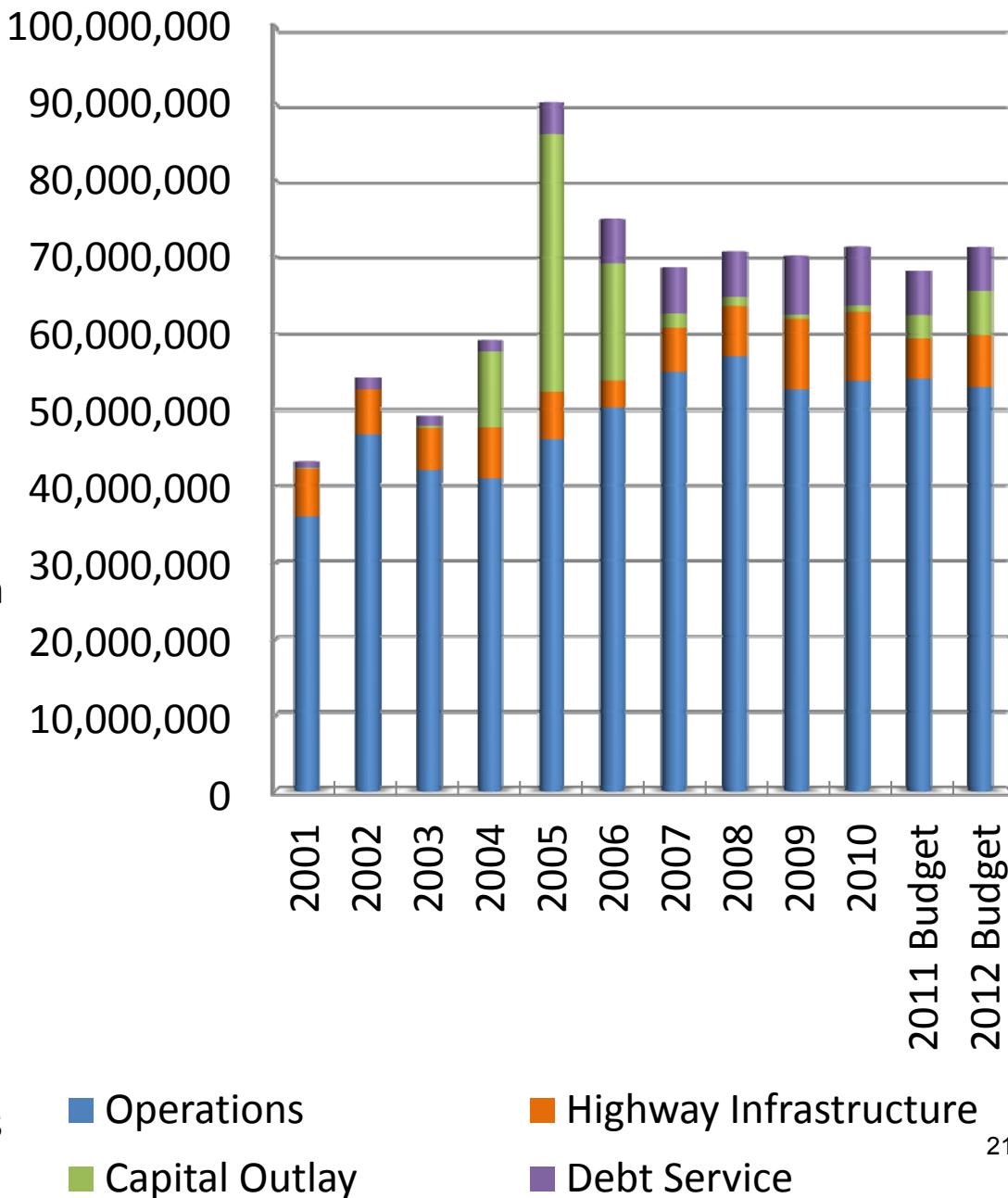
- Breaking down expenditures into the categories of operations, highway infrastructure, other capital outlay, and debt service, better defines County spending trends.

- Starting in around 2008, to maintain flat expenditures, the County created operational efficiencies through several significant organizational restructures.

- The County continued to keep long-term strategic capital planning as a high priority, during the economic downturn.

- Highway infrastructure has fluctuated largely based on the available Federal grant dollars for projects. In 2009 and 2010 the County received historical highs in Federal highway funding as part of the American Recovery and Reinvestment Act of 2009. These funds were stimulus and one-time in nature.

TOTAL EXPENDITURES

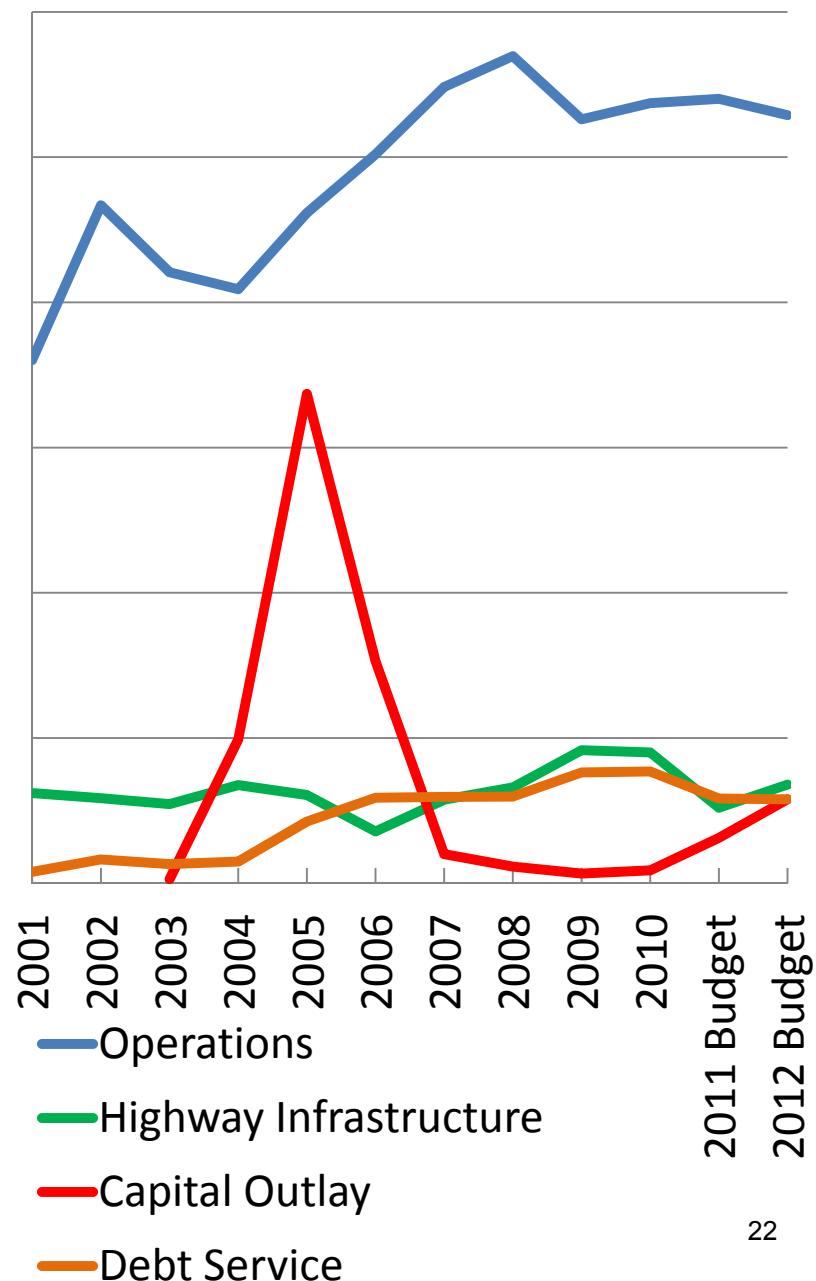


- In 2004, the County bonded for the construction and remodel of facilities. This explains the sharp capital outlay increase in spending during the construction period of 2004-2006. (red-line)

- In 2004-2007 the County also experience higher operational growth as staffing slightly increased at this time. Additionally, the increase in square footage also attributed to the growth in operational spending. Other operational expenditures that outpaced inflation have been historically health insurance and fuel costs to name a few.

- Operational spending in 2008-2012 remained relatively flat(blue line). A reduction in the County's workforce was needed to accomplish overall flat operational expenditures. The County is a very service based organization. Approximately 50% of the total budgeted expenditures coming from human capital.

EXPENDITURES BY TYPE



OPERATING EXPENDITURES BREAKDOWN BY FUNCTION

**Governmental Funds including
unorganized townships**

**Last 10 years actual & 2 years
budgeted**

OPERATING EXPENDITURES BREAKDOWN BY FUNCTION
Governmental Funds including unorganized townships
Last 10 years actual & 2 years budgeted

Year	General Government	Public Safety	Highways and Streets	Sanitation	Human Services
2001	9,190,541	6,558,148	3,269,358		13,817,743
2002	10,560,806	7,174,053	3,710,938		16,185,597
2003	11,239,625	7,809,403	3,116,451		16,075,764
2004	9,554,982	8,458,102	3,814,376		15,377,542
2005	10,774,790	9,438,583	3,918,388		17,859,379
2006	12,920,188	10,238,899	4,192,870		18,658,373
2007	12,949,412	11,224,627	4,362,027		21,819,741
2008	13,655,774	12,124,320	4,772,293	257,754	21,322,603
2009	12,454,136	12,091,853	4,467,171	187,580	19,144,184
2010	12,003,338	11,773,055	4,718,937	116,827	20,561,887
2011 Budget	11,582,348	13,224,470	4,893,095	47,702	19,757,503
2012 Budget	11,959,693	12,551,698	4,940,037	41,900	19,260,331

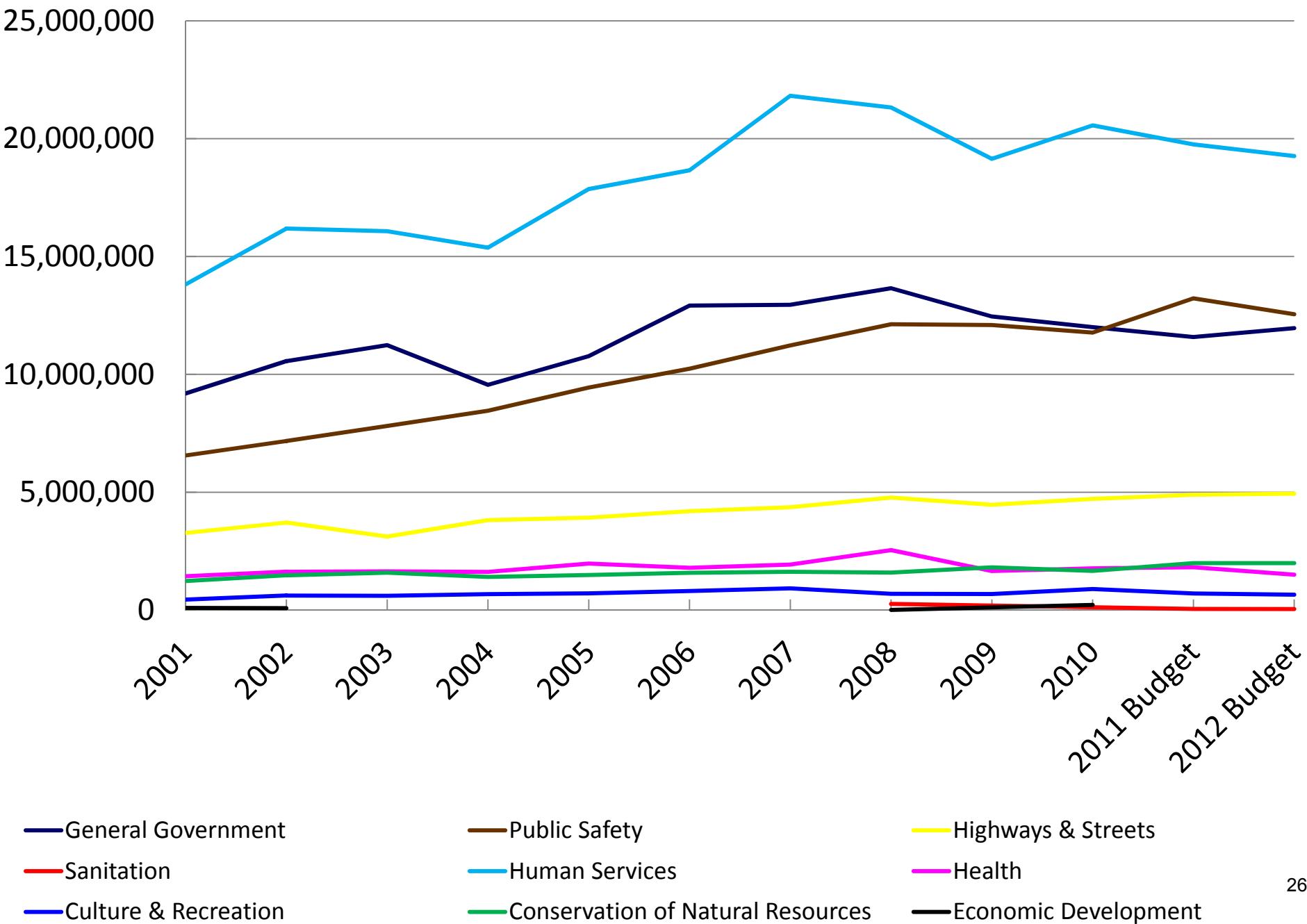
OPERATING EXPENDITURES BREAKDOWN BY FUNCTION (Cont.)

Governmental Funds including unorganized townships

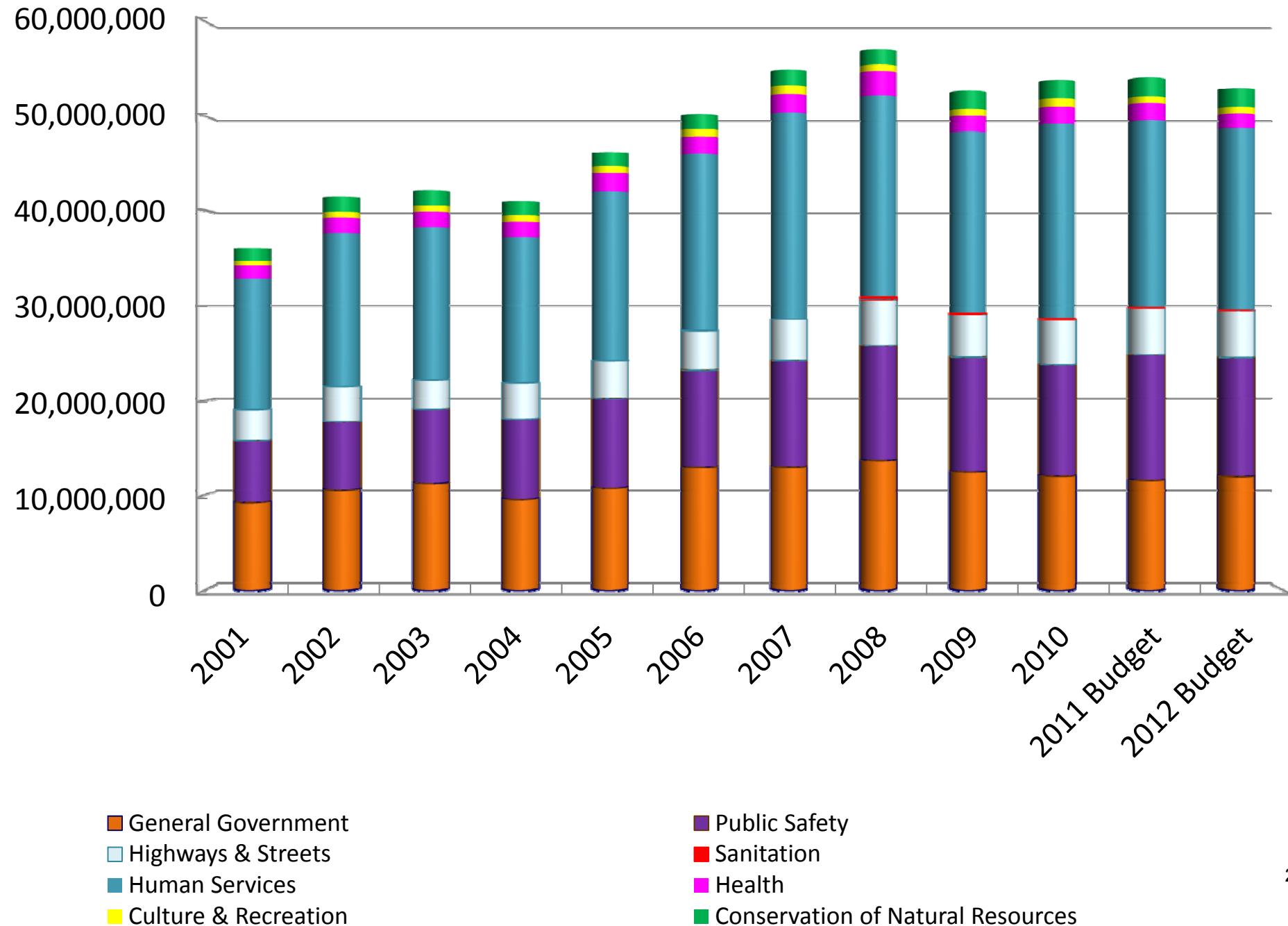
Last 10 years actual & 2 years budgeted

Year	Health	Culture and Recreation	Conservation of Natural Resources	Economic Development	Total Operational Expenditures
2001	1,433,494	439,642	1,227,459	86,509	36,022,894
2002	1,624,588	615,257	1,472,503	78,363	41,422,105
2003	1,641,249	605,554	1,587,270		42,075,316
2004	1,620,788	677,781	1,405,024		40,908,595
2005	1,973,014	707,584	1,484,834		46,156,572
2006	1,790,919	807,769	1,580,325		50,189,343
2007	1,928,209	920,117	1,623,210		54,827,343
2008	2,545,258	690,877	1,589,026	3,800	56,961,705
2009	1,657,571	681,727	1,810,697	115,240	52,610,159
2010	1,768,773	894,537	1,660,163	217,807	53,715,324
2011 Budget	1,817,006	704,834	1,992,070		54,019,028
2012 Budget	1,503,013	649,623	1,990,248		52,896,543

OPERATING EXPENDITURES BY FUNCTION OF GOVERNMENT



OPERATING EXPENDITURES BY FUNCTION OF GOVERNMENT



General Government
Highways & Streets
Human Services
Culture & Recreation

Public Safety
Sanitation
Health
Conservation of Natural Resources

HUMAN CAPITAL INVESTMENTS

**FULL-TIME EQUIVALENTS (FTE'S)
AND PERSONNEL COSTS BY
FUNCTION OF GOVERNMENT**

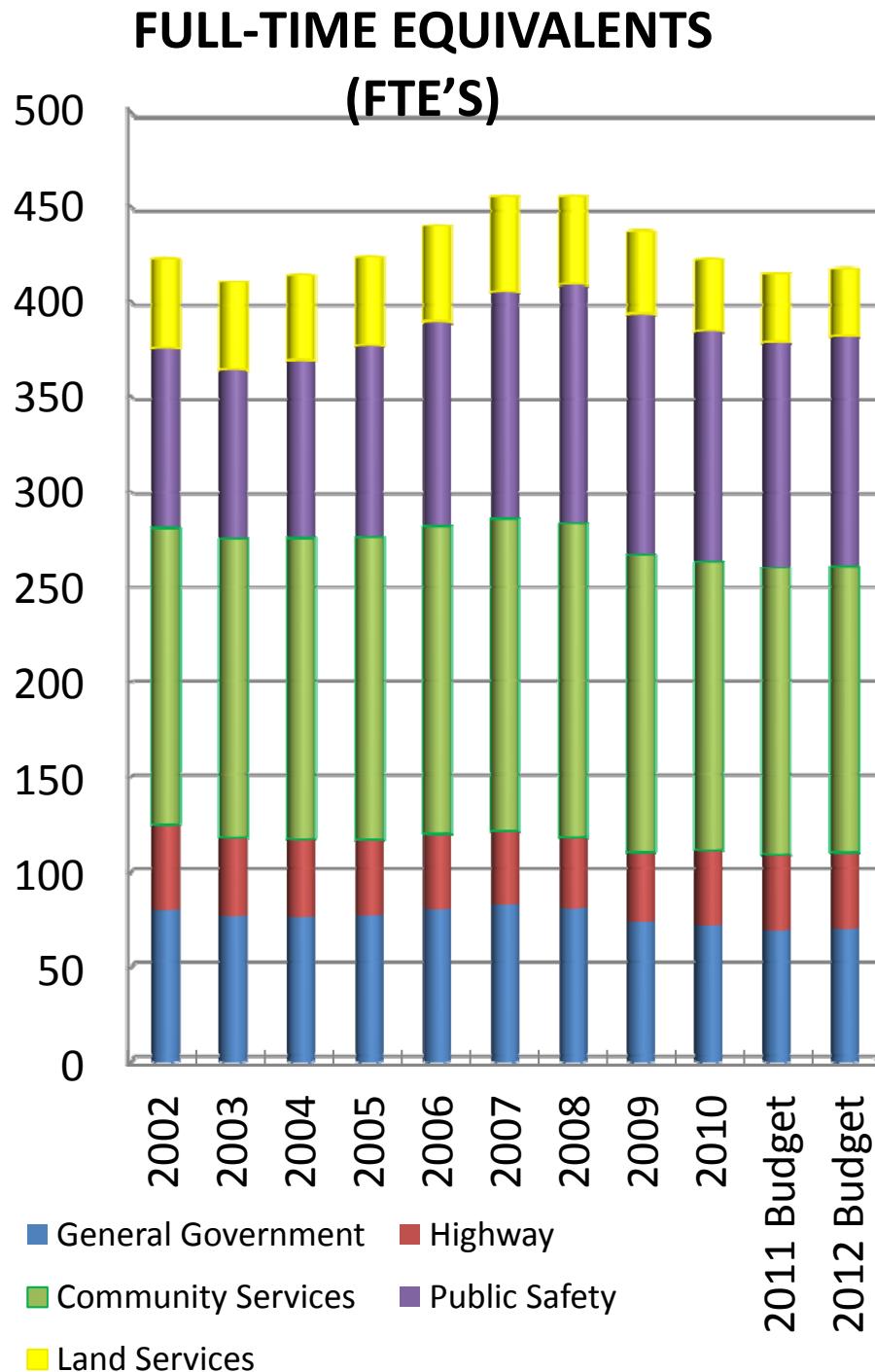
**Last 9 years actual & 2 years
budget**

FULL-TIME EQUIVALENTS (FTE'S) BY FUNCTION OF GOVERNMENT

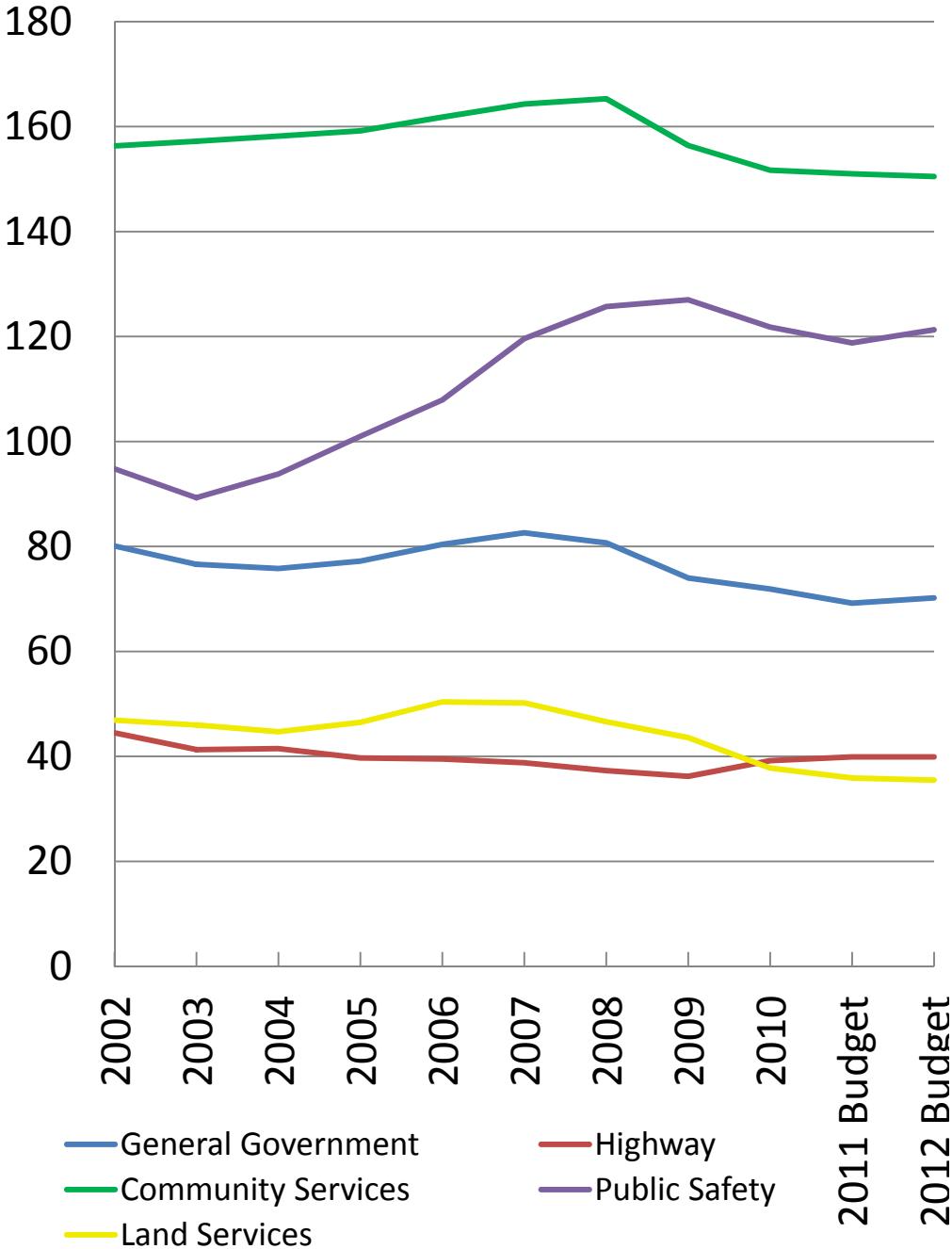
Last 9 years actual & 2 years budget

Year	General Government	Highway	Community Services	Public Safety	Land Services	Total
2002	80.1	44.5	156.3	94.8	46.9	422.5
2003	76.6	41.3	157.2	89.3	46.0	410.4
2004	75.8	41.5	158.2	93.8	44.7	414.0
2005	77.2	39.7	159.2	101.0	46.5	423.6
2006	80.4	39.5	161.8	107.9	50.4	439.9
2007	82.6	38.8	164.3	119.6	50.2	455.5
2008	80.7	37.3	165.3	125.7	46.6	455.6
2009	74.0	36.2	156.4	127.0	43.6	437.2
2010	71.9	39.2	151.7	121.8	37.8	422.4
2011 Budget	69.2	39.9	151.0	118.8	35.9	414.8
2012 Budget	70.2	39.9	150.5	121.3	35.5	417.4

- In 2012, County staffing levels remain below the ten year ago levels of 2002. The 2012 and 2002 staffing levels are 417.4 FTE's and 422.5 FTE's, respectively.
- The County's actual FTE staffing levels peaked in 2007 & 2008 at around 455 FTE's.
- Major organizational restructuring occurred starting in 2008 to help enhance services while dealing with a budgetary need to reduce human capital.
- In 2012, a new staffing normal was obtained. It is likely that if there is a need for future human capital resource cuts it will have more of a direct impact on the services that the County is able to provide. Operational efficiencies are continuously being pursued, however, it is getting much more difficult to do more with less.



FTE'S BY FUNCTION



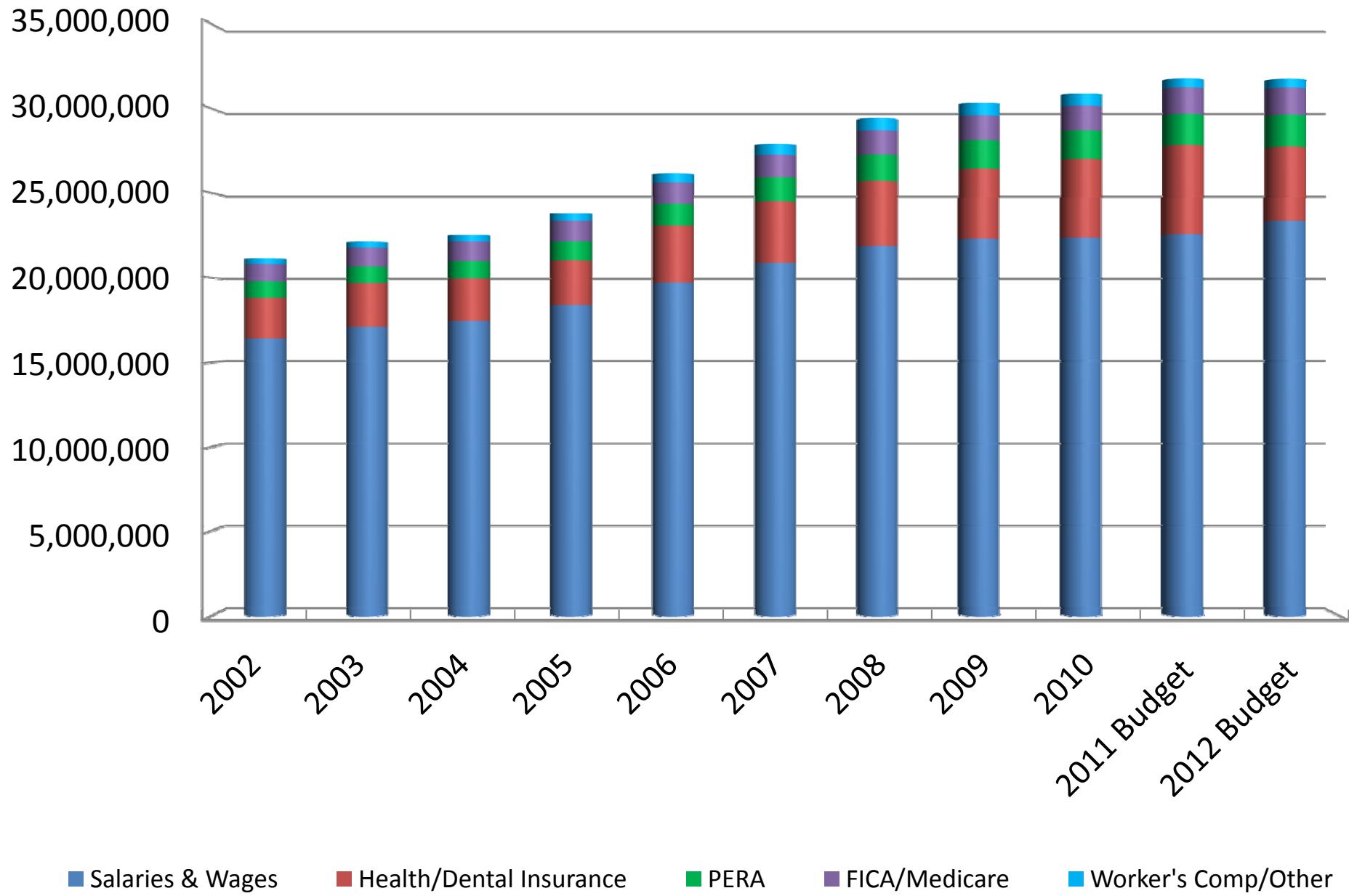
- The largest area of staffing reduction within Community Services (green line) has been the Health Division.
- Public Safety's trend upward in staffing during the mid 2000's was very much attributed to the Minnesota Department of Correction mandate in the amount of correctional officers needed to run the County's jail. (purple line)
- General government FTE's have been reduced by approximately 10 FTE's during the economic downturn. (blue line)
- Current Land Services staffing levels are 11.4 FTE's below the 2002 levels. This was largely managed by the development of a new Land Services model. (yellow line)
- Highway staffing levels are 4.6 FTE's below the 2002 levels. (red line)

PERSONNEL COSTS

Last 9 years actual & 2 years budget

Year	Salaries and Wages	Health/ Dental Insurance	PERA	FICA/ Medicare	Worker's Comp/ Other	Total
2002	16,352,576	2,401,856	974,719	1,057,182	339,871	21,126,204
2003	17,037,926	2,606,834	1,001,807	1,098,110	351,186	22,095,863
2004	17,385,550	2,547,224	1,034,356	1,136,730	386,802	22,490,662
2005	18,325,554	2,681,456	1,112,813	1,201,739	456,809	23,778,371
2006	19,681,527	3,376,239	1,289,609	1,257,461	513,335	26,118,171
2007	20,861,083	3,590,092	1,446,281	1,340,133	621,155	27,858,744
2008	21,877,554	3,786,618	1,586,289	1,425,049	718,689	29,394,199
2009	22,283,498	4,120,029	1,684,979	1,453,843	734,069	30,276,418
2010	22,362,458	4,589,258	1,721,872	1,458,232	704,787	30,836,607
2011 Budget	22,537,694	5,261,381	1,826,525	1,568,878	540,873	31,735,351
2012 Budget	23,307,454	4,400,696	1,873,711	1,602,573	529,700	31,714,314

TOTAL PERSONNEL COSTS



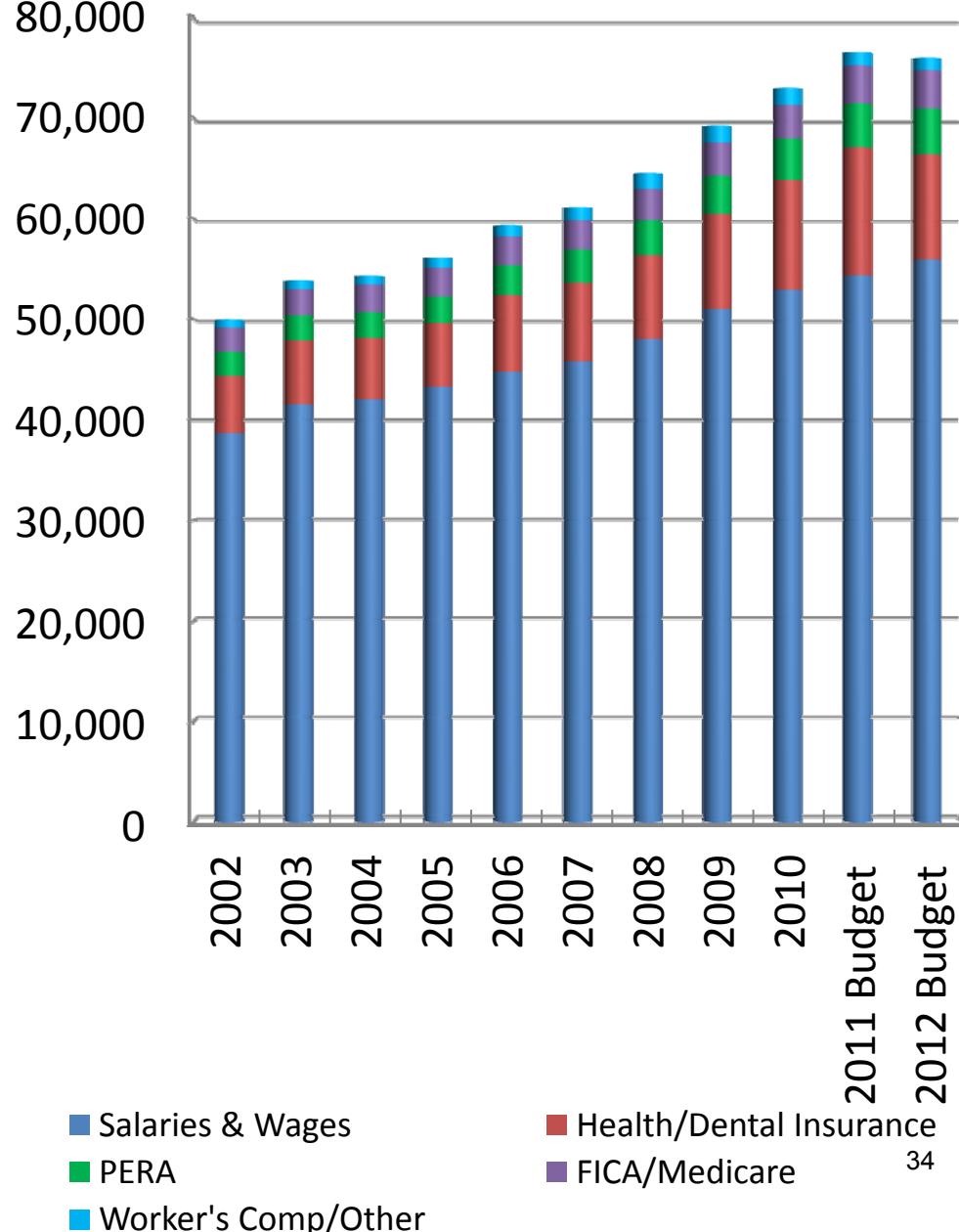
- In 2007, the County went through a comprehensive salary study. The implementation of results, provided growth in salary for various job classifications to provide competitive market pay. This was based on the over arching strategic principle of being an “at market” employer. In 2011 a second study was conducted and confirmed “at market” pay.

- In 2007 the County made a transition from a vacation/sick leave plan to PTO. This resulted in a reduction of 6 accrued days off per employee per year.

- The 2008-2011 double digit annual health insurance inflation resulted in most County employees migrating to high deductible health plans with \$2,600 single and \$5,200 family deductibles.

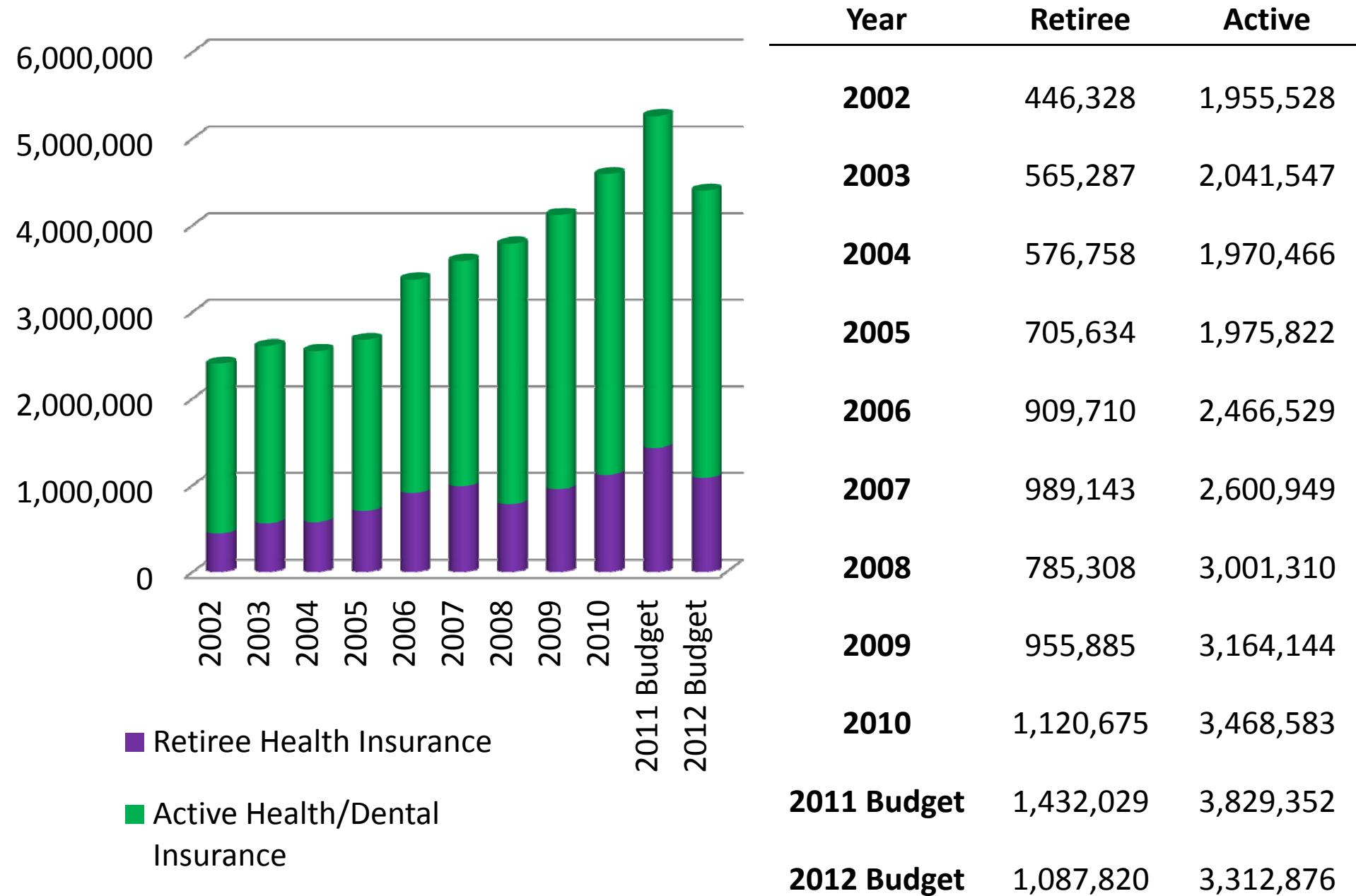
- In 2012, the County is dedicated to move the organization from a stepping pay system to a performance pay system.

HISTORICAL INVESTMENT IN HUMAN CAPITAL (PER FTE)



BREAKDOWN OF RETIREE & ACTIVE HEALTH/DENTAL INSURANCE

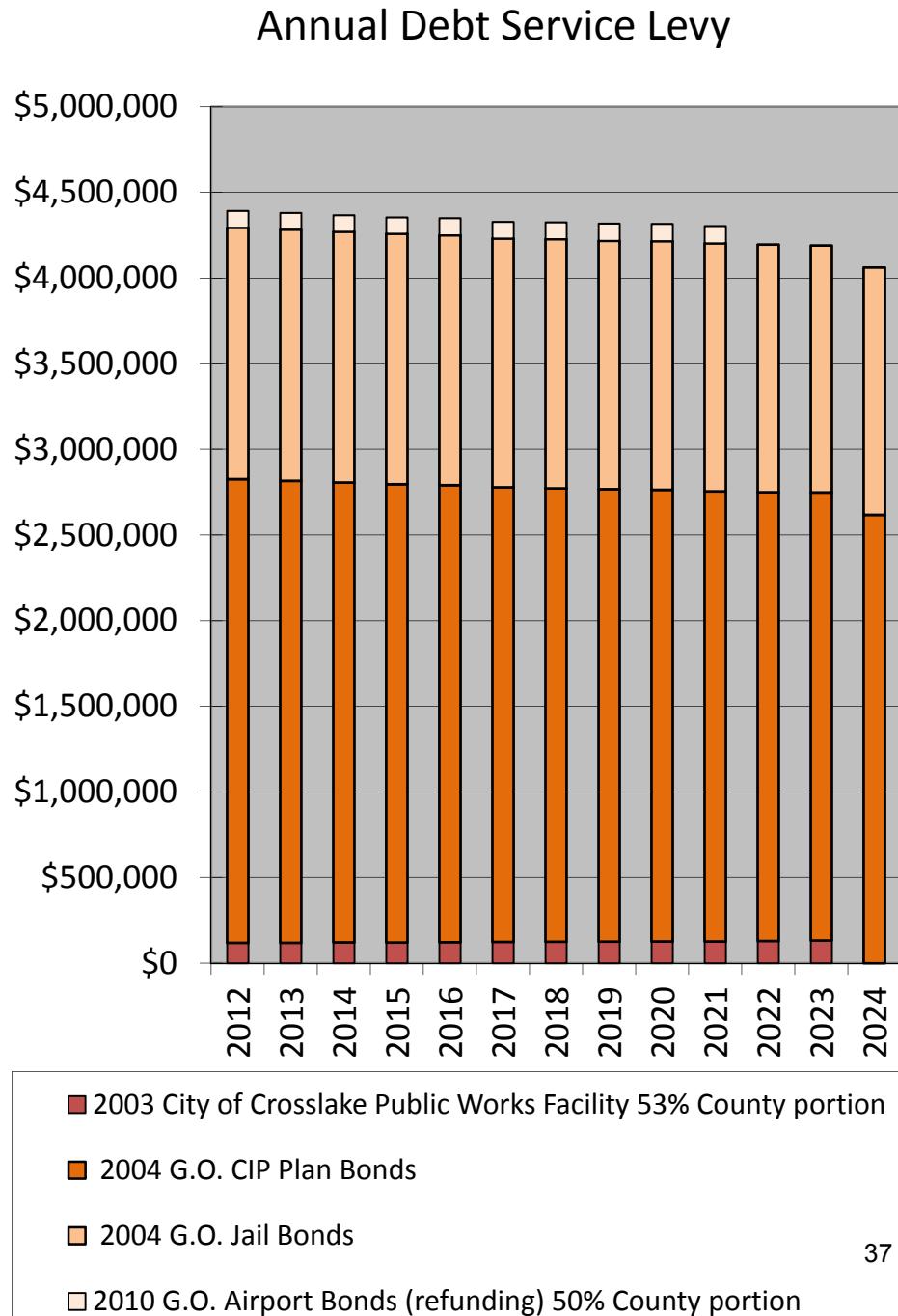
Last 9 years actual & 2 years budget



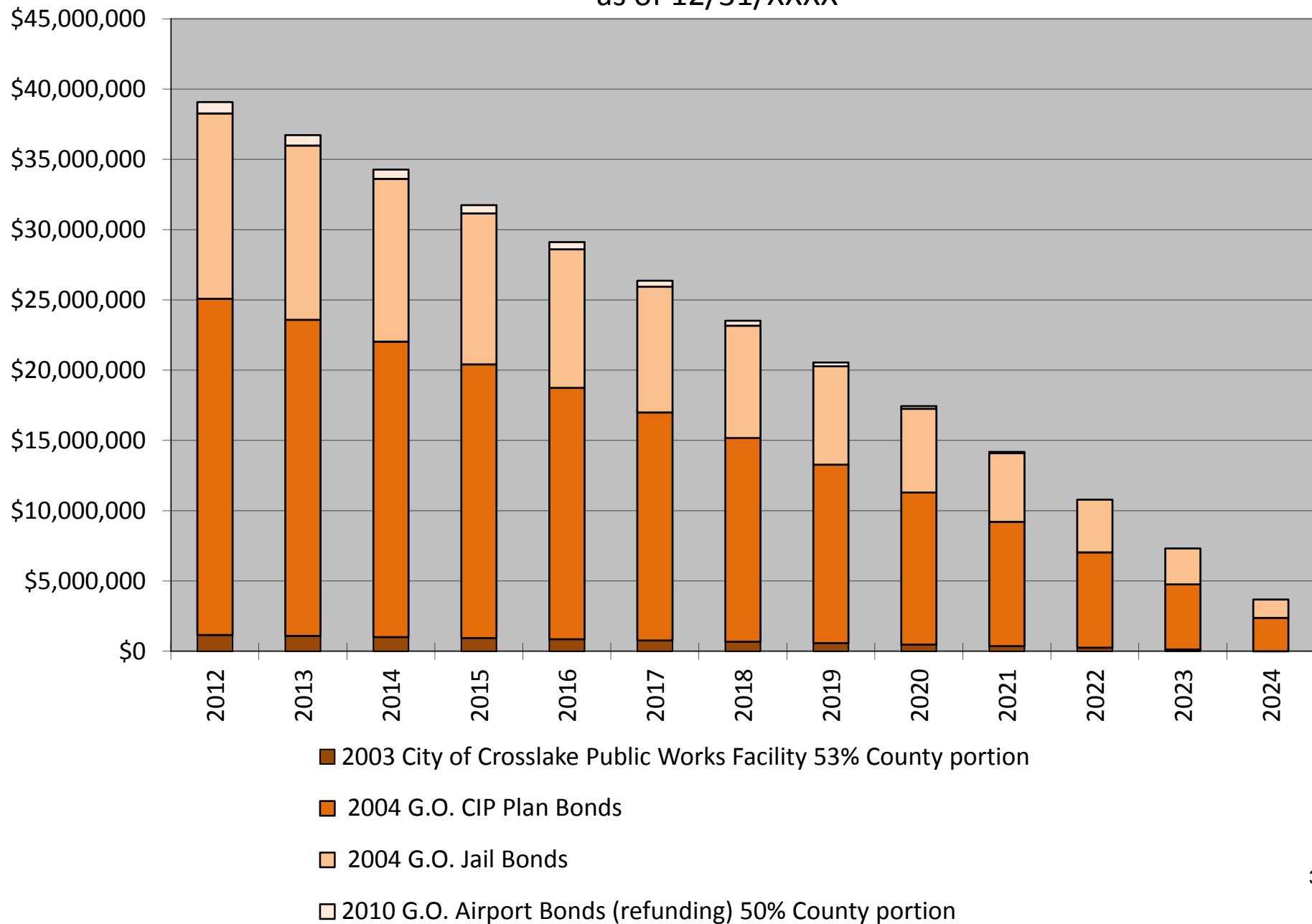
BONDED INDEBTEDNESS

**Annual Debt Service Levy
and Future Principal Outstanding**

- Crow Wing County's current debt levy is 12.3% of the County's 2012 total levy.
- Crow Wing County's debt rating is:
 - AA as rated by Standard & Poor's.
- Starting in 2014, the 2004 G.O. CIP bonds and 2004 G.O. Jail bonds will be able to be refinanced. This will provide the County some good options to consider as the County continues to strategically look at debt management and capital outlay long-term planning.
- The County has a desire to continue in a pay-as-you-go strategy in relation to addressing future capital outlay needs. This would involve the saving for capital outlays versus issuing debt for future capital. This strategy takes much organizational dedication to properly plan for and fund future capital projects.
- This pay-as-you-go strategy has an overall favorable cost of ownership under most circumstances.



Debt, Principal Outstanding as of 12/31/XXXX



2012 Budget Index
by Fund and Department

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**2012 CROW WING COUNTY
BUDGET**

GOVERNMENT - WIDE

	2011 BUDGET	2012 BUDGET	DOLLAR INC/(DEC)	% INC/(DEC)
<u>REVENUES:</u>				
TAXES	\$ 34,339,170	\$ 35,149,659	\$ 810,489	2.36%
SPECIAL ASSESSMENTS	550,000	550,000	-	0.00%
LICENSES AND PERMITS	1,036,450	1,033,750	(2,700)	-0.26%
INTERGOVERNMENTAL	21,332,198	20,992,642	(339,556)	-1.59%
CHARGES FOR SERVICES	5,706,039	4,745,800	(960,239)	-16.83%
FINES AND FORFEITURES	163,371	158,371	(5,000)	-3.06%
INTEREST ON INVESTMENTS	899,050	700,800	(198,250)	-22.05%
GIFTS AND CONTRIBUTIONS	159,000	141,500	(17,500)	-11.01%
MISCELLANEOUS	2,444,157	2,687,311	243,154	9.95%
OTHER FINANCING SOURCES	1,823,625	104,917	(1,718,708)	-94.25%
TOTAL REVENUES	\$ 68,453,060	\$ 66,264,750	\$ (2,188,310)	-3.20%
<u>EXPENDITURES:</u>				
PUBLIC AID ASSISTANCE	\$ 9,125,660	\$ 8,615,035	\$ (510,625)	-5.60%
PERSONNEL SERVICES	31,622,239	31,580,135	(42,104)	-0.13%
SERVICES & CHARGES	11,985,366	13,025,318	1,039,952	8.68%
SUPPLIES & MATERIALS	4,080,710	3,893,307	(187,403)	-4.59%
CAPITAL OUTLAY	3,116,489	5,778,569	2,662,080	85.42%
DEBT SERVICE	5,826,375	5,774,863	(51,512)	-0.88%
OTHER EXPENDITURES	1,734,870	1,797,391	62,521	3.60%
OTHER FINANCING USES	1,877,625	475,000	(1,402,625)	-74.70%
TOTAL EXPENDITURES	\$ 69,369,334	\$ 70,939,618	\$ 1,570,284	2.26%
NET	\$ (916,274)	\$ (4,674,868)	\$ (3,758,594)	410.20%

**2012 CROW WING COUNTY
BUDGET**

GENERAL FUND

	2011 BUDGET	2012 BUDGET	DOLLAR INC/(DEC)	% INC/(DEC)
<u>REVENUES:</u>				
TAXES	\$ 17,038,957	\$ 17,591,414	\$ 552,457	3.24%
LICENSES AND PERMITS	432,950	430,750	(2,200)	-0.51%
INTERGOVERNMENTAL	1,967,232	1,248,217	(719,015)	-36.55%
CHARGES FOR SERVICES	2,441,800	1,867,650	(574,150)	-23.51%
FINES AND FORFEITURES	163,371	158,371	(5,000)	-3.06%
INTEREST ON INVESTMENTS	800,000	600,000	(200,000)	-25.00%
MISCELLANEOUS	1,052,270	1,223,196	170,926	16.24%
OTHER FINANCING SOURCES	65,000	28,917	(36,083)	-55.51%
TOTAL REVENUES	\$ 23,961,580	\$ 23,148,515	\$ (813,065)	-3.39%
<u>EXPENDITURES:</u>				
PERSONNEL SERVICES	\$ 16,545,140	\$ 16,740,521	\$ 195,381	1.18%
SERVICES & CHARGES	4,444,233	4,445,012	779	0.02%
SUPPLIES & MATERIALS	1,059,974	1,005,890	(54,084)	-5.10%
OTHER EXPENDITURES	1,186,330	1,152,092	(34,238)	-2.89%
OTHER FINANCING USES	775,427	-	(775,427)	-100.00%
TOTAL EXPENDITURES	\$ 24,214,104	\$ 23,468,515	\$ (745,589)	-3.08%
NET	\$ (252,524)	\$ (320,000)	\$ (67,476)	26.72%

2012 CROW WING COUNTY BUDGET

RESERVED & DESIGNATED

	<u>2011 BUDGET</u>	<u>2012 BUDGET</u>	<u>DOLLAR INC/(DEC)</u>	<u>% INC/(DEC)</u>
<u>REVENUES:</u>				
TAXES	\$ 573,366	\$ 89,091	\$ (484,275)	-84.46%
INTERGOVERNMENTAL	956,028	991,829	35,801	3.74%
CHARGES FOR SERVICES	576,000	519,700	(56,300)	-9.77%
INTEREST ON INVESTMENTS	10,000	8,000	(2,000)	-20.00%
TOTAL REVENUES	\$ 2,115,394	\$ 1,608,620	\$ (506,774)	-23.96%
<u>EXPENDITURES:</u>				
PERSONNEL SERVICES	\$ 183,277	\$ 177,014	\$ (6,263)	-3.42%
SERVICES & CHARGES	395,233	233,729	(161,504)	-40.86%
SUPPLIES & MATERIALS	1,132,417	1,007,018	(125,399)	-11.07%
CAPITAL OUTLAY	2,717,760	3,174,585	456,825	16.81%
OTHER EXPENDITURES	300	-	(300)	-100.00%
TOTAL EXPENDITURES	\$ 4,428,987	\$ 4,592,346	\$ 163,359	3.69%
NET	\$ (2,313,593)	\$ (2,983,726)	\$ (670,133)	28.97%

**2012 CROW WING COUNTY
BUDGET**

COUNTY COMMISSIONERS

REVENUES:

	2011 BUDGET	2012 BUDGET	DOLLAR INC/(DEC)	% INC/(DEC)
TOTAL REVENUES	\$ -	\$ -	\$ -	- -
PERSONNEL SERVICES	\$ 204,958	\$ 205,328	\$ 370	0.18%
SERVICES & CHARGES	12,700	16,300	3,600	28.35%
SUPPLIES & MATERIALS	1,550	1,550	-	0.00%
TOTAL EXPENDITURES	\$ 219,208	\$ 223,178	\$ 3,970	1.81%
NET	\$ (219,208)	\$ (223,178)	\$ (3,970)	1.81%

Crow Wing County

USER-SELECTED BUDGET REPORT

Report Basis: Cash

<u>Account Number</u>	<u>Account Description</u>	2009	2010	2011 BDGT	2012 BDGT
		<u>Actual</u> Mo. 01 - 12	<u>Actual</u> Mo. 01 - 12	<u>ORIGINAL</u>	<u>AMOUNT</u>
001 DEPT Commissioners					
01-001-000-0000-6100	Salaries & Wages - Regular	145,966	140,254	140,255	140,255
01-001-000-0000-6110	Per Diem - Employee	15,800	14,300	15,800	14,300
01-001-000-0000-6150	Health Insurance	22,483	25,565	30,219	30,775
01-001-000-0000-6152	Dental Insurance	2,241	2,241	2,241	2,730
01-001-000-0000-6154	Long-Term Disability Insurance	491	247	245	245
01-001-000-0000-6156	Life Insurance	109	354	360	360
01-001-000-0000-6164	Pera	3,488	3,265	3,270	4,209
01-001-000-0000-6170	Fica	9,656	9,179	9,675	9,582
01-001-000-0000-6172	Medicare	2,258	2,147	2,263	2,242
01-001-000-0000-6176	Worker's Compensation	758	948	630	630
01-001-000-0000-6210	Telephone	3,833	3,679	2,700	4,000
01-001-000-0000-6332	Employee Mileage	5,606	7,721	6,000	7,500
01-001-000-0000-6334	Hotel & Meals Travel Expense	919	1,734	2,000	2,800
01-001-000-0000-6338	Training & Registration Fees	1,550	3,411	2,000	2,000
01-001-000-0000-6409	Office Supplies	156	11	150	150
01-001-000-0000-6480	Comp. Eq. & Software Under \$5K	844	0	1,400	1,400
DEPT 001 Commissioners					
	Revenue				
	Expend.	216,158	215,057	219,208	223,178
	Net	216,158	215,057	219,208	223,178

**2012 CROW WING COUNTY
BUDGET**

COURT ADMINISTRATION

REVENUES:

	2011 BUDGET	2012 BUDGET	DOLLAR INC/(DEC)	% INC/(DEC)
TOTAL REVENUES	\$ -	\$ -	\$ -	- -

EXPENDITURES:

SERVICES & CHARGES	\$ 251,321	\$ 266,924	\$ 15,603	6.21%
SUPPLIES & MATERIALS	5,500	- -	(5,500)	-100.00%
TOTAL EXPENDITURES	\$ 256,821	\$ 266,924	\$ 10,103	3.93%
NET	\$ (256,821)	\$ (266,924)	\$ (10,103)	3.93%

Crow Wing County

USER-SELECTED BUDGET REPORT

Report Basis: Cash

	<u>Account Number</u>	<u>Account Description</u>	2009	2010	2011 BDGT	2012 BDGT
			<u>Actual</u> Mo. 01 - 12	<u>Actual</u> Mo. 01 - 12	<u>ORIGINAL</u>	<u>AMOUNT</u>
010 DEPT Court						
01-010-000-0000-5610	Prosecution Costs Fine	335 -	290 -	0	0	
01-010-000-0000-6100	Salaries & Wages - Regular	4,045 -	9,520 -	0	0	
01-010-000-0000-6150	Health Insurance	480 -	1,401 -	0	0	
01-010-000-0000-6152	Dental Insurance	39 -	124 -	0	0	
01-010-000-0000-6154	Long-Term Disability Insurance	14 -	28 -	0	0	
01-010-000-0000-6156	Life Insurance	2 -	4 -	0	0	
01-010-000-0000-6164	Pera	239 -	643 -	0	0	
01-010-000-0000-6170	Fica	245 -	521 -	0	0	
01-010-000-0000-6172	Medicare	57 -	122 -	0	0	
01-010-000-0000-6176	Worker's Compensation	0	7 -	0	0	
01-010-000-0000-6200	Postage & Postal Box Rental	75	0	0	0	
01-010-000-0000-6266	Legal Fee	281,951	195,225	170,000	190,000	
01-010-000-0000-6274	Medical Fee	24,218	21,662	25,500	26,000	
01-010-000-0000-6299	Prof. & Tech. Fee - Other	8,623	9,077	11,000	11,000	
01-010-005-0000-6299	Prof. & Tech. Fee - Other	6,920	42,853	44,821	39,924	
01-010-005-0000-6434	Public Health Supplies	1,998	3,875	5,500	0	
DEPT 010 Court						
	Revenue	335 -	290 -	0	0	
	Expend.	318,664	260,325	256,821	266,924	
	Net	318,329	260,035	256,821	266,924	

**2012 CROW WING COUNTY
BUDGET**

LAW LIBRARY - RESERVED

	2011 BUDGET	2012 BUDGET	DOLLAR INC/(DEC)	% INC/(DEC)
<u>REVENUES:</u>				
CHARGES FOR SERVICES	\$ 72,000	\$ 75,000	\$ 3,000	4.17%
TOTAL REVENUES	\$ 72,000	\$ 75,000	\$ 3,000	4.17%
<u>EXPENDITURES:</u>				
SUPPLIES & MATERIALS	\$ 65,000	\$ 60,000	\$ (5,000)	-7.69%
TOTAL EXPENDITURES	\$ 65,000	\$ 60,000	\$ (5,000)	-7.69%
NET	\$ 7,000	\$ 15,000	\$ 8,000	114.29%

Crow Wing County

USER-SELECTED BUDGET REPORT

Report Basis: Cash

<u>Account Number</u>	<u>Account Description</u>	2009	2010	2011 BDGT	2012 BDGT
		<u>Actual</u> Mo. 01 - 12	<u>Actual</u> Mo. 01 - 12	<u>ORIGINAL</u>	<u>AMOUNT</u>
021 DEPT Law Library					
02-021-000-0000-5500	Law Library Fees Ms 134A.10	59,543 -	78,978 -	72,000 -	75,000 -
02-021-000-0000-6455	Ref. Books & Libr. Materials	93,589	53,632	65,000	60,000
DEPT 021 Law Library					
	Revenue	59,543 -	78,978 -	72,000 -	75,000 -
	Expend.	93,589	53,632	65,000	60,000
	Net	34,046	25,346 -	7,000 -	15,000 -

CROW WING COUNTY 2012 BUDGET NARRATIVE

DEPARTMENT NAME: Administration

DEPARTMENT DESCRIPTION:

The County Administrator is directly accountable to the County Board under the provisions of Minnesota Statute 375A.06. Under supervision by the County Board, the Administrator is charged with coordinating the various activities of the county and unifying management of its affairs. Primary responsibilities also include oversight of the Senior Management Team, budget preparation and management in concert with the County Auditor's Office, and public relations.

GOALS AND OBJECTIVES OBTAINED IN 2011:

- Phased implementation of a Managing for Results performance management system that tracks and measures our performance in key areas against pre-determined goals throughout 2011 and 2012. Organizational strategies are aligned to organizational goals. Organizational goals are cascaded through the departments, divisions, and individual employee goals to ensure alignment with organizational priorities. This project is designed to help inform the judgment of policy-makers to make the most informed judgment about where to spend limited resources and to focus on what needs the most attention. In order to take a balanced perspective, Crow Wing County's Managing for Results framework will be based on the Balanced Scorecard, a tool used since 1990 in the private sector, but now also growing in popularity in the public sector. The Balanced Scorecard is a framework that encourages a balanced look at organizational goals by ensuring they are aligned around four perspectives: Customer, Financial, Internal Processes, and Learning & Growth. This process will become an ongoing process, but it is expected to take approximately 2 years to institute county-wide. Future steps would be to include performance contracting with our vendors.

Results: All areas under the direction of the County Board are expected to complete implementation by the end of 2011.

- Completion of performance reviews for all members of the Senior Management Team that includes, at minimum, the following:
 - o Candid feedback on actual performance
 - o Accountabilities for them completing performance reviews for all of their staff
 - o Accountabilities for them including a training and development plan for every employee
 - o Accountabilities for them related to measurable goals for the coming year with deadlines and evaluation components

Results: Done

- Continued review of Crow Wing County organizational structure and technology resources to find opportunities for organizational and process improvements that restructure services along lines that provide either better constituent service, save money, or preferably both.

Result: Identification of LEAN philosophy as best time-tested strategy to improve efficiency of organizational processes and procedures. Working with IS Dept to re-tool their services to add business process improvement facilitation skills to their suite of service offerings internally to facilitate and assist departments with process improvement. Organizational initiatives to begin 2012.

GOALS AND OBJECTIVES TO ACHIEVE IN 2012:

- Identification of one sizeable process within each SMT area of responsibility to LEAN out in 2012.
- Integration of Managing for Results into individual SMT performance reviews, periodic reporting of results to management, and plan for way to integrate into budget process.
- Restructure service delivery model within IS Department, including the addition of LEAN process improvement facilitation services.
- Implement enhanced website to include more e-commerce, fillable forms, and credit card payment options to facilitate more and more service delivery being available via the county website 24/7/365.

**2012 CROW WING COUNTY
BUDGET**

COUNTY ADMINISTRATOR

	2011 BUDGET	2012 BUDGET	DOLLAR INC/(DEC)	% INC/(DEC)
<u>REVENUES:</u>				
CHARGES FOR SERVICES	\$ 5,500	\$ 6,000	\$ 500	9.09%
TOTAL REVENUES	\$ 5,500	\$ 6,000	\$ 500	9.09%
<u>EXPENDITURES:</u>				
PERSONNEL SERVICES	\$ 231,878	\$ 239,596	\$ 7,718	3.33%
SERVICES & CHARGES	20,725	18,900	(1,825)	-8.81%
SUPPLIES & MATERIALS	6,740	5,500	(1,240)	-18.40%
TOTAL EXPENDITURES	\$ 259,343	\$ 263,996	\$ 4,653	1.79%
NET	\$ (253,843)	\$ (257,996)	\$ (4,153)	1.64%

Crow Wing County

USER-SELECTED BUDGET REPORT

Report Basis: Cash

<u>Account Number</u>	<u>Account Description</u>	2009	2010	2011 BDGT	2012 BDGT
		<u>Actual</u> Mo. 01 - 12	<u>Actual</u> Mo. 01 - 12	<u>ORIGINAL</u>	<u>AMOUNT</u>
035 DEPT Administrator					
01-035-000-0000-5597	Charges For Services - Other	0	5,500 -	5,500 -	6,000 -
01-035-000-0000-5830	Miscellaneous Other Revenue	60 -	34 -	0	0
01-035-000-0000-6100	Salaries & Wages - Regular	215,251	201,038	186,261	193,876
01-035-000-0000-6150	Health Insurance	13,798	14,913	16,202	14,874
01-035-000-0000-6152	Dental Insurance	1,307	1,307	1,307	1,593
01-035-000-0000-6154	Long-Term Disability Insurance	484	257	286	292
01-035-000-0000-6156	Life Insurance	65	206	216	216
01-035-000-0000-6164	Pera	14,090	12,269	13,069	13,612
01-035-000-0000-6170	Fica	11,869	11,397	11,548	12,020
01-035-000-0000-6172	Medicare	2,996	2,824	2,701	2,812
01-035-000-0000-6176	Worker's Compensation	475	398	288	301
01-035-000-0000-6178	Educational & Cert. Expenses	100	40	0	0
01-035-000-0000-6200	Postage & Postal Box Rental	0	105	0	0
01-035-000-0000-6210	Telephone	1,509	1,626	1,700	1,700
01-035-000-0000-6245	Membership Dues & Subscrip.	686	0	900	700
01-035-000-0000-6249	Public Relations	4,264	7,461	11,875	8,500
01-035-000-0000-6299	Prof. & Tech. Fee - Other	0	330	0	0
01-035-000-0000-6300	Mach., Equip., Software Serv	0	0	650	0
01-035-000-0000-6332	Employee Mileage	0	23	0	0
01-035-000-0000-6334	Hotel & Meals Travel Expense	804	681	1,000	1,000
01-035-000-0000-6338	Training & Registration Fees	1,251	777	1,000	1,000
01-035-000-0000-6340	Machinery & Equipment Rental	4,519	5,292	3,600	6,000
01-035-000-0000-6409	Office Supplies	899	1,459	2,500	1,500
01-035-000-0000-6436	Educational Supplies	0	115	0	0
01-035-000-0000-6480	Comp. Eq. & Software Under \$5K	2,958	167	2,740	2,500
01-035-000-0000-6485	Furn. & Eq. Other Under \$5K	1,308	78	1,500	1,500
DEPT 035 Administrator					
	Revenue	60 -	5,534 -	5,500 -	6,000 -
	Expend.	278,632	262,762	259,343	263,996
	Net	278,572	257,228	253,843	257,996

CROW WING COUNTY 2012 BUDGET NARRATIVE

DEPARTMENT NAME: Crow Wing County Auditor-Treasurer

DEPARTMENT DESCRIPTION:

The County Auditor Treasurer serves as the Chief Financial Officer and Chief Election Official for the county. Our office is responsible for all financial functions of the county including AP/AR, payroll, annual budget process, financial reports and analysis and investment of county funds. The Auditor-Treasurer's office also acts as the fiscal agent for Central Minnesota Community Corrections and other agencies as requested.

We are responsible for calculations of property tax rates based on levy requests from local taxing authorities and extension of those rates to complete property tax calculations on over 70,000 parcels in Crow Wing County. The Auditor-Treasurer's Office collects property tax payments and submits all required tax and levy reports to multiple state agencies. We maintain property records management including all transfers of real property in the county and are also charged with assigning parcel numbers for all properties in the county.

The County Auditor-Treasurer's Office also manages and maintains records for Lake Improvement Districts as well as special assessments for local units of government. In addition, the Auditor-Treasurer's office is responsible for all purchasing and procurement for the county.

The Auditor-Treasurer's office serves as the licensing center for business licenses such as liquor, tobacco, auctioneer, fireworks, gambling, transient merchant and precious metal establishments in various areas of Crow Wing County. We also serve as sponsoring agent for many state Grant-in-Aid snowmobile and ATV trails in the county.

The County Auditor-Treasurer serves as the vital records registrar. This includes birth, death and marriage records, passport applications, marriage licenses, notary and ministerial registrations.

The County Auditor-Treasurer's office also is responsible for elections administration of federal, state and local elections and maintenance of the voter registration files for over 40,000 persons in the Crow Wing County.

GOALS AND OBJECTIVES OBTAINED IN 2011:

The offices of the Auditor and Treasurer were officially combined January 1, 2011. The transition has gone well. Delinquent and current tax statements were printed in house and went out timely. Collections went well with the finance department helping with the process. We were able to get the work done without hiring additional temporary workers. Tax statements were made available on-line for the public to view and print if so desired.

A new cashiering system iNovah was researched and approved by the board for purchase before year end. Next step will be credit card use at the counter and online. A system of daily account balancing was set-up to be shared for 4 persons on a rotating basis. This has since changed to three persons and the shared responsibility is working.

In our elections and licensing division we provided election support for a special school levy election for Pequot Lakes in February and for those townships with a stand-alone election in March. Our elections director provided the legislature with guidance on the election bills in her continued role with the MACATFO elections committee.

Purchasing and Procedure manual was adapted on 12-28-2010. A managing for results program was started with goals set in each area of the office.

GOALS AND OBJECTIVES TO ACHIEVE IN 2012

Continue to provide high level customer service to both our internal and external customers. Continue to cross train staff for complete coverage and better service.

Make the transition to the new cashiering system complete with credit card options and additional tax payment options. Increase electronic options for business license submittals.

Implementation of e-marriage applications available through the MOMS program.

Completion of a fair and equitable redistricting plan complete with new polling places assigned.

Meet managing 4 results goals.

2012 CROW WING COUNTY BUDGET

COUNTY AUDITOR - TREASURER

	2011 BUDGET	2012 BUDGET	DOLLAR INC/(DEC)	% INC/(DEC)
<u>REVENUES:</u>				
LICENSES AND PERMITS	\$ 78,950	\$ 80,750	\$ 1,800	2.28%
CHARGES FOR SERVICES	204,200	190,700	(13,500)	-6.61%
MISCELLANEOUS	6,500	6,500	-	0.00%
TOTAL REVENUES	\$ 289,650	\$ 277,950	\$ (11,700)	-4.04%
<u>EXPENDITURES:</u>				
PERSONNEL SERVICES	\$ 1,416,474	\$ 1,417,785	\$ 1,311	0.09%
SERVICES & CHARGES	95,360	98,730	3,370	3.53%
SUPPLIES & MATERIALS	32,528	32,956	428	1.32%
TOTAL EXPENDITURES	\$ 1,544,362	\$ 1,549,471	\$ 5,109	0.33%
NET	\$ (1,254,712)	\$ (1,271,521)	\$ (16,809)	1.34%

Crow Wing County

USER-SELECTED BUDGET REPORT

Report Basis: Cash

<u>Account Number</u>	<u>Account Description</u>	<u>2009</u>	<u>2010</u>	<u>2011 BDGT</u>	<u>2012 BDGT</u>
		<u>Actual</u> Mo. 01 - 12	<u>Actual</u> Mo. 01 - 12	<u>ORIGINAL</u>	<u>AMOUNT</u>
040 DEPT Auditor-Treasurer					
01-040-000-0000-5100	Beer License	544 -	494 -	600 -	750 -
01-040-000-0000-5101	Tobacco License	1,900 -	2,050 -	2,000 -	4,000 -
01-040-000-0000-5102	Off Sale Liquor License	5,000 -	5,725 -	7,350 -	7,000 -
01-040-000-0000-5103	On Sale Liquor License	55,425 -	55,900 -	58,000 -	58,000 -
01-040-000-0000-5149	Business License Other	774 -	475 -	1,000 -	1,000 -
01-040-000-0000-5150	Marriage License	0	0	10,000 -	10,000 -
01-040-000-0000-5505	Tax Services Admin Fee	45,023 -	37,288 -	40,000 -	40,000 -
01-040-000-0000-5506	Professional Services Fee	29,871 -	19,296 -	25,000 -	25,000 -
01-040-000-0000-5510	Birth Certificate	0	0	33,000 -	30,000 -
01-040-000-0000-5511	Death Certificate	0	0	16,500 -	19,000 -
01-040-000-0000-5512	Marriage Certificate	0	0	3,000 -	3,500 -
01-040-000-0000-5513	Passport	0	0	50,000 -	35,000 -
01-040-000-0000-5514	Notary Fee	0	0	2,500 -	3,000 -
01-040-000-0000-5525	Dnr Els Charge	5 -	0	0	0
01-040-000-0000-5597	Charges For Services - Other	3,087 -	2,974 -	4,200 -	4,200 -
01-040-000-0000-5599	Interfund - County Fees	30,000 -	30,750 -	30,000 -	31,000 -
01-040-000-0000-5830	Miscellaneous Other Revenue	11,545 -	1,407 -	6,500 -	6,500 -
01-040-000-0000-6100	Salaries & Wages - Regular	944,035	885,586	1,058,677	1,068,721
01-040-000-0000-6105	Salaries & Wages - Overtime	435	1,738	3,494	3,244
01-040-000-0000-6150	Health Insurance	135,695	127,793	176,624	165,616
01-040-000-0000-6152	Dental Insurance	12,540	10,737	13,223	14,594
01-040-000-0000-6154	Long-Term Disability Insurance	2,716	1,518	1,849	1,856
01-040-000-0000-6156	Life Insurance	385	1,136	1,418	1,400
01-040-000-0000-6162	Health Care Savings Plan (Hcsp)	875	600	975	675
01-040-000-0000-6164	Pera	63,683	60,190	77,001	77,720
01-040-000-0000-6170	Fica	54,248	51,066	65,843	66,459
01-040-000-0000-6172	Medicare	12,687	11,943	15,401	15,544
01-040-000-0000-6176	Worker's Compensation	2,700	1,996	1,689	1,706
01-040-000-0000-6178	Educational & Cert. Expenses	0	0	280	250
01-040-000-0000-6200	Postage & Postal Box Rental	52	0	100	0
01-040-000-0000-6210	Telephone	1,939	2,224	2,500	2,600
01-040-000-0000-6245	Membership Dues & Subscrip.	1,264	2,827	1,610	1,665
01-040-000-0000-6249	Public Relations	0	0	2,000	2,000
01-040-000-0000-6299	Prof. & Tech. Fee - Other	0	40	0	0
01-040-000-0000-6300	Mach., Equip., Software Serv	83,071	69,624	81,500	81,000

Crow Wing County

USER-SELECTED BUDGET REPORT

Report Basis: Cash

<u>Account Number</u>	<u>Account Description</u>	2009	2010	2011 BDGT	2012 BDGT
		<u>Actual</u> <u>Mo. 01 - 12</u>	<u>Actual</u> <u>Mo. 01 - 12</u>	<u>ORIGINAL</u>	<u>AMOUNT</u>
01-040-000-0000-6332	Employee Mileage	910	1,339	1,500	2,000
01-040-000-0000-6334	Hotel & Meals Travel Expense	1,185	1,236	2,000	2,500
01-040-000-0000-6336	Other Travel Expenses	10	0	0	0
01-040-000-0000-6338	Training & Registration Fees	1,690	1,365	2,100	1,965
01-040-000-0000-6340	Machinery & Equipment Rental	4,973	5,892	2,050	5,000
01-040-000-0000-6409	Office Supplies	18,893	10,610	20,000	22,000
01-040-000-0000-6428	General Operating Supplies	5,766	2	0	0
01-040-000-0000-6480	Comp. Eq. & Software Under \$5K	10,343	10,556	12,528	10,956
01-040-000-0000-6485	Furn. & Eq. Other Under \$5K	3,451	9,660	0	0
01-040-000-0000-6645	Comp. Eq. & Software Over \$5K	19,774	0	0	0
DEPT 040 Auditor-Treasurer	Revenue	183,174 -	156,358 -	289,650 -	277,950 -
	Expend.	1,383,320	1,269,678	1,544,362	1,549,471
	Net	1,200,146	1,113,320	1,254,712	1,271,521

Crow Wing County

USER-SELECTED BUDGET REPORT

Report Basis: Cash

<u>Account Number</u>	<u>Account Description</u>	2009	2010	2011 BDGT	2012 BDGT
		<u>Actual</u> Mo. 01 - 12	<u>Actual</u> Mo. 01 - 12	<u>ORIGINAL</u>	<u>AMOUNT</u>
042 DEPT Treasurer					
01-042-000-0000-5150	Marriage License	11,025 -	10,825 -	0	0
01-042-000-0000-5510	Birth Certificate	29,000 -	25,177 -	0	0
01-042-000-0000-5511	Death Certificate	17,072 -	17,022 -	0	0
01-042-000-0000-5512	Marriage Certificate	2,169 -	2,961 -	0	0
01-042-000-0000-5513	Passport	43,900 -	35,000 -	0	0
01-042-000-0000-5514	Notary Fee	2,880 -	7,940 -	0	0
01-042-000-0000-5597	Charges For Services - Other	200 -	114 -	0	0
01-042-000-0000-5830	Miscellaneous Other Revenue	114 -	52 -	0	0
01-042-000-0000-6100	Salaries & Wages - Regular	213,610	228,212	0	0
01-042-000-0000-6105	Salaries & Wages - Overtime	0	132	0	0
01-042-000-0000-6150	Health Insurance	32,452	42,366	0	0
01-042-000-0000-6152	Dental Insurance	2,985	3,421	0	0
01-042-000-0000-6154	Long-Term Disability Insurance	557	362	0	0
01-042-000-0000-6156	Life Insurance	90	318	0	0
01-042-000-0000-6162	Health Care Savings Plan(Hcsp)	100	363	0	0
01-042-000-0000-6164	Pera	13,310	15,068	0	0
01-042-000-0000-6170	Fica	12,267	12,798	0	0
01-042-000-0000-6172	Medicare	2,869	2,993	0	0
01-042-000-0000-6174	Unemployment Compensation	792	727	0	0
01-042-000-0000-6176	Worker's Compensation	955	530	0	0
01-042-000-0000-6178	Educational & Cert. Expenses	0	100	0	0
01-042-000-0000-6210	Telephone	478	473	0	0
01-042-000-0000-6245	Membership Dues & Subscrip.	870	20	0	0
01-042-000-0000-6249	Public Relations	489	296	0	0
01-042-000-0000-6300	Mach., Equip., Software Serv	6,407	812	0	0
01-042-000-0000-6332	Employee Mileage	623	483	0	0
01-042-000-0000-6334	Hotel & Meals Travel Expense	884	910	0	0
01-042-000-0000-6338	Training & Registration Fees	381	290	0	0
01-042-000-0000-6409	Office Supplies	12,969	11,578	0	0
DEPT 042 Treasurer					
	Revenue	106,360 -	99,091 -	0	0
	Expend.	303,089	322,253	0	0
	Net	196,729	223,162	0	0

CROW WING COUNTY 2012 BUDGET NARRATIVE

DEPARTMENT NAME: County Auditor/Treasurer - Elections

DEPARTMENT DESCRIPTION:

The County Auditor/Treasurer's Office serves as the Chief Elections Official for the county. Our office is responsible for maintaining voter registration records for 40,000 registered voters as well as elections administration for all federal, state, county, city, township and school district elections.

GOALS AND OBJECTIVES OBTAINED IN 2011:

In February, we successfully entered into an agreement with ISD 186 to provide coordinated election services for their special referendum election. In addition, in March, we coordinated the election process for many of Crow Wing County's townships, including all ballot preparation, equipment testing and coordinated supply availability. We anticipate a coordinating contract with ISD 181 in November for a possible special election as well. During 2011, we also began the process of reviewing information and planning for redistricting which will occur in early 2012. A transition to new online, vendor-supported software also began to take place.

GOALS AND OBJECTIVES TO ACHIEVE IN 2012:

Complete and administer redistricting plans for congressional, legislative and county commissioner districts.

Coordinate elections administration for state primary and general elections as well as annual township elections with anticipated new laws and regulations that may be passed in the 2012 legislative session.

Continue to increase and enhance the use of technology resources for administering elections.

Administer absentee ballot applications and ballot board activities for all elections.

Design, prepare for and conduct election judge training for over 500 election judges to prepare for the elections process.

The number one goal of the Elections Division continues to be to administer fair and impartial elections for all entities.

Note: Significant increase is shown in the 2012 budget from the 2011 as the election cycle is a two-year cycle with the majority of the costs associated with conducting elections received and expended in the even year.

**2012 CROW WING COUNTY
BUDGET**

ELECTIONS

	2011 BUDGET	2012 BUDGET	DOLLAR INC/(DEC)	% INC/(DEC)
<u>REVENUES:</u>				
CHARGES FOR SERVICES	\$ 30,000	\$ 11,500	\$ (18,500)	-61.67%
TOTAL REVENUES	\$ 30,000	\$ 11,500	\$ (18,500)	-61.67%
<u>EXPENDITURES:</u>				
PERSONNEL SERVICES	\$ 89,708	\$ 143,138	\$ 53,430	59.56%
SERVICES & CHARGES	24,650	141,055	116,405	472.23%
SUPPLIES & MATERIALS	5,000	87,000	82,000	1640.00%
TOTAL EXPENDITURES	\$ 119,358	\$ 371,193	\$ 251,835	210.99%
NET	\$ (89,358)	\$ (359,693)	\$ (270,335)	302.53%

Crow Wing County

USER-SELECTED BUDGET REPORT

Report Basis: Cash

<u>Account Number</u>	<u>Account Description</u>	2009	2010	2011 BDGT	2012 BDGT
		<u>Actual</u> Mo. 01 - 12	<u>Actual</u> Mo. 01 - 12	<u>ORIGINAL</u>	<u>AMOUNT</u>
045 DEPT Elections					
01-045-000-0000-5506	Professional Services Fee	36,019 -	17,384 -	30,000 -	4,000 -
01-045-000-0000-5537	Filing Fee	0	2,456 -	0	1,000 -
01-045-000-0000-5539	Mail Balloting Fees	0	0	0	6,500 -
01-045-000-0000-6100	Salaries & Wages - Regular	67,652	67,320	65,574	83,631
01-045-000-0000-6105	Salaries & Wages - Overtime	121	1,570	135	6,752
01-045-000-0000-6110	Per Diem - Employee	0	16,369	0	25,000
01-045-000-0000-6150	Health Insurance	12,071	13,209	12,669	12,643
01-045-000-0000-6152	Dental Insurance	1,158	1,158	971	983
01-045-000-0000-6154	Long-Term Disability Insurance	204	120	115	145
01-045-000-0000-6156	Life Insurance	34	110	94	112
01-045-000-0000-6162	Health Care Savings Plan (Hcsp)	300	300	225	225
01-045-000-0000-6164	Pera	4,563	4,748	4,764	6,553
01-045-000-0000-6170	Fica	3,871	3,860	4,073	5,603
01-045-000-0000-6172	Medicare	905	903	953	1,310
01-045-000-0000-6176	Worker's Compensation	84	170	135	181
01-045-000-0000-6200	Postage & Postal Box Rental	171	5,287	200	10,000
01-045-000-0000-6210	Telephone	161	180	150	200
01-045-000-0000-6249	Public Relations	0	6,285	1,000	30,000
01-045-000-0000-6272	Non-Employee Mileage	17	3,708	0	5,500
01-045-000-0000-6299	Prof. & Tech. Fee - Other	17,973	64,347	20,000	80,000
01-045-000-0000-6300	Mach., Equip., Software Serv	0	0	0	9,955
01-045-000-0000-6332	Employee Mileage	1,077	2,833	2,500	3,200
01-045-000-0000-6334	Hotel & Meals Travel Expense	0	301	800	800
01-045-000-0000-6336	Other Travel Expenses	0	37	0	50
01-045-000-0000-6338	Training & Registration Fees	0	295	0	350
01-045-000-0000-6342	Building & Facility Rental	0	814	0	1,000
01-045-000-0000-6409	Office Supplies	4,788	69,038	5,000	85,000
01-045-000-0000-6480	Comp. Eq. & Software Under \$5K	0	1,835	0	2,000
DEPT 045 Elections					
	Revenue	36,019 -	19,839 -	30,000 -	11,500 -
	Expend.	115,150	264,797	119,358	371,193
	Net	79,131	244,958	89,358	359,693

**2012 CROW WING COUNTY
BUDGET**

ELECTIONS - RESERVED

REVENUES:

TOTAL REVENUES

	2011 BUDGET	2012 BUDGET	DOLLAR INC/(DEC)	% INC/(DEC)
TOTAL REVENUES	\$ -	\$ -	\$ -	- -

EXPENDITURES:

SERVICES & CHARGES

SERVICES & CHARGES	\$ 9,000	\$ 45	\$ (8,955)	-99.50%
TOTAL EXPENDITURES	\$ 9,000	\$ 45	\$ (8,955)	-99.50%
NET	\$ (9,000)	\$ (45)	\$ 8,955	-99.50%

Crow Wing County

USER-SELECTED BUDGET REPORT

Report Basis: Cash

<u>Account Number</u>	<u>Account Description</u>	2009	2010	2011 BDGT	2012 BDGT
		<u>Actual</u> Mo. 01 - 12	<u>Actual</u> Mo. 01 - 12	<u>ORIGINAL</u>	<u>AMOUNT</u>
045 DEPT Elections					
02-045-000-0000-5710	Investment Earnings	402 -	87 -	0	0
02-045-000-0000-6300	Mach., Equip., Software Serv	15,868	7,413	9,000	45
DEPT 045 Elections					
	Revenue	402 -	87 -	0	0
	Expend.	15,868	7,413	9,000	45
	Net	15,466	7,326	9,000	45

CROW WING COUNTY 2012 BUDGET NARRATIVE

DEPARTMENT NAME: Information Systems (IS)

DEPARTMENT DESCRIPTION:

IS creates, manages, maintains and updates programs and data related to technology and technology services to county departments, other public and private entities and the public. Specific functions include:

- Install software programs and provide technical support to county departments that utilize them.
- Install and manage all computer hardware and mainframe hardware both centrally located as well as deployed within departments.
- Train county personnel in how to effectively use technology in a variety of formats and service environments.
- Maintain data integrity of existing data bases used by various departments while continually updating data.
- Create, implement, and manage new technology applications as requested by county departments.
- Track and assess new technologies and integrate into county operations as appropriate.
- Maintain and improve the public website and paid subscription services.

GOALS AND OBJECTIVES OBTAINED IN 2011:

- Completed physical to virtual server migration
- Installed new Windows-based Integrated Financial Systems
- Investigated and defined requirements for a new Environmental Services Windows-based permitting system
- Implementing new county web site, including expanded use of interactive forms
- Continuing to investigate collaboration efforts with neighboring counties, cities and education technology departments
- Initiated “managing for results” measurements for technology
- Designed and implemented customer satisfaction survey and delivery method
- Assisted Assessor and staff with digital “in the field” data collection and delivery system

-Installed new Intranet site utilizing new content management software

GOALS AND OBJECTIVES TO ACHIEVE IN 2012:

-Automate data upload from Assessor's field work data collection

-Investigate feasibility of:

- a. Virtualizing desktops
- b. Replacing help desk with alternative delivery system
- c. Alternative telephony options
- d. Automated process for updating squad car PCs

-Add LEAN process improvement facilitation skills to suite of services

-Assist Recorder with update of land records management system (Landlink)

-Implement new Environmental Services permitting system

-Investigate options for alternative e-mail delivery systems

-Expand application of workflow management software within Community Services

**2012 CROW WING COUNTY
BUDGET**

INFORMATION SYSTEMS

	2011 BUDGET	2012 BUDGET	DOLLAR INC/(DEC)	% INC/(DEC)
<u>REVENUES:</u>				
CHARGES FOR SERVICES	\$ 12,200	\$ 18,200	\$ 6,000	49.18%
TOTAL REVENUES	\$ 12,200	\$ 18,200	\$ 6,000	49.18%
<u>EXPENDITURES:</u>				
PERSONNEL SERVICES	\$ 654,424	\$ 660,537	\$ 6,113	0.93%
SERVICES & CHARGES	122,410	261,912	139,502	113.96%
SUPPLIES & MATERIALS	8,420	7,370	(1,050)	-12.47%
TOTAL EXPENDITURES	\$ 785,254	\$ 929,819	\$ 144,565	18.41%
NET	\$ (773,054)	\$ (911,619)	\$ (138,565)	17.92%

Crow Wing County

USER-SELECTED BUDGET REPORT

Report Basis: Cash

<u>Account Number</u>	<u>Account Description</u>	<u>2009</u>	<u>2010</u>	<u>2011 BDGT</u>	<u>2012 BDGT</u>
		<u>Actual</u> Mo. 01 - 12	<u>Actual</u> Mo. 01 - 12	<u>ORIGINAL</u>	<u>AMOUNT</u>
061 DEPT Information Systems					
01-061-000-0000-5506	Professional Services Fee	1,309 -	2,256 -	0	1,000 -
01-061-000-0000-5599	Interfund - County Fees	7,200 -	7,200 -	7,200 -	7,200 -
01-061-000-0000-6100	Salaries & Wages - Regular	424,865	383,017	368,583	375,955
01-061-000-0000-6105	Salaries & Wages - Overtime	5,624	7,349	6,384	6,512
01-061-000-0000-6150	Health Insurance	55,191	54,087	62,341	59,938
01-061-000-0000-6152	Dental Insurance	5,228	4,482	4,482	4,888
01-061-000-0000-6154	Long-Term Disability Insurance	1,168	634	646	659
01-061-000-0000-6156	Life Insurance	156	425	432	432
01-061-000-0000-6162	Health Care Savings Plan (Hcsp)	300	300	300	300
01-061-000-0000-6164	Pera	29,011	25,832	27,186	27,730
01-061-000-0000-6170	Fica	25,332	22,815	23,248	23,713
01-061-000-0000-6172	Medicare	5,925	5,336	5,437	5,546
01-061-000-0000-6176	Worker's Compensation	1,078	876	597	609
01-061-000-0000-6200	Postage & Postal Box Rental	422	255	200	200
01-061-000-0000-6210	Telephone	1,219	1,186	1,400	1,400
01-061-000-0000-6245	Membership Dues & Subscript.	2,230	2,410	3,000	2,700
01-061-000-0000-6260	Consulting Fee	1,525	2,434	15,000	40,000
01-061-000-0000-6300	Mach., Equip., Software Serv	99,772	66,131	91,610	203,612
01-061-000-0000-6332	Employee Mileage	1,425	1,285	2,500	2,500
01-061-000-0000-6334	Hotel & Meals Travel Expense	1,548	240	2,500	2,000
01-061-000-0000-6336	Other Travel Expenses	0	0	600	600
01-061-000-0000-6338	Training & Registration Fees	5,369	4,708	2,000	2,000
01-061-000-0000-6405	Data Processing Supplies	1,002	3,795	2,000	2,000
01-061-000-0000-6409	Office Supplies	341	1,383	2,000	1,500
01-061-000-0000-6480	Comp. Eq. & Software Under \$5K	60	0	3,870	3,870
01-061-010-0000-5505	Tax Services Admin Fee	19,636 -	15,432 -	5,000 -	10,000 -
01-061-010-0000-6100	Salaries & Wages - Regular	104,170	109,229	114,972	117,271
01-061-010-0000-6150	Health Insurance	16,388	18,096	19,792	16,273
01-061-010-0000-6152	Dental Insurance	1,456	1,457	1,457	1,775
01-061-010-0000-6154	Long-Term Disability Insurance	300	192	203	207
01-061-010-0000-6156	Life Insurance	39	138	140	140
01-061-010-0000-6164	Pera	7,032	7,646	8,336	8,503
01-061-010-0000-6170	Fica	5,795	5,992	7,129	7,272
01-061-010-0000-6172	Medicare	1,355	1,401	1,667	1,700
01-061-010-0000-6176	Worker's Compensation	0	1,311	1,092	1,114

Crow Wing County**USER-SELECTED BUDGET REPORT**

Report Basis: Cash

<u>Account Number</u>	<u>Account Description</u>	2009	2010	2011 BDGT	2012 BDGT
		<u>Actual</u> <u>Mo. 01 - 12</u>	<u>Actual</u> <u>Mo. 01 - 12</u>	<u>ORIGINAL</u>	<u>AMOUNT</u>
01-061-010-0000-6210	Telephone	77	70	100	100
01-061-010-0000-6299	Prof. & Tech. Fee - Other	1,195	1,360	1,000	1,400
01-061-010-0000-6300	Mach., Equip., Software Serv	3,000	3,000	0	3,000
01-061-010-0000-6332	Employee Mileage	0	115	400	300
01-061-010-0000-6334	Hotel & Meals Travel Expense	486	235	600	600
01-061-010-0000-6338	Training & Registration Fees	0	202	1,500	1,500
01-061-010-0000-6405	Data Processing Supplies	0	0	250	0
01-061-010-0000-6409	Office Supplies	9	0	300	0
DEPT 061	Information Systems				
	Revenue	28,145 -	24,888 -	12,200 -	18,200 -
	Expend.	810,091	739,423	785,254	929,819
	Net	781,947	714,535	773,054	911,619

**2012 CROW WING COUNTY
BUDGET**

INFORMATION SYSTEMS - RESERVED

	2011 BUDGET	2012 BUDGET	DOLLAR INC/(DEC)	% INC/(DEC)
<u>REVENUES:</u>				
CHARGES FOR SERVICES	-	\$ 13,000	\$ 13,000	-
TOTAL REVENUES	\$ -	\$ 13,000	\$ 13,000	-
<u>EXPENDITURES:</u>				
SERVICES & CHARGES	\$ -	\$ 10,000	\$ 10,000	-
CAPITAL OUTLAY	-	31,000	31,000	-
TOTAL EXPENDITURES	\$ -	\$ 41,000	\$ 41,000	-
NET	\$ -	\$ (28,000)	\$ (28,000)	-

Crow Wing County

USER-SELECTED BUDGET REPORT

Report Basis: Cash

<u>Account Number</u>	<u>Account Description</u>	2009	2010	2011 BDGT	2012 BDGT
		<u>Actual</u> Mo. 01 - 12	<u>Actual</u> Mo. 01 - 12	<u>ORIGINAL</u>	<u>AMOUNT</u>
061 DEPT Information Systems					
02-061-000-0000-5599	Interfund - County Fees	0	13,000 -	0	13,000 -
02-061-000-0000-6260	Consulting Fee	12,577	0	0	0
02-061-000-0000-6300	Mach., Equip., Software Serv	86,326	9,281	0	10,000
02-061-000-0000-6480	Comp. Eq. & Software Under \$5K	106,031	17,655	0	0
02-061-000-0000-6645	Comp. Eq. & Software Over \$5K	0	0	0	31,000
DEPT 061	Information Systems	Revenue	0	13,000 -	13,000 -
		Expend.	204,934	26,936	41,000
		Net	204,934	13,936	28,000

**2012 CROW WING COUNTY
BUDGET**

CENTRAL SERVICES

	2011 BUDGET	2012 BUDGET	DOLLAR INC/(DEC)	% INC/(DEC)
<u>REVENUES:</u>				
TOTAL REVENUES	\$ -	\$ -	\$ -	- -
<u>EXPENDITURES:</u>				
PERSONNEL SERVICES	\$ 677,696	\$ 535,676	\$ (142,020)	-20.96%
SERVICES & CHARGES	368,350	406,350	38,000	10.32%
SUPPLIES & MATERIALS	1,000	1,000	-	0.00%
TOTAL EXPENDITURES	\$ 1,047,046	\$ 943,026	\$ (104,020)	-9.93%
NET	\$ (1,047,046)	\$ (943,026)	\$ 104,020	-9.93%

Crow Wing County

USER-SELECTED BUDGET REPORT

Report Basis: Cash

<u>Account Number</u>	<u>Account Description</u>	2009	2010	2011 BDGT	2012 BDGT
		<u>Actual</u> Mo. 01 - 12	<u>Actual</u> Mo. 01 - 12	<u>ORIGINAL</u>	<u>AMOUNT</u>
062 DEPT Central Services					
01-062-000-0000-6110	Per Diem - Employee	1,650	1,200	1,700	1,500
01-062-000-0000-6160	Retiree Health Insurance	515,840	537,350	675,996	534,176
01-062-000-0000-6200	Postage & Postal Box Rental	76,619	134,077	115,000	115,000
01-062-000-0000-6210	Telephone	12,934	12,938	13,500	13,000
01-062-000-0000-6245	Membership Dues & Subscrip.	29,104	20,652	23,000	21,500
01-062-000-0000-6249	Public Relations	49,468	48,748	50,000	45,000
01-062-000-0000-6260	Consulting Fee	10,988	7,200	28,000	73,000
01-062-000-0000-6264	Financial Service Fee	89,532	49,171	75,000	75,000
01-062-000-0000-6266	Legal Fee	8,762	6,079	20,000	30,000
01-062-000-0000-6272	Non-Employee Mileage	210	273	250	250
01-062-000-0000-6299	Prof. & Tech. Fee - Other	36,195	23,550	35,000	25,000
01-062-000-0000-6300	Mach., Equip., Software Serv	5 -	0	0	0
01-062-000-0000-6340	Machinery & Equipment Rental	8,530	8,547	8,600	8,600
01-062-000-0000-6409	Office Supplies	226 -	952	1,000	1,000
DEPT 062 Central Services					
	Revenue				
	Expend.	839,601	850,737	1,047,046	943,026
	Net	839,601	850,737	1,047,046	943,026

**2012 CROW WING COUNTY
BUDGET**

CENTRAL SERVICES - DESIGNATED

	2011 BUDGET	2012 BUDGET	DOLLAR INC/(DEC)	% INC/(DEC)
<u>REVENUES:</u>				
TOTAL REVENUES	\$ -	\$ -	\$ -	- -
<u>EXPENDITURES:</u>				
OTHER EXPENDITURES	\$ 300	\$ -	\$ (300)	-100.00%
TOTAL EXPENDITURES	\$ 300	\$ -	\$ (300)	-100.00%
NET	\$ (300)	\$ -	\$ 300	-100.00%

Crow Wing County

USER-SELECTED BUDGET REPORT

Report Basis: Cash

<u>Account Number</u>	<u>Account Description</u>	2009	2010	2011 BDGT	2012 BDGT
		<u>Actual</u> Mo. 01 - 12	<u>Actual</u> Mo. 01 - 12	<u>ORIGINAL</u>	<u>AMOUNT</u>
062 DEPT Central Services					
02-062-000-0000-6245	Membership Dues & Subscrip.	289	0	0	0
02-062-000-0000-6800	Appropriations	0	0	300	0
DEPT 062 Central Services					
	Revenue	0	0	0	0
	Expend.	289	0	300	0
	Net	289	0	300	0

CROW WING COUNTY 2012 BUDGET NARRATIVE

DEPARTMENT NAME: Human Resource Department

DEPARTMENT DESCRIPTION:

The human resource department is accountable for the development and execution of programs and services relating to employment, employee and labor relations, compensation and benefits, training and development, risk management, policy and legal compliance. The department services nearly 420 staff members and 1000 applicants annually. The department is comprised of a human resource director and human resource specialist.

GOALS AND OBJECTIVES OBTAINED IN 2011:

Pay Equity Reporting

Pay equity reporting was completed in Q1, 2011. The Minnesota Management and Budget Office certified pay equity compliance in June 2011.

Skills Training

Two programs were launched this year involving roughly 65 participants. The workload management series focused on increasing productivity and performance. There were four learning modules, each being three hours in length and all facilitated by internal staff. A leadership development series is underway. It focuses on increasing employee engagement and performance accountability.

Market Study

The market study was completed in Q1 2011. 90% of all classifications were represented in the study. Local private employers, cities, counties, school districts and other sources of survey data were compiled to provide a comprehensive salary and benefit market comparison for use in developing the 2012 - 2015 compensation strategy.

Reformulation of Pay Matrix

Pay matrix modeling is underway and will be used as a component of the 2012 labor strategy development.

Commence Negotiations (11 Contracts)

Board engagement in the development of a comprehensive labor strategy is underway. Negotiations are anticipated to begin in early fall of 2011.

Deployment of NeoGov

NeoGov recruitment and talent management software is again requested as part of the capital expenditure budget. The applications will enhance customer service and increase productivity.

GOALS AND OBJECTIVES TO ACHIEVE IN 2012:

Labor Relations

Provide pre-negotiation wage, benefit and contract analysis for use by the board in establishing labor strategy by Q3 2011. Settle labor contracts within parameters established by the board and department leadership in a timely and effective manner.

Benefit Plans

Evaluate cost saving opportunities, including provider proposals and report to the board by Q4 2011. Negotiate changes as directed by the board for 2012 implementation.

Performance (PfP) Plan

Develop pay for performance program, including plan documents, adjustment matrix, performance review document revisions and training by Q3 2012 for 2013 implementation.

Talent Management

Implement NeoGov and performance review technology as approved by Q4 2012.

Training

Implement internal leadership training program by Q4 2012.

Implement online customizable training application with two topics completed in 2012.

Pursue collaborative safety training initiative with CLC as part of Five Points Partnership for 2012 launch.

Implement performance evaluation/assessment training program by Q4 2012
Assist with M4R and LEAN county-wide deployment.

**2012 CROW WING COUNTY
BUDGET**

HUMAN RESOURCES / RISK MANAGEMENT

	2011 BUDGET	2012 BUDGET	DOLLAR INC/(DEC)	% INC/(DEC)
<u>REVENUES:</u>				
TOTAL REVENUES	\$ -	\$ -	\$ -	- -
<u>EXPENDITURES:</u>				
PERSONNEL SERVICES	\$ 173,721	\$ 178,679	\$ 4,958	2.85%
SERVICES & CHARGES	507,050	510,600	3,550	0.70%
SUPPLIES & MATERIALS	4,750	20,200	15,450	325.26%
TOTAL EXPENDITURES	\$ 685,521	\$ 709,479	\$ 23,958	3.49%
NET	\$ (685,521)	\$ (709,479)	\$ (23,958)	3.49%

Crow Wing County

USER-SELECTED BUDGET REPORT

Report Basis: Cash

<u>Account Number</u>	<u>Account Description</u>	2009	2010	2011 BDGT	2012 BDGT
		<u>Actual</u> Mo. 01 - 12	<u>Actual</u> Mo. 01 - 12	<u>ORIGINAL</u>	<u>AMOUNT</u>
063 DEPT Human Resources					
01-063-000-0000-5830	Miscellaneous Other Revenue	64 -	5 -	0	0
01-063-000-0000-6100	Salaries & Wages - Regular	110,688	131,775	133,528	138,869
01-063-000-0000-6150	Health Insurance	11,697	17,043	18,209	16,690
01-063-000-0000-6152	Dental Insurance	1,120	1,494	1,494	1,820
01-063-000-0000-6154	Long-Term Disability Insurance	247	232	235	240
01-063-000-0000-6156	Life Insurance	33	142	144	144
01-063-000-0000-6164	Pera	7,376	9,224	9,681	10,068
01-063-000-0000-6170	Fica	6,449	7,522	8,279	8,611
01-063-000-0000-6172	Medicare	1,508	1,759	1,937	2,014
01-063-000-0000-6176	Worker's Compensation	349	323	214	223
01-063-000-0000-6210	Telephone	424	690	1,100	1,200
01-063-000-0000-6245	Membership Dues & Subscrip.	235	0	300	800
01-063-000-0000-6260	Consulting Fee	481	0	0	0
01-063-000-0000-6332	Employee Mileage	756	600	850	800
01-063-000-0000-6334	Hotel & Meals Travel Expense	50	184	0	400
01-063-000-0000-6338	Training & Registration Fees	269	130	300	400
01-063-000-0000-6340	Machinery & Equipment Rental	5,239	4,695	4,500	3,000
01-063-000-0000-6409	Office Supplies	2,542	786	1,500	1,700
01-063-000-0000-6428	General Operating Supplies	0	37	0	0
01-063-000-0000-6480	Comp. Eq. & Software Under \$5K	0	368	0	3,500
DEPT 063	Human Resources	Revenue	64 -	5 -	0
		Expend.	149,463	177,003	182,271
		Net	149,399	176,998	182,271
					190,479

Crow Wing County

USER-SELECTED BUDGET REPORT

Report Basis: Cash

<u>Account Number</u>	<u>Account Description</u>	2009	2010	2011 BDGT	2012 BDGT
		<u>Actual</u> Mo. 01 - 12	<u>Actual</u> Mo. 01 - 12	<u>ORIGINAL</u>	<u>AMOUNT</u>
064 DEPT Risk Management					
01-064-000-0000-6176	Worker's Compensation	162	0	0	0
01-064-000-0000-6338	Training & Registration Fees	632	0	0	4,000
01-064-000-0000-6350	Property Casualty Insurance	471,313	499,844	500,000	500,000
01-064-000-0000-6409	Office Supplies	0	2,871	2,250	4,000
01-064-000-0000-6436	Educational Supplies	0	4,143	0	10,000
01-064-000-0000-6480	Comp. Eq. & Software Under \$5K	889	1,322	1,000	1,000
DEPT 064	Risk Management				
	Revenue				
	Expend.	472,996	508,180	503,250	519,000
	Net	472,996	508,180	503,250	519,000

Office of the County Attorney

Donald F. Ryan, Crow Wing County Attorney

Bruce F. Alderman, Chief Deputy County Attorney

Crow Wing County Attorney's Office
213 Laurel Street, Suite 31
Brainerd, MN 56401

Phone: (218)824-1025 Fax: (218)824-1026



July 26, 2011

Tim Houle
County Administrator
326 Laurel Street
Brainerd, MN 56401

Dear County Administrator Houle:

Enclosed herewith please find the Budget Request for the Crow Wing County Attorney's Office for the calendar year 2012. I also enclose at this time the County Attorney's Contingency Budget Request for the calendar year 2012.

Please be advised that we act only as fiscal agents for the Children's Trust Fund (02-098) and this fund in no way should be considered part of my budget. Therefore, I estimated no budgetary numbers for it. Also, the County Attorney Forfeiture Fund (02-093, 094, 095, and 096) by law can not be considered as revenue and/or expenses which impact my budget. Therefore, there is no budgetary item for this as well. Historically, we have tracked the forfeiture fund internally and in December notified the County Auditor's Office how much money is to be carried over to the following calendar year. If this has changed, please advise so we can discuss.

For purposes of processing the 2012 Budget Request, all necessary additions/correction to our 2011 levy where made by the County Auditor/Treasurer's Office and consequentially no further adjustments will be necessary to establish a baseline for purposes of the 2012 Budget Request, except as otherwise provided herein. This of course could only be done through the 2nd quarter of 2011 due to the time of submissions.

Under the income, you will note that I have used the county program aid sum of \$0 as and for income. If these dollars go up or down, my budget will need to be adjusted accordingly.

I draw your attention to the fact that my budget does not provide for any assessment to the Crow Wing County Self Insurance Fund. This is done pursuant to previous directive of the Crow

Wing County Board that the same should not be budgeted for. The issue of whether or not to maintain a self-insurance fund for the purposes of administration of County businesses is an administrative policy question. However, as the County's legal advisor, I would be remiss not to recommend that this practice be changed. Though the County is insured through the Minnesota County Insurance Trust, there are exclusions in said insurance coverage. Should a monetary obligation arise which falls within one of the exclusion, the County currently has not budgeted to meet the same. It is my recommendation that on an annual basis an appropriate amount for self-insurance purposes should be set aside to cover these contingencies. Therefore, I recommend that the County Board reconsider its position on this issue.

I have prepared the requested budget preparation details and narratives for the 2012 budget. I draw your attention to the content of the same as I have not regurgitated it here. The cities of Brainerd/Baxter/Nisswa jointly contract for designated gross misdemeanor, misdemeanor and petty misdemeanor prosecution services. They have elected to not renew the contract with their current provider and have sought proposals for the providing of these services. We have submitted such a proposal. If successful, we will assume these new duties as of July 1, 2012 for a term of three years. In order to take on the additional case load, we have budgeted for an additional assistant county attorney and legal assistant. These are both budgeted as entry level positions. Though each position is budgeted for a full year, they most likely would not be filled till late spring 2012 thus reducing the actual expenditure. These expenses are off set by an increase in income. The income projection is only for six months of 2012 as this is when the contract would be in place. Thus there is not a direct off set in this 2012 budget submission.

You will also note a 11.92% increase in 01-090-000-0000-6245, Membership Dues and Subscriptions. This is primarily due to the substantial increases associated with the roll out of MCAPS 4. This new version of MCAPS 4 is much more sophisticated than its predecessor and is compatible with other electronic innovations such as E-charging and the new MNCIS initiative. There are also increases in other association dues. These two topical area increases are primarily responsible for our budget increase of 8.81%. Otherwise, most other items that we have direct control over have been maintained at 2011 level.

There also may be a decrease with account 01-090-000-0000-6455, Reference Books and Library Materials. Our current contract with Lexis/Nexis expires this year and we are beginning the process of exploring other legal research options. If we are successful in reducing our electronic legal research expenses while still maintaining/acquiring this functionality, we could experience a significant saving.

As I stated in my 2011 budget submission, I am unable to continue to cut my budget and still continue to provide fair, effective and efficient prosecution and other legal services. I realize we are in tough economic times but our duties and responsibilities have not decreased. In fact, the demands on my staff and office have in many ways increased with changing state directives and cost shifting. As you know, we have tried to lead the way in finding new and more efficient ways to delivery services. I hope you will recognize our attempt to provide a thoughtful and creative budget submission.

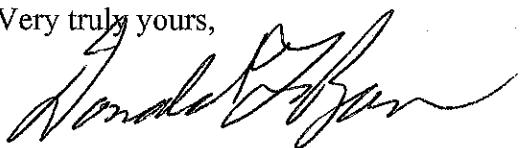
July 21, 2011

Page 3

I request that this budget submission be approved as submitted. Should the county board wish to make any changes in my budget, I request the opportunity to sit down and discuss it. I realize that each entity has various statutory duties, obligations and responsibilities. Historically, we have always been able to work out any discrepancies concerning budgetary issues and I would hope that this would be the same in the future.

Should any question or concerns on any specific line items on my budget, I would be more than happy to discuss them with you, or any member of the board at this time.

Very truly yours,

A handwritten signature in black ink, appearing to read "Donald F. Ryan".

Donald F. Ryan
Crow Wing County Attorney

DFR:lm

CROW WING COUNTY 2012 BUDGET NARRATIVE

DEPARTMENT NAME: Crow Wing County Attorney's Office

DEPARTMENT DESCRIPTION:

The Crow Wing County Attorney's Office currently consists of 8 attorneys and 8 non-attorney staff members. The attorneys consist of 1 elected County Attorney, 1 Chief Deputy County Attorney, 6 Assistant County Attorneys. The non-attorney staff consists of 1 Lead Legal Assistant and 7 Legal Assistants. Though document length restrictions prohibit a comprehensive review of everyone's duties, a general overview is provided as follows.

1) Adult Criminal: Our office is responsible for the prosecution of all serious felonies and felonies which occur within Crow Wing County. We also prosecute gross misdemeanors, misdemeanors and petty misdemeanors except for those occurring in a municipality which has exercised its statutory ability to prosecute misdemeanors occurring within its boundaries. We have 4.5 FTE attorneys and 4.5 legal assistants working in this area. We also have .20 FTE legal assistants monitoring and managing the Crow Wing County criminal history suspense prevention and resolution program.

In 2010, our office opened 1,857 and closed 1846 files in this area. This breaks down as follows:

	Opened	Closed
Serious Felonies	68	70
Felonies	501	483
Gross Misdemeanors	303	317
Misdemeanors	877	860
Petty Misdemeanors	108	116
Total	1857	1846

The above numbers do not include/recognize probation violations, arraignment guilty pleas or other criminal case management for which no additional files are opened or closed. We had approximately 17 criminal appeals in 2010.

2) Juvenile Delinquency: Our office prosecutes all juvenile delinquencies and status offense matters occurring in Crow Wing County. Generally speaking a juvenile delinquency occurs when a juvenile commits what would have been a serious felony, felony or gross misdemeanor adult offense. A status offense occurs when a juvenile commits what would have been a misdemeanor or petty misdemeanor adult offense. We have .50 FTE attorneys and .80 FTE legal assistants working in this area. In 2010, our office opened 736 and closed 725 delinquency cases. This breaks down as follows:

	Opened	Closed
Serious Felonies	3	5
Felonies	49	54
Gross Misdemeanors	19	33
Misdemeanors	471	452
Petty Misdemeanors	194	181
Total	736	725

3) Child Protection: Our office is responsible for all children in need of protection or services (CHIPS) and termination of parental rights (TPR) matters occurring in Crow Wing County. These cases are very involved with issues ranging from dependency and neglect, child abuse, concurrent planning, permanency and the loss of one's child(ren). We have .75 attorneys and .50 legal assistants working in this area.

In 2010 we opened 90 and closed 84 cases in the child protection field. This breaks down as follows:

Case Types	Opened	Closed
CHIPS	66	62
TPR	12	7
LTFC	2	0
TLC	3	4
TRUANCY	7	11

(CHIPS-Child in Need of Protection or Services; TPR-Termination of Parental Rights; LTFC (Long Term Foster Care; TLC-Transfer of Legal Custody) these numbers do not include any appellate work or services provided as these are not tracked in MCAPS.

4) Civil: Our office represents and does the legal work for all aspects of Crow Wing County's governmental operation. These services range from macro/policy making level (advising county board, county administrator, department heads) to the micro day to day operational level (tax appeals, child support enforcement, civil commitments, contracts, ordinance drafting, land use issues, eminent domain, etc.) We have 1.75 FTE attorneys and 1.25 FTE legal assistants working in this area. We also have .25 FTE legal assistant administrating Crow Wing County civil forfeiture programs/efforts.

In 2010 MCAPS shows that we opened and closed 288 cases. This breaks down as follows:

Case Types	Opened	Closed
Civil	41	30
Commitments	81	64
Condemnations	1	2
Dog Bites	41	37
Forfeitures	110	80
Guardianships	11	17
Land Use	6	7
Other	3	5
Probate	15	11
Tax Appeals	27	35

These numbers do not reflect any appellate work or services provided as these are not tracked in MCAPS.

5) Office General: In our office we have .50 FTE attorneys and .50 FTE legal assistant working in this area. The lead legal assistant, chief deputy county attorney and county attorney duties and responsibilities are incorporated into the above overview. With the loss of our receptionist position, we have had to rotate legal assistants through the front desk to perform these duties. This has resulted in a loss of approximately .80 FTE legal assistants time to cover receptionist duties. This then leaves us with the functional equivalent of 7.2 FTE legal assistant positions.

GOALS AND OBJECTIVES OBTAINED IN 2011 TO DATE OF SUBMISSION:

Have continued to effectively and efficiently prosecute crime.

Have continued to provide Crow Wing County governmental structures with comprehensive legal services.

Have maintained Crow Wing County's criminal history suspense numbers as one of the lowest, if not the lowest, in the State of Minnesota.

Have developed and implemented welfare fraud investigation and prosecution unit in our office.

Have gone live with Crow Wing County Sheriff's Department, City of Baxter and City of Brainerd with electronic conveyance of law enforcement investigative data. Hope to be live with all other police departments in 2012.

GOALS AND OBJECTIVES TO ACHIEVE IN 2012:

Continue to effectively and efficiently prosecute crime.

Continue to provide excellent and comprehensive legal services to Crow Wing County governmental structure.

Continue to maintain Crow Wing County's criminal history suspense numbers as one of the lowest, if not the lowest, in the State of Minnesota.

Developing electronic conveyance of discovery in criminal cases to defense attorneys.

Creation and implementation of countywide standardized investigation and conveyance of information policy.

Expand electronic case disposition notification process to include victims, court administration and defense attorneys.

Fully implement electronic conveyance of law enforcement investigative data with police departments, state patrol and department of natural resources.

Fully implement a county-wide comprehensive private data redaction policy in criminal cases.

**2012 CROW WING COUNTY
BUDGET**

COUNTY ATTORNEY

	2011 BUDGET	2012 BUDGET	DOLLAR INC/(DEC)	% INC/(DEC)
<u>REVENUES:</u>				
FINES AND FORFEITURES	\$ 158,371	\$ 158,371	\$ -	0.00%
TOTAL REVENUES	\$ 158,371	\$ 158,371	\$ -	0.00%
<u>EXPENDITURES:</u>				
PERSONNEL SERVICES	\$ 1,515,048	\$ 1,616,036	\$ 100,988	6.67%
SERVICES & CHARGES	106,940	112,511	5,571	5.21%
SUPPLIES & MATERIALS	20,000	20,000	-	0.00%
TOTAL EXPENDITURES	\$ 1,641,988	\$ 1,748,547	\$ 106,559	6.49%
NET	\$ (1,483,617)	\$ (1,590,176)	\$ (106,559)	7.18%

Crow Wing County

USER-SELECTED BUDGET REPORT

Report Basis: Cash

<u>Account Number</u>	<u>Account Description</u>	2009	2010	2011 BDGT	2012 BDGT
		<u>Actual</u> Mo. 01 - 12	<u>Actual</u> Mo. 01 - 12	<u>ORIGINAL</u>	<u>AMOUNT</u>
090 DEPT Attorney					
01-090-000-0000-5610	Prosecution Costs Fine	109,708 -	106,011 -	158,371 -	158,371 -
01-090-000-0000-6100	Salaries & Wages - Regular	1,178,914	1,179,202	1,199,367	1,289,677
01-090-000-0000-6150	Health Insurance	105,833	117,281	118,845	114,393
01-090-000-0000-6152	Dental Insurance	10,456	10,271	9,711	11,024
01-090-000-0000-6154	Long-Term Disability Insurance	2,682	2,054	2,051	2,199
01-090-000-0000-6156	Life Insurance	369	1,192	1,152	1,224
01-090-000-0000-6162	Health Care Savings Plan (Hcsp)	600	538	300	300
01-090-000-0000-6164	Pera	79,137	82,545	86,956	93,503
01-090-000-0000-6170	Fica	70,039	70,314	74,360	79,958
01-090-000-0000-6172	Medicare	16,413	16,444	17,390	18,699
01-090-000-0000-6176	Worker's Compensation	2,937	2,869	1,916	2,059
01-090-000-0000-6178	Educational & Cert. Expenses	2,726	3,008	3,000	3,000
01-090-000-0000-6200	Postage & Postal Box Rental	20	0	0	0
01-090-000-0000-6210	Telephone	1,678	2,025	2,000	2,000
01-090-000-0000-6230	Publications & Brochures	150	326	1,000	1,000
01-090-000-0000-6245	Membership Dues & Subscrip.	14,080	14,244	14,540	20,111
01-090-000-0000-6249	Public Relations	4,345	723	4,000	4,000
01-090-000-0000-6260	Consulting Fee	17,834	2,702	17,500	17,500
01-090-000-0000-6266	Legal Fee	4,248	10,922	11,000	11,000
01-090-000-0000-6267	Sheriff Fee	4,076	3,550	4,500	4,500
01-090-000-0000-6274	Medical Fee	31,765	25,719	40,000	40,000
01-090-000-0000-6299	Prof. & Tech. Fee - Other	2,511	2,448	4,000	4,000
01-090-000-0000-6300	Mach., Equip., Software Serv	324	159	0	0
01-090-000-0000-6334	Hotel & Meals Travel Expense	188	0	0	0
01-090-000-0000-6340	Machinery & Equipment Rental	8,226	8,957	8,400	8,400
01-090-000-0000-6409	Office Supplies	12,147	7,483	10,000	10,000
01-090-000-0000-6455	Ref. Books & Libr. Materials	12,561	10,754	10,000	10,000
DEPT 090 Attorney					
	Revenue	109,708 -	106,011 -	158,371 -	158,371 -
	Expend.	1,584,261	1,575,728	1,641,988	1,748,547
	Net	1,474,553	1,469,717	1,483,617	1,590,176

**2012 CROW WING COUNTY
BUDGET**

ATTORNEY'S CONTINGENT

REVENUES:

TOTAL REVENUES

	2011 BUDGET	2012 BUDGET	DOLLAR INC/(DEC)	% INC/(DEC)
TOTAL REVENUES	\$ -	\$ -	\$ -	- -

EXPENDITURES:

SERVICES & CHARGES

SERVICES & CHARGES	\$ 7,500	\$ 7,500	\$ -	0.00%
TOTAL EXPENDITURES	\$ 7,500	\$ 7,500	\$ -	0.00%
NET	\$ (7,500)	\$ (7,500)	\$ -	0.00%

Crow Wing County

USER-SELECTED BUDGET REPORT

Report Basis: Cash

<u>Account Number</u>	<u>Account Description</u>	2009 <u>Actual</u> Mo. 01 - 12	2010 <u>Actual</u> Mo. 01 - 12	2011 BDGT <u>ORIGINAL</u>	2012 BDGT <u>AMOUNT</u>
092 DEPT Attorney's Contingent					
01-092-000-0000-6299	Prof. & Tech. Fee - Other	0	276	7,500	7,500
DEPT 092 Attorney's Contingent	Revenue	0	276	7,500	7,500
	Expend.	0	276	7,500	7,500
	Net	0	276	7,500	7,500

CROW WING COUNTY 2012 BUDGET NARRATIVE

DEPARTMENT NAME: County Recorder

DEPARTMENT DESCRIPTION:

Accept for recording and maintain archives for all documents relating to real estate located in Crow Wing County.

GOALS AND OBJECTIVES OBTAINED IN 2011:

By the close of 2011 we will have migrated our software from an AS 400 based system to a PC based system.

By the close of 2011 we will have begun accepting Level 2 (deeds and mortgages) electronic recording documents in addition to the Level 3 (satisfactions and assignments) documents we are currently processing.

GOALS AND OBJECTIVES TO ACHIEVE IN 2012:

To have a fully operational means of accepting credit card payments for internet operations and over-the-counter transactions.
Broaden the current cross-training of staff to improve work flow and customer service.

**2012 CROW WING COUNTY
BUDGET**

COUNTY RECORDER

	2011 BUDGET	2012 BUDGET	DOLLAR INC/(DEC)	% INC/(DEC)
<u>REVENUES:</u>				
CHARGES FOR SERVICES	\$ 433,000	\$ 390,000	\$ (43,000)	-9.93%
TOTAL REVENUES	\$ 433,000	\$ 390,000	\$ (43,000)	-9.93%
<u>EXPENDITURES:</u>				
PERSONNEL SERVICES	\$ 568,444	\$ 570,748	\$ 2,304	0.41%
SERVICES & CHARGES	1,160	1,160	-	0.00%
SUPPLIES & MATERIALS	4,500	4,500	-	0.00%
TOTAL EXPENDITURES	\$ 574,104	\$ 576,408	\$ 2,304	0.40%
NET	\$ (141,104)	\$ (186,408)	\$ (45,304)	32.11%

Crow Wing County

USER-SELECTED BUDGET REPORT

Report Basis: Cash

	<u>Account Number</u>	<u>Account Description</u>	2009	2010	2011 BDGT	2012 BDGT
			<u>Actual</u> Mo. 01 - 12	<u>Actual</u> Mo. 01 - 12	<u>ORIGINAL</u>	<u>AMOUNT</u>
101	DEPT Recorder					
	01-101-000-0000-5530	Recorder Fee	439,851 -	393,049 -	433,000 -	390,000 -
	01-101-000-0000-6100	Salaries & Wages - Regular	380,506	386,237	399,213	411,951
	01-101-000-0000-6150	Health Insurance	72,000	84,088	100,437	87,742
	01-101-000-0000-6152	Dental Insurance	6,722	6,723	6,723	7,046
	01-101-000-0000-6154	Long-Term Disability Insurance	1,165	679	699	719
	01-101-000-0000-6156	Life Insurance	195	637	648	648
	01-101-000-0000-6162	Health Care Savings Plan (Hcsp)	600	600	600	600
	01-101-000-0000-6164	Pera	25,651	27,036	28,943	29,866
	01-101-000-0000-6170	Fica	21,862	21,926	24,753	25,543
	01-101-000-0000-6172	Medicare	5,113	5,128	5,789	5,974
	01-101-000-0000-6176	Worker's Compensation	963	933	639	659
	01-101-000-0000-6210	Telephone	1,105	1,187	0	0
	01-101-000-0000-6245	Membership Dues & Subscript.	710	0	710	710
	01-101-000-0000-6299	Prof. & Tech. Fee - Other	110	0	0	0
	01-101-000-0000-6300	Mach., Equip., Software Serv	0	1,000	0	0
	01-101-000-0000-6332	Employee Mileage	0	0	250	250
	01-101-000-0000-6334	Hotel & Meals Travel Expense	22	0	100	100
	01-101-000-0000-6338	Training & Registration Fees	100	0	100	100
	01-101-000-0000-6409	Office Supplies	8,737	6,709	4,500	4,500
DEPT 101	Recorder					
		Revenue	439,851 -	393,049 -	433,000 -	390,000 -
		Expend.	525,561	542,883	574,104	576,408
		Net	85,710	149,834	141,104	186,408

**2012 CROW WING COUNTY
BUDGET**

RECORDER'S LAND BASED UNALLOCATED - RESERVED

	2011 BUDGET	2012 BUDGET	DOLLAR INC/(DEC)	% INC/(DEC)
<u>REVENUES:</u>				
CHARGES FOR SERVICES	\$ 264,000	\$ 226,000	\$ (38,000)	-14.39%
TOTAL REVENUES	\$ 264,000	\$ 226,000	\$ (38,000)	-14.39%
<u>EXPENDITURES:</u>				
PERSONNEL SERVICES	\$ 73,097	\$ 61,753	\$ (11,344)	-15.52%
SERVICES & CHARGES	75,000	12,200	(62,800)	-83.73%
CAPITAL OUTLAY	-	20,000	20,000	-
TOTAL EXPENDITURES	\$ 148,097	\$ 93,953	\$ (54,144)	-36.56%
NET	\$ 115,903	\$ 132,047	\$ 16,144	13.93%

Crow Wing County

USER-SELECTED BUDGET REPORT

Report Basis: Cash

<u>Account Number</u>	<u>Account Description</u>	2009	2010	2011 BDGT	2012 BDGT
		<u>Actual</u> Mo. 01 - 12	<u>Actual</u> Mo. 01 - 12	<u>ORIGINAL</u>	<u>AMOUNT</u>
100 DEPT Recorder's Land Based Unallocated					
02-100-000-0000-5530	Recorder Fee	244,431 -	227,348 -	264,000 -	226,000 -
02-100-000-0000-6100	Salaries & Wages - Regular	47,181	46,180	51,815	46,900
02-100-000-0000-6150	Health Insurance	8,953	8,674	12,029	6,259
02-100-000-0000-6152	Dental Insurance	809	685	747	682
02-100-000-0000-6154	Long-Term Disability Insurance	144	76	91	82
02-100-000-0000-6156	Life Insurance	22	65	72	54
02-100-000-0000-6162	Health Care Savings Plan (Hcsp)	38	0	0	225
02-100-000-0000-6164	Pera	3,148	2,873	3,757	3,401
02-100-000-0000-6170	Fica	2,634	2,620	3,213	2,908
02-100-000-0000-6172	Medicare	616	613	751	680
02-100-000-0000-6174	Unemployment Compensation	2,808	7,708	0	0
02-100-000-0000-6176	Worker's Compensation	0	563	622	562
02-100-000-0000-6299	Prof. & Tech. Fee - Other	108,132	74,904	65,000	0
02-100-000-0000-6300	Mach., Equip., Software Serv	7,989	7,150	10,000	12,200
02-100-000-0000-6645	Comp. Eq. & Software Over \$5K	0	38,475	0	20,000
02-100-000-0000-6650	Furn. & Eq. Other Over \$5K	62	0	0	0
DEPT 100 Recorder's Land Based Unallocated	Revenue	244,431 -	227,348 -	264,000 -	226,000 -
	Expend.	182,535	190,584	148,097	93,953
	Net	61,896 -	36,764 -	115,903 -	132,047 -

**2012 CROW WING COUNTY
BUDGET**

RECORDER'S TECHNOLOGY - RESERVED

	2011 BUDGET	2012 BUDGET	DOLLAR INC/(DEC)	% INC/(DEC)
<u>REVENUES:</u>				
CHARGES FOR SERVICES	\$ 240,000	\$ 205,700	\$ (34,300)	-14.29%
TOTAL REVENUES	\$ 240,000	\$ 205,700	\$ (34,300)	-14.29%
<u>EXPENDITURES:</u>				
SERVICES & CHARGES	\$ 49,500	\$ 69,000	\$ 19,500	39.39%
SUPPLIES & MATERIALS	9,000	6,000	(3,000)	-33.33%
CAPITAL OUTLAY	52,500	227,000	174,500	332.38%
TOTAL EXPENDITURES	\$ 111,000	\$ 302,000	\$ 191,000	172.07%
NET	\$ 129,000	\$ (96,300)	\$ (225,300)	-174.65%

Crow Wing County

USER-SELECTED BUDGET REPORT

Report Basis: Cash

		<u>Account Number</u>	<u>Account Description</u>	2009	2010	2011 BDGT	2012 BDGT
				<u>Actual</u> Mo. 01 - 12	<u>Actual</u> Mo. 01 - 12	<u>ORIGINAL</u>	<u>AMOUNT</u>
101	DEPT	Recorder					
	02-101-000-0000-5530	Recorder Fee		222,229 -	206,747 -	240,000 -	205,700 -
	02-101-000-0000-6300	Mach., Equip., Software Serv		69,300	74,766	49,500	69,000
	02-101-000-0000-6409	Office Supplies		17	0	6,000	6,000
	02-101-000-0000-6480	Comp. Eq. & Software Under \$5K		14,366	12,050	3,000	0
	02-101-000-0000-6485	Furn. & Eq. Other Under \$5K		555	0	0	0
	02-101-000-0000-6645	Comp. Eq. & Software Over \$5K		28,165	16,130	52,500	227,000
DEPT 101	Recorder	Revenue		222,229 -	206,747 -	240,000 -	205,700 -
		Expend.		112,403	102,946	111,000	302,000
		Net		109,826 -	103,801 -	129,000 -	96,300

CROW WING COUNTY 2012 BUDGET NARRATIVE

DEPARTMENT NAME: Land Services Department

DEPARTMENT DESCRIPTION:

Environmental Services

GOALS AND OBJECTIVES OBTAINED IN 2011:

Customer

- Issue all permits within 10 days of receipt of application.
- Provide Stormwater Management for all permits in the shoreland district.
- Conduct follow up on-site inspections for all permits in the shoreland district including variances and CUP's.
- Respond to Calls for Service within 10 business days.
- Respond to all complaints within 10 business days.
- Close 75% of all land use enforcement cases yearly.
- Receive feedback from 10 customers per month.
- Achieve 80% positive customer feedback.
- Achieve 75% positive customer satisfaction on permit survey.
- Achieve 90% positive customer satisfaction on DRT survey.
- Send out 1 press release quarterly.
- Review/Update website pages monthly.
- Collaborate with PLM and PVC to distribute a quarterly update of the Land Services Department to townships and cities.

Financial

- Meet budget targets for revenues and expenditures.

- Identify efficiencies to reallocate resources within existing budget.
- Identify budget reductions of 3%.
- Submit two grant applications.

Internal Processes

- Review and update the Zoning Ordinance as needed.
- Customers understand our policies and are treated fairly.
- Employees understand our Policies/Procedures.
- Reduction of 50lbs. of phosphorus entering into surface waters through implemented stormwater management plans and shoreline buffers resulting in a potential reduction of 10 tons of algae growth.
- 90% passing rate for all compliance inspections of existing septic systems.

Learning and Growth

- All staff will take 2 courses in Microsoft Office or GIS.
- Field staff will maintain SSTS licensure and Erosion Control Certification.
- Achieve 75% response rate on Employee Satisfaction Survey.
- Complete mid-year performance reviews by July 31st annually.
- Complete 100% of staff performance reviews by December 1, 2011.
- Zero lost time accidents.
- Staff will attend one safety training seminar.

Score

- Encourage the increased participation in the existing problem material management programs. One method is to continue the County outreach program that consists of the coupon program, assisting in the many area cleanup programs, assist the two township canister sites, and education program
- An electronics bill passed and implementation starting July 1st of 2007 statewide. By incorporating into the existing County electronics program into this initiative, was able to reduce the County expenditure due to disposal and transportation of the used electronics by \$32,000 for the last six month of 2007. In 2008, the County had no expenditure for the disposal and transportation of used electronics. This was supposed to be an ongoing saving to the County electronics program for 2009, and was till March of 2009. After this date, the electronic industry meet its State goals as outlined in State statute, and the County was forced to go back to paying

for transportation and disposal. In 2010 paid \$0.15 per pound for disposal costs – an additional \$50,000 cost to the SCORE program. In 2011, was able to lower the cost being paid to \$0.10 per pound for disposal costs.

- The County is still meeting the States recycling goal (> 35%) and management of problem/banned materials within the County, but we have seen a decrease in the overall amount being recycled. In 2008 saw the closing of two area business that historically accounted for 50 percent of our recycling efforts. In the last two years, have seen additional businesses closures - was still able to hold our recycling rate the same as the previous year of 43%.

- Continue to work with the Department of Agriculture concerning modifying their contract for the collection and disposal of waste pesticides. When Ag picks up the disposal cost, it has a \$1,000 per year saving to our County. Our scheduled event is Aug 9th.

- Potential bio-mass markets. Once a long term demand is established, develop a contract for utilizing the brush that comes into the landfill

Landfill

- Continue to look for a buyer for the landfill gas. Due to local downturn in the economy and a cheaper rate for natural gas; this has been more difficult.

- Due to lower volume of waste entering our landfill, have seen four straight years (2006 – 2009) of decreasing revenues generated through tipping fees. For 2010, beginning to see a leveling off. Actually saw a 1.1% increase in tonnage. For 2011, we have date to April and so far we have seen a 3% decrease. This data is still to early in the year and we can still see an increase due to summer activities.

- Our sanitary waste tonnage peaked in 2005 at 51,855 tons. In 2009 our tonnage was 39,401 or an overall decrease of 24% over the last four years. This has had had a negative impact to funding for both the SCORE Fund (18) and the Solid Waste Fund (50):

- In 2005 GMLCF raised \$346,210 versus \$262,966 in 2009 or a decrease of \$83,244 or 24%. In 2006 saw a decrease of \$30,309 or 8.8%, in 2007 it was a decrease of \$42,417 or 12.3%, in 2008 it was a decrease of \$59,769 or 17.3%. The total decrease in revenue from 2006 – 2009 is \$215,739 into Fund 18 - SCORE.

- Landfill operations (tip fee – \$38.33; GMLCF of 6.67 subtracted out). In 2005, this brought in \$2,348,188, while in 2009, this brought in \$1,710,661 or a decrease of \$637,527 or 27.1%. In 2006 saw a decrease of \$225,302 or 9.6%, in 2007 it was a decrease of \$334,310 or 14.2%, in 2008 it was a decrease of \$454,950 or 19.4%. The total decrease in revenue from 2006 – 2009 is \$1,652,089 into Fund 50 – Solid Waste.

- A hydrogeology study was accomplished in 2009. The area surrounding the landfill has been approved for a G3 extraction use permit; unfortunately the study found that this material has a very limited value. Working with County Highway Department to see how both departments can maximize the benefits of utilizing this material – salt sand for Highway Department and drainage material for future landfill construction. To assist in this, a contract was awarded in 2011 to strip off the top soil and overburden for the Cell 5 site. This action will open up this site for future extraction efforts.

- Continue to work with MPCA on closing out the old landfill (SW-111) – we are into our 18th year of a 20-year post closure period. Two issues, first reducing our annual operating cost for this site – was unable to end environmental monitoring totally, but was able to get it reduced further; second, clarify the amount required for contingency action. These actions could release funds (\$250,000) from the Financial Assurance for this landfill into the Financial Assurance for our new landfill (SW-376) or into the SCORE fund (18).
- Work the following issues with the MPCA/LOG/SWAA/Coalition to minimize the impact to our integrated solid waste system: new stormwater permit with new stormwater plan for site, ADC, leachate recirculation and land application policy with MPCA, EPAs “Tailoring Rule”, Greenhouse gas issues, EAW issue, FASIT – MPCA rules for siting and FA, PFC testing, new composting rules, and other issues as they arise. One thing is clear; it will be an increasing challenging task to operate a landfill under increasing burdensome regulations in a weak economy.
- 5-year permit for the new landfill will need to be accomplished in 2011 – will start this in July. If EAW issue is resolved with MPCA, see if a site EAW can be accomplished (do it once versus for every new cell) at the same time. Working with associations was able to get a bill with this in it, plus a site permit. We were only able to change the existing 5-year permit system to a 10-year permit through the legislative process this year.

GOALS AND OBJECTIVES TO ACHIEVE IN 2012:

- Phase 1 Future Land Use Map: The zoning ordinance is currently in the process of being revised. The intent of the revisions to is to clear up gaps and ambiguities in the language, revise the current zoning districts and add performance standards for properties located in the shoreland area. This process should be accomplished by spring 2011.
- Phase 2 Future Land Use Map: This will take the revisions to the zoning ordinance and create a Future Land Use Map for the unincorporated areas of the County. This will be done collaboratively between the townships and cities with an expected date of completion to be the end of 2011.
- SSTS Ordinance: This article will need to be revised by February 4, 2012 to be in line with the new MN Rules Chapters 7080-7083. Cass and Crow Wing Counties have agreed to work together to develop the same ordinance and standards between both counties.
- Survey Coordinator: This new position will be responsible for coordination of the addressing program. In addition, this position will continue to evaluate the survey documents and begin a process of scanning those documents into an electronic format. Also, there will be collaboration with GIS to provide better access and delivery of PLSS information. Finally, there will need to be an established protocol for scanning and record retention of recorded plats and minor subdivisions with the County Recorder and County Auditor.

- E911 Program: This program will be coordinated by the Survey Coordinator. Staff has discovered hundreds of errors, omissions and inconsistencies between the paper records, GIS records, MCIS records and E911 database records. All old addressing documents are being scanned into Application Extender and each address is being verified in the above mentioned records. In addition, the Land Service Specialists will be trained to obtain address points using GPS equipment. This data collection will occur at the same time as the field review for the building permit, eliminating another trip to the site as has been past practice. Finally, staff will collaborate with the Highway Department regarding the time frame for posting signs.
- Surveys: Surveys will be sent out in early 2011 to gauge our service to folks who obtained a permit or participated in the Development Review Team process in 2010.
- Soil Survey: Crow Wing County has been participating in a project to get an updated Soil Survey. The original goal was to accomplish this by 2016. There has been a new goal established by the NRCS of 2013-2014. The NRCS has targeted the Crow Wing County Soil Survey as a top priority and want to complete it ahead of schedule.
- Workshops: There are currently two workshops scheduled in 2011. Government Training Services (GTS) will be holding a Managing New and Existing Shoreland Development workshop on April 30, 2011 in the Land Services Building. The Minnesota Erosion Control Association (MECA) will be holding a Stormwater Management workshop on April 26, 2011 in the Land Services Building. In addition, a shoreline permit workshop and wetland workshop are planned for spring of 2011.
- Create a part time position to help manage the household hazardous waste program.
- Establish an area pharmaceutical program with Crow Wing, Cass and Aitkin County Sheriff's Departments. Accomplish an annual report to MPCA concerning these efforts for the next two years.
- Continue to manage the increase participation in the existing problem material management programs.
- An electronics bill passed and implementation starting July 1st of 2007 statewide. Our current rate is \$0.10 per pound for disposal costs. Identified as one of the participants in Cass County Electronic Collection Improvement Project grant from MPCA to explore potential avenues for our electronics – goal is to reduce our cost further.
- The County is still meeting the recycling goals and management of problem/banned materials within the County, but in recent years we have seen a decrease in the amount being recycled by businesses due to the amount area businesses that have closed in recent years. Continue to investigate and develop programs to increase commercial recycling efforts and reporting within the County.
- Continue to work with the Department of Agriculture for their annual collection and disposal of waste pesticides. When Ag picks up the disposal cost, it has a \$1,000 per year saving to our County.
- Potential bio-mass markets. Once a long term demand is established, develop a contract for utilizing the brush that comes into the landfill.
- Continue to look for a buyer for our landfill gas. Due to local downturn in the economy it has made this more difficult; one potential project is plastic pyrolysis. If viable, can solve two issues – use of gas and provide a market for plastics 1 – 8 for the region.

**2012 CROW WING COUNTY
BUDGET**

COUNTY SURVEYOR

REVENUES:

TOTAL REVENUES

	2011 BUDGET	2012 BUDGET	DOLLAR INC/(DEC)	% INC/(DEC)
TOTAL REVENUES	\$ -	\$ -	\$ -	- -

EXPENDITURES:

PERSONNEL SERVICES

PERSONNEL SERVICES	\$ 12,402	\$ -	\$ (12,402)	-100.00%
TOTAL EXPENDITURES	\$ 12,402	\$ -	\$ (12,402)	-100.00%
NET	\$ (12,402)	\$ -	\$ 12,402	-100.00%

Crow Wing County

USER-SELECTED BUDGET REPORT

Report Basis: Cash

	<u>Account Number</u>	<u>Account Description</u>	2009	2010	2011 BDGT	2012 BDGT
			<u>Actual</u> Mo. 01 - 12	<u>Actual</u> Mo. 01 - 12	<u>ORIGINAL</u>	<u>AMOUNT</u>
103	DEPT Surveyor					
	01-103-000-0000-5535	E-911 Addressing Fee	8,133 -	14,911 -	0	0
	01-103-000-0000-5536	Surveyor Fee	1,285 -	1,050 -	0	0
	01-103-000-0000-5599	Interfund - County Fees	29,000 -	29,000 -	0	0
	01-103-000-0000-6100	Salaries & Wages - Regular	259,227	184,048	0	0
	01-103-000-0000-6150	Health Insurance	35,282	25,116	0	0
	01-103-000-0000-6152	Dental Insurance	3,236	2,116	0	0
	01-103-000-0000-6154	Long-Term Disability Insurance	721	321	0	0
	01-103-000-0000-6156	Life Insurance	96	207	0	0
	01-103-000-0000-6164	Pera	17,471	11,568	0	0
	01-103-000-0000-6170	Fica	14,980	10,663	0	0
	01-103-000-0000-6172	Medicare	3,503	2,494	0	0
	01-103-000-0000-6174	Unemployment Compensation	0	9,931	12,402	0
	01-103-000-0000-6176	Worker's Compensation	5,342	2,387	0	0
	01-103-000-0000-6180	Clothing Employee	375	0	0	0
	01-103-000-0000-6200	Postage & Postal Box Rental	24	41	0	0
	01-103-000-0000-6210	Telephone	486	446	0	0
	01-103-000-0000-6300	Mach., Equip., Software Serv	0	2,931	0	0
	01-103-000-0000-6338	Training & Registration Fees	130	0	0	0
	01-103-000-0000-6340	Machinery & Equipment Rental	3,035	3,218	0	0
	01-103-000-0000-6409	Office Supplies	1,716	605	0	0
	01-103-000-0000-6417	Equipment Supplies	53	345	0	0
	01-103-000-0000-6480	Comp. Eq. & Software Under \$5K	636	374	0	0
	01-103-000-0000-6485	Furn. & Eq. Other Under \$5K	92	0	0	0
	01-103-000-0000-6560	Gasoline, Diesel, & Other Fuels	2,950	2,858	0	0
	01-103-000-0000-6570	Tires, Tubes, Batt,&Vhcl Parts	3,534	607	0	0
DEPT 103	Surveyor	Revenue	38,418 -	44,961 -	0	0
		Expend.	352,890	260,274	12,402	0
		Net	314,472	215,313	12,402	0

**2012 CROW WING COUNTY
BUDGET**

ENVIRONMENTAL SERVICES

	2011 BUDGET	2012 BUDGET	DOLLAR INC/(DEC)	% INC/(DEC)
<u>REVENUES:</u>				
LICENSES AND PERMITS	\$ 334,000	\$ 334,000	\$ -	0.00%
INTERGOVERNMENTAL	31,723	38,553	6,830	21.53%
CHARGES FOR SERVICES	15,000	15,000	-	0.00%
TOTAL REVENUES	\$ 380,723	\$ 387,553	\$ 6,830	1.79%
<u>EXPENDITURES:</u>				
PERSONNEL SERVICES	\$ 541,361	\$ 557,298	\$ 15,937	2.94%
SERVICES & CHARGES	52,300	33,061	(19,239)	-36.79%
SUPPLIES & MATERIALS	17,654	11,700	(5,954)	-33.73%
OTHER EXPENDITURES	7,000	4,250	(2,750)	-39.29%
TOTAL EXPENDITURES	\$ 618,315	\$ 606,309	\$ (12,006)	-1.94%
NET	\$ (237,592)	\$ (218,756)	\$ 18,836	-7.93%

Crow Wing County

USER-SELECTED BUDGET REPORT

Report Basis: Cash

<u>Account Number</u>	<u>Account Description</u>	2009	2010	2011 BDGT	2012 BDGT
		<u>Actual</u> Mo. 01 - 12	<u>Actual</u> Mo. 01 - 12	<u>ORIGINAL</u>	<u>AMOUNT</u>
104 DEPT Environmental Services					
01-104-000-0000-5155	P&Z Hearing/Permit	88,582 -	71,535 -	62,000 -	50,000 -
01-104-000-0000-5156	Zoning Permit	245,759 -	235,884 -	272,000 -	284,000 -
01-104-000-0000-5299	Local Grant	5,000 -	0	9,931 -	18,941 -
01-104-000-0000-5309	Water & Soil Resources	47,966	49,423 -	21,792 -	19,612 -
01-104-000-0000-5537	Filing Fee	7,800 -	200 -	15,000 -	0
01-104-000-0000-5599	Interfund - County Fees	0	49,254 -	0	15,000 -
01-104-000-0000-5830	Miscellaneous Other Revenue	0	493 -	0	0
01-104-000-0000-6100	Salaries & Wages - Regular	361,343	377,391	405,274	415,060
01-104-000-0000-6150	Health Insurance	48,808	57,852	66,767	69,260
01-104-000-0000-6152	Dental Insurance	4,655	4,968	5,283	6,435
01-104-000-0000-6154	Long-Term Disability Insurance	910	651	713	727
01-104-000-0000-6156	Life Insurance	162	548	582	582
01-104-000-0000-6162	Health Care Savings Plan (Hcsp)	890	878	915	915
01-104-000-0000-6164	Pera	24,154	26,430	29,384	30,094
01-104-000-0000-6170	Fica	21,334	22,128	25,129	25,736
01-104-000-0000-6172	Medicare	4,990	5,175	5,875	6,018
01-104-000-0000-6174	Unemployment Compensation	3,161	0	0	0
01-104-000-0000-6176	Worker's Compensation	2,058	1,579	1,439	1,471
01-104-000-0000-6178	Educational & Cert. Expenses	0	100	0	1,000
01-104-000-0000-6210	Telephone	2,383	2,702	2,000	2,500
01-104-000-0000-6245	Membership Dues & Subscrip.	96	744	700	700
01-104-000-0000-6249	Public Relations	2,211	2,238	5,000	2,500
01-104-000-0000-6260	Consulting Fee	5,950	6,028	7,500	4,154
01-104-000-0000-6268	Non-Employee Per Diems	3,300	3,600	6,000	4,000
01-104-000-0000-6270	Non-Employee Training & Reg.	0	148	500	400
01-104-000-0000-6272	Non-Employee Mileage	1,174	1,532	1,500	1,500
01-104-000-0000-6299	Prof. & Tech. Fee - Other	852	17,896	1,000	1,000
01-104-000-0000-6300	Mach., Equip., Software Serv	465	900	500	500
01-104-000-0000-6332	Employee Mileage	622	563	700	700
01-104-000-0000-6334	Hotel & Meals Travel Expense	1,676	376	3,800	3,500
01-104-000-0000-6336	Other Travel Expenses	0	0	500	500
01-104-000-0000-6338	Training & Registration Fees	2,358	4,270	4,000	3,800
01-104-000-0000-6340	Machinery & Equipment Rental	14,638	14,162	15,000	3,707
01-104-000-0000-6385	Recorder Fee - Intrafund	3,266	6,874	3,600	3,600
01-104-000-0000-6409	Office Supplies	4,970	4,640	7,500	4,000

Crow Wing County

USER-SELECTED BUDGET REPORT

Report Basis: Cash

<u>Account Number</u>	<u>Account Description</u>	2009	2010	2011 BDGT	2012 BDGT
		<u>Actual</u> <u>Mo. 01 - 12</u>	<u>Actual</u> <u>Mo. 01 - 12</u>	<u>ORIGINAL</u>	<u>AMOUNT</u>
01-104-000-0000-6480	Comp. Eq. & Software Under \$5K	0	0	2,454	0
01-104-000-0000-6560	Gasoline, Diesel, & Other Fuels	3,902	6,093	6,000	6,000
01-104-000-0000-6565	Motor Oil & Lubricants	103	208	200	200
01-104-000-0000-6570	Tires, Tubes, Batt,&Vhcl Parts	2,265	1,563	1,500	1,500
01-104-000-0000-6645	Comp. Eq. & Software Over \$5K	6	0	0	0
01-104-000-0000-6830	Refunds	9,887	4,368	7,000	4,250
01-104-130-0000-5309	Water & Soil Resources	47,966 -	0	0	0
DEPT 104 Environmental Services	Revenue	347,141 -	406,788 -	380,723 -	387,553 -
	Expend.	532,590	576,602	618,315	606,309
	Net	185,449	169,814	237,592	218,756

**2012 CROW WING COUNTY
BUDGET**

WATER PLAN - RESERVED

	2011 BUDGET	2012 BUDGET	DOLLAR INC/(DEC)	% INC/(DEC)
<u>REVENUES:</u>				
TAXES	\$ 31,366	\$ 28,347	\$ (3,019)	-9.63%
INTERGOVERNMENTAL	47,966	47,966	-	0.00%
TOTAL REVENUES	\$ 79,332	\$ 76,313	\$ (3,019)	-3.81%
<u>EXPENDITURES:</u>				
PERSONNEL SERVICES	\$ 65,343	\$ 66,800	\$ 1,457	2.23%
SERVICES & CHARGES	24,000	-	(24,000)	-100.00%
TOTAL EXPENDITURES	\$ 89,343	\$ 66,800	\$ (22,543)	-25.23%
NET	\$ (10,011)	\$ 9,513	\$ 19,524	-195.03%

Crow Wing County

USER-SELECTED BUDGET REPORT

Report Basis: Cash

<u>Account Number</u>	<u>Account Description</u>	2009	2010	2011 BDGT	2012 BDGT
		<u>Actual</u> Mo. 01 - 12	<u>Actual</u> Mo. 01 - 12	<u>ORIGINAL</u>	<u>AMOUNT</u>
104 DEPT Environmental Services					
02-104-000-0000-5001	Property Taxes - Current	0	31,366 -	31,366 -	28,347 -
02-104-000-0000-5309	Water & Soil Resources	0	47,966 -	47,966 -	47,966 -
02-104-000-0000-5830	Miscellaneous Other Revenue	0	32,870 -	0	0
02-104-000-0000-5910	Interfund Transfers	0	3,399 -	0	0
02-104-000-0000-6100	Salaries & Wages - Regular	0	45,177	47,705	48,659
02-104-000-0000-6150	Health Insurance	0	8,522	8,172	8,345
02-104-000-0000-6152	Dental Insurance	0	747	747	910
02-104-000-0000-6154	Long-Term Disability Insurance	0	53	84	86
02-104-000-0000-6156	Life Insurance	0	71	72	72
02-104-000-0000-6162	Health Care Savings Plan(Hcsp)	0	300	300	300
02-104-000-0000-6164	Pera	0	3,162	3,459	3,528
02-104-000-0000-6170	Fica	0	2,656	2,958	3,017
02-104-000-0000-6172	Medicare	0	621	692	706
02-104-000-0000-6176	Worker's Compensation	0	1,441	1,154	1,177
02-104-000-0000-6260	Consulting Fee	0	2,896	0	0
02-104-000-0000-6299	Prof. & Tech. Fee - Other	0	0	24,000	0
02-104-000-0000-6480	Comp. Eq. & Software Under \$5K	0	1,281	0	0
DEPT 104 Environmental Services	Revenue	0	115,601 -	79,332 -	76,313 -
	Expend.	0	66,926	89,343	66,800
	Net	0	48,675 -	10,011	9,513 -

CROW WING COUNTY 2012 BUDGET NARRATIVE

DEPARTMENT NAME: Land Services Department

DEPARTMENT DESCRIPTION:

Property Valuation and Classification

GOALS AND OBJECTIVES OBTAINED IN 2011:

Customer

- Receive feedback from 10 customers per month.
- Respond to 100% of customer inquiries within 2 business days.
- No township loses certification for local board (uninformed).
- Send out 1 press release quarterly.
- Review/Update website pages monthly.
- Collaborate with PLM and ES to distribute a quarterly update of the Land Services Department to townships and cities.

Financial

- Meet budget targets for revenues and expenditures.
- Identify efficiencies to reallocate resources within existing budget.
- Identify budget reductions of 3%.

Internal Processes

- Inspect new permits and callbacks before assessment is completed.
- Submit spring abstracts to DOR by April 1st and fall abstracts to DOR by September 1st.
- Maintain a level of assessment between 90% and 105% on all property types.
- Physically inspect, revalue, and classify 20% of real estate parcels.

Learning and Growth

- Achieve 75% response rate on Employee Satisfaction Survey
- Assessor's required to attain 10 to 15 hours of continuing education to maintain license.
- Administrative staff will attend one seminar or classroom training.
- Complete mid-year performance reviews by July 31st annually
- Complete 100% of staff performance reviews by December 1, 2011.
- Zero lost time accidents.
- Staff will attend one safety training seminar.

GOALS AND OBJECTIVES TO ACHIEVE IN 2012:

- CAMA Conversion to be Completed: We intend to have all taxable parcels converted into our CAMA system by the end of the 2013 assessment. We also will be training staff on how to use queries to extract data for different purposes and instructing the AMA's on how to adjust tables and schedules in the system.
- Be more Aggressive Using Surveys: We intend to send more surveys to customer to help us improve our processes. Two specific groups we will be targeting will be property owners who have had an assessor at their property and customers who have appealed their value or classification.
- Commercial Industrial Assessor: This new position will be responsible for all commercial, industrial, apartment, and resort properties. This position will oversee the commercial parcels converted into CAMA as well as develop surveys to send to property owners to develop market rents, lease rates, and typical expenses. We are targeting apartments to be primarily valued by the income approach by the end of the 2014 assessment.
- Improved Uniformity and Accuracy in the Assessment: We will finish implementing the appraisal guide on mobile homes and all out buildings. We will also implement our lakeshore valuation guide as well as address issues to our county wide land schedule.
- More Information to the County Board: We intend to come to a Committee of the Whole meeting prior to the County Board of Equalization in June to discuss what adjustments have been made to the assessment so the board can make a more informed decision. We also will meet before the Truth in Taxation meeting in November to refresh the board as to what happened to the assessment that affected the taxes people are going to discuss.
- Outsourcing of Valuation Notices: We contracted with a vendor to print and mail our notices of valuation and classification in 2011. We saved around \$8,500 in the process and two weeks of staff time by doing so. We intend to mail them with the tax statements in 2012 for an additional savings of \$15,000 to \$20,000.

- More Efficiency in the Data Collection Process: We intend to develop more efficient ways for an assessor to plot their route for the day. Whether it is for quintile reassessment work or permits and callbacks we will have an interfaced PDF that will sync to our CAMA system to eliminate some of the office work needed by the assessors.

**2012 CROW WING COUNTY
BUDGET**

PROPERTY VALUATION & CLASSIFICATION

	2011 BUDGET	2012 BUDGET	DOLLAR INC/(DEC)	% INC/(DEC)
<u>REVENUES:</u>				
CHARGES FOR SERVICES	\$ 2,200	\$ 17,200	\$ 15,000	681.82%
MISCELLANEOUS	6,500	5,500	(1,000)	-15.38%
TOTAL REVENUES	\$ 8,700	\$ 22,700	\$ 14,000	160.92%
<u>EXPENDITURES:</u>				
PERSONNEL SERVICES	\$ 962,641	\$ 973,535	\$ 10,894	1.13%
SERVICES & CHARGES	49,090	68,000	18,910	38.52%
SUPPLIES & MATERIALS	34,948	19,900	(15,048)	-43.06%
TOTAL EXPENDITURES	\$ 1,046,679	\$ 1,061,435	\$ 14,756	1.41%
NET	\$ (1,037,979)	\$ (1,038,735)	\$ (756)	0.07%

Crow Wing County

USER-SELECTED BUDGET REPORT

Report Basis: Cash

<u>Account Number</u>	<u>Account Description</u>	2009	2010	2011 BDGT	2012 BDGT
		<u>Actual</u> Mo. 01 - 12	<u>Actual</u> Mo. 01 - 12	<u>ORIGINAL</u>	<u>AMOUNT</u>
107 DEPT Property Valuation & Classification					
01-107-000-0000-5520	Job-Z Annual Fee	5,456 -	5,460 -	2,200 -	2,200 -
01-107-000-0000-5599	Interfund - County Fees	0	0	0	15,000 -
01-107-000-0000-5830	Miscellaneous Other Revenue	9,690 -	4,903 -	6,500 -	5,500 -
01-107-000-0000-6100	Salaries & Wages - Regular	894,107	695,336	728,702	754,042
01-107-000-0000-6105	Salaries & Wages - Overtime	864	118	8,931	9,131
01-107-000-0000-6150	Health Insurance	97,324	79,099	91,100	81,708
01-107-000-0000-6152	Dental Insurance	8,892	6,285	6,477	7,319
01-107-000-0000-6154	Long-Term Disability Insurance	2,562	1,094	1,277	1,320
01-107-000-0000-6156	Life Insurance	369	944	984	984
01-107-000-0000-6162	Health Care Savings Plan (Hcsp)	1,200	888	975	975
01-107-000-0000-6164	Pera	56,910	45,777	53,478	55,330
01-107-000-0000-6170	Fica	52,403	40,627	45,735	47,320
01-107-000-0000-6172	Medicare	12,255	9,502	10,697	11,067
01-107-000-0000-6174	Unemployment Compensation	0	10,345	10,051	0
01-107-000-0000-6176	Worker's Compensation	3,907	3,483	3,334	3,439
01-107-000-0000-6178	Educational & Cert. Expenses	1,135	0	900	900
01-107-000-0000-6210	Telephone	1,126	1,442	1,700	1,800
01-107-000-0000-6245	Membership Dues & Subscrip.	1,626	1,426	1,790	2,600
01-107-000-0000-6249	Public Relations	4,149	1,599	1,400	1,500
01-107-000-0000-6299	Prof. & Tech. Fee - Other	0	0	12,100	25,000
01-107-000-0000-6300	Mach., Equip., Software Serv	2,160	1,320	1,000	1,000
01-107-000-0000-6330	Motor Pool Vehicle Usage	109	0	0	0
01-107-000-0000-6332	Employee Mileage	21,161	14,927	20,000	22,000
01-107-000-0000-6334	Hotel & Meals Travel Expense	1,644	36	2,000	2,000
01-107-000-0000-6338	Training & Registration Fees	2,090	7,355	4,500	6,000
01-107-000-0000-6340	Machinery & Equipment Rental	4,124	5,872	4,600	6,100
01-107-000-0000-6409	Office Supplies	12,340	8,256	13,100	8,500
01-107-000-0000-6480	Comp. Eq. & Software Under \$5K	12,310	31,873	21,098	10,500
01-107-000-0000-6485	Furn. & Eq. Other Under \$5K	666	2,034	750	900
DEPT 107 Property Valuation & Classification		Revenue	15,146 -	10,363 -	8,700 -
		Expend.	1,195,432	969,636	1,046,679
		Net	1,180,287	959,273	1,037,979
					1,038,735

**CROW WING COUNTY
2012 BUDGET NARRATIVE**

DEPARTMENT NAME: Facilities

DEPARTMENT DESCRIPTION:

Building Repair and Maintenance

GOALS AND OBJECTIVES OBTAINED IN 2011:

1) Build a strong energy management program with the goal of saving the County 5% to 10% in utility costs.

In the first 5 months of 2011 we have saved approximately 22% in utility costs compared to the first 5 months of 2010. With additional energy savings projects recently completed and more planned we expect this number to rise.

2) Closely monitor and quickly respond to all HVAC complaints and search for a permanent solution to the issues.

To address temperature complaints in the PV&C office thermostats and diffusers were moved, staff working in the space have reported much improvement. Numerous parameter changes were made in EBI to lessen the number of points in manual and allow the system to operate more in automatic. Also implemented is a daily analysis of the space temps outside the seasonal parameters. This started as a manual process of a morning walk around using the temperature gun and recording the readings, but has now moved to reviewing two reports from EBI reporting only the space temperatures outside the seasonal range.

3) Seek out training opportunities for the Facilities Staff.

To date Facilities staff have received a combined total of approximately 40 hours of on-site training from Honeywell, 24 hours of turf care training, 32 hours of safety training and 8 hours of generator training from Ziegler.

GOALS AND OBJECTIVES TO ACHIEVE IN 2012:

Expand on the departments processes and procedures to seek out more efficient practices and data collection

Respond promptly to work orders such that all work orders are resolved and closed out within no more than 60 days.

Design and actively follow a strong safety program.

Continue to seek out utility savings through effeciently running equipment and using the equipment we have to its potential, ie. using the generator to lessen demand charges.

**2012 CROW WING COUNTY
BUDGET**

FACILITIES

	2011 BUDGET	2012 BUDGET	DOLLAR INC/(DEC)	% INC/(DEC)
<u>REVENUES:</u>				
TAXES	\$ -	\$ 60,000	\$ 60,000	- -
MISCELLANEOUS	624,090	614,390	(9,700)	-1.55%
TOTAL REVENUES	\$ 624,090	\$ 674,390	\$ 50,300	8.06%
<u>EXPENDITURES:</u>				
PERSONNEL SERVICES	\$ 319,120	\$ 337,036	\$ 17,916	5.61%
SERVICES & CHARGES	1,006,138	990,600	(15,538)	-1.54%
SUPPLIES & MATERIALS	434,377	337,100	(97,277)	-22.39%
TOTAL EXPENDITURES	\$ 1,759,635	\$ 1,664,736	\$ (94,899)	-5.39%
NET	\$ (1,135,545)	\$ (990,346)	\$ 145,199	-12.79%

Crow Wing County

USER-SELECTED BUDGET REPORT

Report Basis: Cash

<u>Account Number</u>	<u>Account Description</u>	2009	2010	2011 BDGT	2012 BDGT
		<u>Actual</u> Mo. 01 - 12	<u>Actual</u> Mo. 01 - 12	<u>ORIGINAL</u>	<u>AMOUNT</u>
110 DEPT Facilities					
01-110-000-0000-5010	Forfeited Property	0	0	0	60,000 -
01-110-000-0000-5810	Rents & Royalties	92,583 -	90,166 -	60,588 -	50,888 -
01-110-000-0000-5830	Miscellaneous Other Revenue	103 -	50 -	0	0
01-110-000-0000-5899	Interfund - Rents & Royalties	563,502 -	563,502 -	563,502 -	563,502 -
01-110-000-0000-5925	Property & Casualty Insurance Pro	21,556 -	0	0	0
01-110-000-0000-6100	Salaries & Wages - Regular	237,742	221,939	234,218	251,713
01-110-000-0000-6105	Salaries & Wages - Overtime	5,603	3,305	7,158	5,562
01-110-000-0000-6150	Health Insurance	26,101	27,044	28,373	28,534
01-110-000-0000-6152	Dental Insurance	2,427	2,241	2,241	2,730
01-110-000-0000-6154	Long-Term Disability Insurance	743	371	392	422
01-110-000-0000-6156	Life Insurance	125	354	360	360
01-110-000-0000-6162	Health Care Savings Plan (Hcsp)	438	600	600	600
01-110-000-0000-6164	Pera	15,948	15,529	17,498	18,652
01-110-000-0000-6170	Fica	14,516	13,593	14,965	15,952
01-110-000-0000-6172	Medicare	3,394	3,179	3,498	3,730
01-110-000-0000-6174	Unemployment Compensation	14,100	6,368	0	0
01-110-000-0000-6176	Worker's Compensation	30,297	7,960	6,837	5,301
01-110-000-0000-6178	Educational & Cert. Expenses	20	45	980	980
01-110-000-0000-6180	Clothing Employee	2,195	2,000	2,000	2,500
01-110-000-0000-6210	Telephone	3,367	2,593	2,900	3,500
01-110-000-0000-6249	Public Relations	822	50	200	200
01-110-000-0000-6299	Prof. & Tech. Fee - Other	0	60	200	200
01-110-000-0000-6300	Mach., Equip., Software Serv	4,304	4,815	4,800	6,000
01-110-000-0000-6332	Employee Mileage	0	128	200	200
01-110-000-0000-6338	Training & Registration Fees	1,405	3,292	4,000	4,000
01-110-000-0000-6409	Office Supplies	939	1,357	800	800
01-110-000-0000-6415	Building Maintenance Supplies	1,905	372	0	0
01-110-000-0000-6485	Furn. & Eq. Other Under \$5K	0	3,339	5,000	5,000
01-110-000-0000-6560	Gasoline, Diesel, & Other Fuels	2,749	1,519	5,000	5,000
01-110-102-0000-6250	Electricity & Water	461,517	456,143	451,121	450,000
01-110-102-0000-6425	Fuel For Buildings	330,090	193,379	265,827	207,000
01-110-102-0000-6560	Gasoline, Diesel, & Other Fuels	270	719	0	0
01-110-104-0000-6305	Building Repair & Maint. Serv	179,180	172,741	194,000	155,000
01-110-104-0000-6415	Building Maintenance Supplies	36,830	31,378	40,000	36,300
01-110-106-0000-6305	Building Repair & Maint. Serv	28,784	22,459	29,000	39,000

Crow Wing County

USER-SELECTED BUDGET REPORT

Report Basis: Cash

<u>Account Number</u>	<u>Account Description</u>	2009	2010	2011 BDGT	2012 BDGT
		<u>Actual</u> <u>Mo. 01 - 12</u>	<u>Actual</u> <u>Mo. 01 - 12</u>	<u>ORIGINAL</u>	<u>AMOUNT</u>
01-110-106-0000-6310	Grounds Maint. Serv	0	9	0	0
01-110-106-0000-6415	Building Maintenance Supplies	37,377	31,715	45,000	35,000
01-110-108-0000-6310	Grounds Maint. Serv	18,272	4,736	6,900	22,500
01-110-110-0000-6305	Building Repair & Maint. Serv	236,755	277,086	260,000	262,000
01-110-110-0000-6415	Building Maintenance Supplies	59,537	66,049	57,000	35,000
01-110-112-0000-6305	Building Repair & Maint. Serv	32,048	34,936	26,817	25,000
01-110-112-0000-6340	Machinery & Equipment Rental	847	56	500	500
01-110-112-0000-6415	Building Maintenance Supplies	44,429	18,608	10,000	10,000
01-110-114-0000-6415	Building Maintenance Supplies	0	0	1,000	0
01-110-116-0000-6299	Prof. & Tech. Fee - Other	207	380	2,500	2,500
01-110-116-0000-6415	Building Maintenance Supplies	3,047	2,619	3,000	2,500
01-110-118-0000-6255	Sanitation	13,306	7,413	12,000	9,000
01-110-118-0000-6415	Building Maintenance Supplies	2,906	29	1,250	0
01-110-120-0000-6305	Building Repair & Maint. Serv	6,460	15,358	11,000	11,000
01-110-120-0000-6420	Safety Supplies	50	0	500	500
DEPT 110 Facilities	Revenue	677,743 -	653,718 -	624,090 -	674,390 -
	Expend.	1,861,051	1,657,866	1,759,635	1,664,736
	Net	1,183,307	1,004,148	1,135,545	990,346

CROW WING COUNTY SHERIFF'S OFFICE 2012 BUDGET NARRATIVE

MISSION STATEMENT:

With courage, honor and integrity, we protect the rights and dignity of all citizens. In partnership with our communities, we strive to preserve the peace and are dedicated to excellence in the delivery of public safety services.

OFFICE DESCRIPTION:

The Sheriff's Office is run by the Sheriff who is an elected official responsible directly to the people of Crow Wing County. State statutes define the Sheriff's responsibilities and outline the basic expectations of the office. Constituents further define the Sheriff's role by bringing forth the needs of their communities and their desire for service. The divisions of the Sheriff's Office include Patrol, Investigations, E-911 Dispatch, Boat and Water, Jail, Emergency Management and Support. Some divisions contain special units that serve a specific purpose such as Civil Process, Records, Transports and Court Security. We also host the Lakes Area Drug Investigative Division (LADID), which is a multi-jurisdictional task force that is focused on addressing drug related crime in our communities. In addition to all that, we have a number of specialized teams such as the Bomb Squad, Dive Team, Tactical Team, and the Mounted Patrol. Like LADID, our specialized teams may have members that are from multiple jurisdictions and/or different disciplines. Both the Dive Team and Mounted Patrol are volunteer based.

The Crow Wing County Sheriff's Office Jail Division operates a 286 bed direct supervision jail facility opened in 2007 that houses pre-trial and sentenced males and females for up to one year. The facility is currently operating at an approved capacity of 226 inmates with an average daily population of 122 and an average length of stay of 13 days. The jail also holds juveniles for up to 24 hours.

The Sheriff and the Sheriff's staff work to accomplish the following:

- Serve and protect the public 24 hours a day, 7 days a week, 365 days a year.
- Provide emergency service upon request within the county.
- Provide central dispatching of emergency service units within the county.

- Provide for emergency management of citizen notification of imminent danger from events such as storms, nuclear disasters, chemical spills, fire or flooding.
- Warn and direct evacuations in the event of immediate danger to the public.
- Enforce laws enacted for the protection of persons and property.
- Apprehend and confine individuals who violate the laws of our society.
- Maintain the County Jail in a humane and secure manner in accordance with State law, judicial decrees and community standards.
- Provide for the confinement, safekeeping and rehabilitation of jail inmates.
- Patrol Crow Wing County waterways and enforce the law on the water.
- Investigate watercraft and water related incidents, including search and rescue.
- Enforce laws related to recreational vehicles such as snowmobiles and ATVs
- Investigate all non-natural deaths in conjunction with the Coroner.
- Investigate child and domestic abuse cases.
- Investigate internet crimes against children and vulnerable adults.
- Assist agencies on a local, state and federal level pertaining to joint investigations.
- Maintain records related to criminal enforcement.
- Maintain warrant records for those persons wanted in Crow Wing County.
- Transport persons apprehended in other jurisdictions back to Crow Wing County for confinement. Arrange for the extradition of persons arrested in other states.
- Transport convicted prisoners to state institutions.
- Transport juveniles to and from secure facilities within the state.
- Transport, mentally ill, mentally incompetent and civilly committed persons to hospitals and state institutions.
- Conduct all background checks and liquor licenses submitted within Crow Wing County.
- Maintain equipment and vehicles necessary to provide such services.
- Serve civil and criminal processes and handle matters such as wage levies and mortgage foreclosure sales.
- Provide courtroom security.
- Monitor the registration of predatory offenders residing in our county. Perform mandated predatory offender checks to insure registration compliance.
- Meet state and federal mandates regarding reporting of crimes and other governmental statistics.
- Meet training mandates to stay current on law changes and to maintain law enforcement licenses.

MAJOR ACCOMPLISHMENTS AND CHALLENGES IN 2011:

Organizational Restructure:

The administrative makeup of the Crow Wing County Sheriff's Office changed in 2011. Following the re-election of Sheriff Dahl and the retirement of Captain Neal Gaalswyk, the command structure of the office was re-organized. The Patrol Captain's position remains vacant. Our Administrative Sergeant position was reclassified to Lieutenant and has assumed some of the responsibilities of the former captain. Other duties were re-distributed across administrative staff. This re-structuring resulted in sustainable savings in excess of \$110,000 for the year.

Detention:

The jail has continued to maintain a 100% compliance rating with its bi-annual inspections with the standards set by the DOC. The jail has continued to have very little litigation or liabilities related to its operation which stands as a testament to the professionalism of the well trained staff.

As noted earlier, the State of Minnesota has discontinued its partnership with our jail due to low numbers of prisoners currently in their system. We have maintained our contractual relationship with Cass County with a 40 bed contract in place to date. Fluctuating inmate populations have continued to create difficulties for the jail with numbers swinging quickly both up and down.

US Immigration and Customs Enforcement (ICE) Program:

In an effort to assist in keeping our local communities safe and expanding potential revenue sources, the Crow Wing County Jail has partnered with the Department of Homeland Security – ICE, by housing illegal aliens picked up by ICE Agents, until they can be transported to St. Paul. The pilot project is set for approximately six weeks from south of the Brainerd area to Bemidji and Duluth. As the Crow Wing County Jail was the primary facility to house these detainees, if the pilot is successful, this could prove to be a lucrative revenue source for Crow Wing County.

MEnD:

A major change was made in the delivery of medical services in the jail when we changed to a correctional health provider in MEnD. This has proven to be a very efficient and effective partnership that will ultimately save the county tax payer thousands of dollars per year. Jail staff have also been researching and working with all of its vendors to find similar opportunities for increased efficiencies in the delivery of services, such as food service and commissary. We will continue to reduce expenses and increase revenues wherever possible.

Facilities:

The need for a new Law Enforcement Center has not gone away. In the meantime, we are providing for the routine care and upkeep of our facilities.

Training:

We continue to keep the majority of our on-going deputy training in-house. This allows us to keep the quantity and quality of our training at a high level while keeping costs under control. We take great pride in what we have been able to accomplish. Whenever possible, our office collaborates with other law enforcement agencies within Crow Wing County to provide specific training on topics such as school shootings, emergency preparedness and major crime investigating. Training together helps to insure a unified response to our community needs.

We remain committed to providing leading edge training to our licensed deputies as well as correctional officers, dispatchers and support staff. Such training enables them to stay ahead of emerging trends in law enforcement and to stay sharp on the skills needed to effectively deliver professional law enforcement services to the people we serve.

Radio Interoperability:

Planning for the 800 MHz project continues to move forward on schedule. We convened a local radio users group and continue to use that group to identify the operational and equipment requirements of the project. A subcommittee has been established to begin identifying the talk groups that will need to be accepted and programmed into the radios. The project budget has been established identifying anticipated funding sources for infrastructure and radio purchases as well as training and final deployment. We have

worked with the State of Minnesota to identify a preferred location for their ARMER tower in the northwest area of the county and have worked with a local landowner to identify a tower option for the east part of the county. The County continues to use the services of GeoComm, a consulting and project management firm to assist us in our planning process. The State of Minnesota has approved our ARMER participation plan, putting us on track to meet project objectives and to meet our goal of having an operational 800MHz, interoperable, ARMER compliant system available for beta testing in 2012.

Detox:

The closing of the Crow Wing County Detox Center in June of 2011 has presented significant managerial challenges to our office. Resources have been stretched when transporting persons in need of detoxification to out of county locations. We are currently utilizing facilities in Nevis, St. Cloud, Fergus Falls, Duluth and Hastings. Placement is made based on bed availability at the time of need. When possible we have contracted with other agencies to provide transport but coordination of that effort has not always worked and so our office continues to bear some of that burden. The county has recognized the need for a local detox center and has begun working with Northern Pines Mental Health Center to establish a new detox option in our own county.

Fiscal Challenges:

The Crow Wing County Sheriff's Office was charged with the formidable task of reducing our 2010 and 2011 budgets in an excess of one million dollars. We met this challenge head on and delivered the savings without appreciably affecting our delivery of our law enforcement product negatively. However, over 70% of our operating budget is attributed to employee wages and benefits, a reduction of this magnitude did require a reduction of staff. We were able to accomplish that reduction through early retirements as well as normal attrition and did not need to resort to involuntary terminations or a reduction in hours.

Staffing:

As noted above, staffing levels were cut to meet the challenges presented to us during the 2011 budget cycle. We have asked our employees to do more with less and they have risen to the challenge and should be commended for their effort. However, additional attrition, unexpected leaves of absence and delays in hiring due to the uncertainty of the 2012 budget expectations have brought our staffing levels down to an unacceptable level. We are currently working to address this problem but it should be noted that there is an unavoidable delay between the time that a job is offered and when a new employee has been trained and vetted in their position. That

means we will need to continue to do what we can to manage the stress in our office created by short staffing during the remainder of 2011.

MAJOR OBJECTIVES TO BE ACCOMPLISHED IN 2012:

The Crow Wing County Sheriff's Office is committed to operating within the parameters outlined in our 2012 budget request. Doing so will require diligent attention to expenses, continual striving for increased efficiencies, and remaining alert for opportunities to enhance our non-levy revenue streams. Although our staff have done a tremendous job continually researching for ways to off-set cost, it should be noted that law enforcement in general is not a money making revenue stream for our county.

Organizational Restructure:

Additional restructuring is expected in 2012 with the upcoming retirement of our Jail Administrator. Although not yet fully decided, it is likely that we will adopt a plan similar to what was done in 2011. The new structure will be designed to accomplish the work need in the division with one less administrator.

Radio Interoperability:

We are mandated to be operating on 800 MHz by January 1, 2013. We are expecting to see the completion of the infrastructure work early in 2012. By spring we will be ready to begin training all law enforcement and other emergency response personnel. Testing will begin by mid-summer. If all continues to go well, we should be ready for deployment in the fall of 2012.

Training:

We will continue to strive to provide quality training to our staff as cost effectively as possible. Requests for out of state training and conference attendance will be strictly monitored in all divisions.

Detention:

In the jail we will work to maintain our inspection rating and low litigation rate. Our continued partnership with Cass County will also be an important area to maintain the revenue stream created through this partnership and maximize the benefits to both counties in

these difficult budget times. Finding more efficiencies and savings with the shrinking pool of resources is always a staff priority. Researching and cultivating new partnerships for revenue will also be an area that will be focused on for the future.

Detox:

We look to find relief in 2012 to our need for a local detox center and we are committed to assisting the Crow Wing County Board and other involved parties in working through the logistical planning that is needed to bring that to fruition.

BUDGET HIGHLIGHTS IN 2012:

In creating the 2012 budget request, the decision was made to eliminate any revenue streams that are not guaranteed. Recent history has shown us that even the most traditional of partnerships can be unreliable. That reality has created a great deal of hardship for our budget over two of the last three budget cycles. Therefore we have tried to take a less optimistic but arguably more realistic approach to predicting our revenues. This approach is similar to the one taken by the county itself in dealing with LGA and Tax Credits in the counties overall budget process. Included in this were large amounts of revenue for housing of other jurisdictions inmates. Any revenue collected for housing inmates will not be a part of the jails budget submission each year. This unfortunately leads to the increase in our overall budget for 2012.

In 2010 Brainerd International Raceway (BIR) made the decision to contract with private security rather than having a law enforcement presence inside their track. They have decided to do the same in 2011 so the revenue and all related expenses associated with that service has been removed from our 2012 submission. Although not a noticeable line item, the associated deputy overtime was also cut from our request.

Our budget request recognizes the need to maintain minimum staffing levels in all our divisions. While we remain committed to operating under a leaner more efficient model, it would be irresponsible of us not to identify the point of diminishing return; that point in which we can no longer meet our stated objectives. Left unchecked, inadequate staffing creates an unhealthy amount of stress in the office which manifests itself in many ways. Employee turnover and low morale are two such symptoms. Increases in overtime and costs to recruit, hire and train new staff have a negative effect on an already tight operating budget. However, the health issues, mental and physical, related to the increase in stress is our biggest concern. The safety of our deputies and those that we are sworn to protect must always be considered. In short, inadequate staffing is not only unhealthy for our employees but also jeopardizes our

ability to respond adequately to the needs of our communities. If this request is approved, the Sheriff's Office will still have lost eight positions since 2009.

The method by which we provide for courtroom security was also reviewed as part of this budget process. The decision was made to submit our request with the continued use of part-time licensed personnel. Licensed officers are able to respond to courtroom disturbances, serve Order for Protection (OFP) and Harassment Restraining Orders (HRO) paperwork and make arrests when needed. Their ability to respond allows us to keep our full-time deputies on the road and in our communities.

As noted earlier, the move to MEnD in 2011 will continue to provide opportunities for savings in 2012. Those savings were hard to predict and may not be fully evident in our 2012 budget, however, we will continue to monitor this over the course of the year.

We were able to identify some unnecessary redundancies in service subscriptions used by both our E911 Dispatch and the Emergency Management Divisions. Consolidation has occurred in those areas that allow us to continue to receive the services needed at a reduced cost.

Both in 2011 and again in 2012 we have identified qualified expenses which were moved from our general operating budget to the Enhanced 911 account. Paying these expenses on an on-going basis from our reserved fund helps take pressure off of the need to levy.

2012 CROW WING COUNTY BUDGET

COUNTY SHERIFF

	2011 BUDGET	2012 BUDGET	DOLLAR INC/(DEC)	% INC/(DEC)
<u>REVENUES:</u>				
LICENSES AND PERMITS	\$ 20,000	\$ 16,000	\$ (4,000)	-20.00%
INTERGOVERNMENTAL	325,500	261,325	(64,175)	-19.72%
CHARGES FOR SERVICES	361,250	260,300	(100,950)	-27.94%
FINES AND FORFEITURES	5,000	-	(5,000)	-100.00%
MISCELLANEOUS	9,250	13,500	4,250	45.95%
TOTAL REVENUES	\$ 721,000	\$ 551,125	\$ (169,875)	-23.56%
<u>EXPENDITURES:</u>				
PERSONNEL SERVICES	\$ 3,880,808	\$ 4,049,138	\$ 168,330	4.34%
SERVICES & CHARGES	346,295	328,099	(18,196)	-5.25%
SUPPLIES & MATERIALS	302,000	277,425	(24,575)	-8.14%
TOTAL EXPENDITURES	\$ 4,529,103	\$ 4,654,662	\$ 125,559	2.77%
NET	\$ (3,808,103)	\$ (4,103,537)	\$ (295,434)	7.76%

Crow Wing County

USER-SELECTED BUDGET REPORT

Report Basis: Cash

	<u>Account Number</u>	<u>Account Description</u>	2009	2010	2011 BDGT	2012 BDGT
			<u>Actual</u> Mo. 01 - 12	<u>Actual</u> Mo. 01 - 12	<u>ORIGINAL</u>	<u>AMOUNT</u>
201	DEPT Sheriff					
01-201-000-0000-5160	Gun Permit	30,690 -	19,895 -	20,000 -	16,000 -	
01-201-000-0000-5214	Police Aid	262,170 -	251,497 -	245,000 -	250,000 -	
01-201-000-0000-5307	Public Safety	59,856 -	43,272 -	55,000 -	0	
01-201-000-0000-5329	Natural Resources	5,179 -	2,182 -	8,000 -	8,000 -	
01-201-000-0000-5408	Bulletproof Vest Part. Prog.	0	14,227 -	17,500 -	3,325 -	
01-201-000-0000-5540	Alarm Fee	62,530 -	62,595 -	56,950 -	59,000 -	
01-201-000-0000-5541	Civil Fees	144,735 -	156,873 -	130,000 -	130,000 -	
01-201-000-0000-5542	Sheriff's Judgment Executions	16,091 -	4,883 -	15,000 -	5,000 -	
01-201-000-0000-5543	Background Check Fee	4,341 -	3,123 -	1,000 -	1,000 -	
01-201-000-0000-5544	Contracted Security Fees	91,182 -	2,200 -	98,800 -	4,800 -	
01-201-000-0000-5545	Record Management System Fees	49,480 -	49,060 -	55,000 -	55,000 -	
01-201-000-0000-5552	State Prisoner Reimbursement	7,274 -	3,198 -	4,500 -	4,500 -	
01-201-000-0000-5599	Interfund - County Fees	3,650 -	20,100 -	0	1,000 -	
01-201-000-0000-5620	Alarm Ordinance Fine	0	0	5,000 -	0	
01-201-000-0000-5830	Miscellaneous Other Revenue	18,771 -	68,934 -	6,000 -	11,400 -	
01-201-000-0000-5850	Refunds & Recoveries	11,425 -	21,562 -	3,250 -	2,100 -	
01-201-000-0000-5925	Property & Casualty Insurance Proc	15,999 -	7,927 -	0	0	
01-201-000-0000-6100	Salaries & Wages - Regular	2,841,958	2,690,341	2,605,171	2,854,355	
01-201-000-0000-6105	Salaries & Wages - Overtime	178,612	148,179	249,863	208,536	
01-201-000-0000-6150	Health Insurance	347,116	378,677	436,522	359,901	
01-201-000-0000-6152	Dental Insurance	25,594	25,585	29,273	27,677	
01-201-000-0000-6154	Long-Term Disability Insurance	7,226	4,420	4,457	4,658	
01-201-000-0000-6156	Life Insurance	1,007	3,145	3,186	3,294	
01-201-000-0000-6162	Health Care Savings Plan (Hcsp)	3,350	3,238	3,900	3,900	
01-201-000-0000-6164	Pera	379,147	356,834	374,707	396,211	
01-201-000-0000-6170	Fica	31,633	29,037	29,680	33,861	
01-201-000-0000-6172	Medicare	39,671	37,419	37,673	40,585	
01-201-000-0000-6174	Unemployment Compensation	1,961	0	0	0	
01-201-000-0000-6176	Worker's Compensation	98,694	89,111	58,546	63,560	
01-201-000-0000-6178	Educational & Cert. Expenses	1,260	1,910	1,530	1,500	
01-201-000-0000-6180	Clothing Employee	47,250	42,958	46,300	51,100	
01-201-000-0000-6200	Postage & Postal Box Rental	1,961	1,191	2,000	2,000	
01-201-000-0000-6210	Telephone	40,023	31,113	29,480	25,280	
01-201-000-0000-6215	Prisoner Transport	8,235	1,352	6,250	6,250	
01-201-000-0000-6245	Membership Dues & Subscrip.	10,563	4,505	6,045	9,009	

Crow Wing County

USER-SELECTED BUDGET REPORT

Report Basis: Cash

<u>Account Number</u>	<u>Account Description</u>	2009	2010	2011 BDGT	2012 BDGT
		<u>Actual</u> <u>Mo. 01 - 12</u>	<u>Actual</u> <u>Mo. 01 - 12</u>	<u>ORIGINAL</u>	<u>AMOUNT</u>
01-201-000-0000-6249	Public Relations	0	530	500	1,500
01-201-000-0000-6274	Medical Fee	257	103	500	650
01-201-000-0000-6299	Prof. & Tech. Fee - Other	168,562	117,043	95,100	82,750
01-201-000-0000-6300	Mach., Equip., Software Serv	150,626	157,285	163,950	160,000
01-201-000-0000-6305	Building Repair & Maint. Serv	2,616	0	1,000	1,000
01-201-000-0000-6332	Employee Mileage	226	0	1,000	0
01-201-000-0000-6334	Hotel & Meals Travel Expense	3,363	4,910	7,500	7,500
01-201-000-0000-6336	Other Travel Expenses	14	714	1,000	1,000
01-201-000-0000-6338	Training & Registration Fees	11,707	5,729	15,500	17,790
01-201-000-0000-6340	Machinery & Equipment Rental	4,351	4,489	11,570	8,470
01-201-000-0000-6342	Building & Facility Rental	75	0	0	0
01-201-000-0000-6368	Towing Service	4,375	3,075	4,900	4,900
01-201-000-0000-6409	Office Supplies	12,042	13,837	15,000	12,000
01-201-000-0000-6460	Law Enforcement Supplies	18,895	23,538	20,400	27,175
01-201-000-0000-6461	Buy Money	15,011	2,667	15,000	15,000
01-201-000-0000-6480	Comp. Eq. & Software Under \$5K	11,597	16,174	25,000	25,000
01-201-000-0000-6485	Furn. & Eq. Other Under \$5K	8,711	2,660	41,800	13,450
01-201-000-0000-6560	Gasoline, Diesel, & Other Fuels	119,417	130,615	184,800	184,800
01-201-000-0000-6645	Comp. Eq. & Software Over \$5K	35,128	68,233	0	0
DEPT 201	Sheriff	Revenue	783,374 -	721,000 -	551,125 -
		Expend.	4,632,237	4,529,103	4,654,662
		Net	3,848,864	3,808,103	4,103,537

**2012 CROW WING COUNTY
BUDGET**

SHERIFF'S CONTINGENT

REVENUES:

	2011 BUDGET	2012 BUDGET	DOLLAR INC/(DEC)	% INC/(DEC)
TOTAL REVENUES	\$ -	\$ -	\$ -	-

EXPENDITURES:

SERVICES & CHARGES	\$ 1,500	\$ 1,000	\$ (500)	-33.33%
SUPPLIES & MATERIALS	-	500	500	-
TOTAL EXPENDITURES	\$ 1,500	\$ 1,500	\$ -	0.00%
NET	\$ (1,500)	\$ (1,500)	\$ -	0.00%

Crow Wing County

USER-SELECTED BUDGET REPORT

Report Basis: Cash

<u>Account Number</u>	<u>Account Description</u>	2009	2010	2011 BDGT	2012 BDGT
		<u>Actual</u> Mo. 01 - 12	<u>Actual</u> Mo. 01 - 12	<u>ORIGINAL</u>	<u>AMOUNT</u>
202 DEPT Sheriff's Contingent					
01-202-000-0000-6299	Prof. & Tech. Fee - Other	922	603	1,500	1,000
01-202-000-0000-6428	General Operating Supplies	320	351	0	500
DEPT 202 Sheriff's Contingent					
	Revenue				
	Expend.	1,242	955	1,500	1,500
	Net	1,242	955	1,500	1,500

**2012 CROW WING COUNTY
BUDGET**

DISPATCH

REVENUES:

TOTAL REVENUES

	2011 BUDGET	2012 BUDGET	DOLLAR INC/(DEC)	% INC/(DEC)
TOTAL REVENUES	\$ -	\$ -	\$ -	- -

EXPENDITURES:

PERSONNEL SERVICES

\$ 916,313	\$ 933,124	\$ 16,811	1.83%
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SERVICES & CHARGES

\$ 6,460	\$ 1,774	\$ (4,686)	-72.54%
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SUPPLIES & MATERIALS

\$ 2,000	\$ 1,500	\$ (500)	-25.00%
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TOTAL EXPENDITURES

	\$ 924,773	\$ 936,398	\$ 11,625	1.26%
NET	\$ (924,773)	\$ (936,398)	\$ (11,625)	1.26%

Crow Wing County

USER-SELECTED BUDGET REPORT

Report Basis: Cash

<u>Account Number</u>	<u>Account Description</u>	2009	2010	2011 BDGT	2012 BDGT
		<u>Actual</u> Mo. 01 - 12	<u>Actual</u> Mo. 01 - 12	<u>ORIGINAL</u>	<u>AMOUNT</u>
205 DEPT Dispatch					
01-205-000-0000-5830	Miscellaneous Other Revenue	40 -	0	0	0
01-205-000-0000-6100	Salaries & Wages - Regular	638,567	613,750	640,820	653,636
01-205-000-0000-6105	Salaries & Wages - Overtime	38,913	39,063	41,693	42,527
01-205-000-0000-6150	Health Insurance	81,688	97,551	110,620	112,167
01-205-000-0000-6152	Dental Insurance	4,295	4,482	6,962	5,798
01-205-000-0000-6154	Long-Term Disability Insurance	2,044	1,063	1,107	1,129
01-205-000-0000-6156	Life Insurance	297	920	936	936
01-205-000-0000-6162	Health Care Savings Plan (Hcsp)	1,500	1,500	1,500	1,500
01-205-000-0000-6164	Pera	45,525	45,398	49,484	50,474
01-205-000-0000-6170	Fica	40,913	39,241	42,314	43,160
01-205-000-0000-6172	Medicare	9,568	9,177	9,900	10,098
01-205-000-0000-6174	Unemployment Compensation	2,300	10,120	0	0
01-205-000-0000-6176	Worker's Compensation	0	1,589	1,077	1,099
01-205-000-0000-6180	Clothing Employee	11,434	10,416	9,900	10,600
01-205-000-0000-6210	Telephone	5,545	4,785	1,896	0
01-205-000-0000-6245	Membership Dues & Subscript.	320	618	424	424
01-205-000-0000-6249	Public Relations	708	0	500	750
01-205-000-0000-6274	Medical Fee	137	0	300	100
01-205-000-0000-6299	Prof. & Tech. Fee - Other	2,967	2,158	0	0
01-205-000-0000-6300	Mach., Equip., Software Serv	16,185	3,046	2,890	0
01-205-000-0000-6305	Building Repair & Maint. Serv	485	0	450	500
01-205-000-0000-6334	Hotel & Meals Travel Expense	102	0	0	0
01-205-000-0000-6409	Office Supplies	1,350	1,697	2,000	1,500
01-205-000-0000-6480	Comp. Eq. & Software Under \$5K	0	14,078	0	0
01-205-000-0000-6485	Furn. & Eq. Other Under \$5K	258	115	0	0
DEPT 205 Dispatch					
	Revenue	40 -	0	0	0
	Expend.	905,099	900,766	924,773	936,398
	Net	905,059	900,766	924,773	936,398

**2012 CROW WING COUNTY
BUDGET**

TACTICAL SQUAD

REVENUES:

	2011 BUDGET	2012 BUDGET	DOLLAR INC/(DEC)	% INC/(DEC)
TOTAL REVENUES	\$ -	\$ -	\$ -	- -
SUPPLIES & MATERIALS	\$ 4,500	\$ 5,048	\$ 548	12.18%
TOTAL EXPENDITURES	\$ 4,500	\$ 5,048	\$ 548	12.18%
NET	\$ (4,500)	\$ (5,048)	\$ (548)	12.18%

JASONR
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01 FUND General

Crow Wing County

USER-SELECTED BUDGET REPORT

INTEGRATED
FINANCIAL SYSTEMS

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Report Basis: Cash

<u>Account Number</u>	<u>Account Description</u>	2009 <u>Actual</u> Mo. 01 - 12	2010 <u>Actual</u> Mo. 01 - 12	2011 BDGT <u>ORIGINAL</u>	2012 BDGT <u>AMOUNT</u>
208 DEPT Tactical Squad					
01-208-000-0000-6460	Law Enforcement Supplies	0	3,167	4,500	5,048
01-208-000-0000-6485	Furn. & Eq. Other Under \$5K	4,183	487	0	0
DEPT 208 Tactical Squad					
	Revenue				
	Expend.	4,183	3,654	4,500	5,048
	Net	4,183	3,654	4,500	5,048

**2012 CROW WING COUNTY
BUDGET**

BOAT & WATER

	2011 BUDGET	2012 BUDGET	DOLLAR INC/(DEC)	% INC/(DEC)
<u>REVENUES:</u>				
INTERGOVERNMENTAL	\$ 56,000	\$ 56,000	\$ -	0.00%
MISCELLANEOUS	18,000	17,750	(250)	-1.39%
TOTAL REVENUES	\$ 74,000	\$ 73,750	\$ (250)	-0.34%
<u>EXPENDITURES:</u>				
PERSONNEL SERVICES	\$ 154,008	\$ 165,050	\$ 11,042	7.17%
SERVICES & CHARGES	21,900	21,555	(345)	-1.58%
SUPPLIES & MATERIALS	13,500	13,500	-	0.00%
TOTAL EXPENDITURES	\$ 189,408	\$ 200,105	\$ 10,697	5.65%
NET	\$ (115,408)	\$ (126,355)	\$ (10,947)	9.49%

Crow Wing County

USER-SELECTED BUDGET REPORT

Report Basis: Cash

	<u>Account Number</u>	<u>Account Description</u>	2009	2010	2011 BDGT	2012 BDGT
			<u>Actual</u> Mo. 01 - 12	<u>Actual</u> Mo. 01 - 12	<u>ORIGINAL</u>	<u>AMOUNT</u>
210	DEPT	Boat & Water Safety				
01-210-000-0000-5329		Natural Resources	50,344 -	59,072 -	56,000 -	56,000 -
01-210-000-0000-5405		Boating Safety Financial Asst	74,789 -	53,092 -	0	0
01-210-000-0000-5830		Miscellaneous Other Revenue	1,875 -	3,737 -	18,000 -	17,750 -
01-210-000-0000-6100		Salaries & Wages - Regular	120,658	111,699	108,099	118,306
01-210-000-0000-6105		Salaries & Wages - Overtime	9,355	9,155	14,463	14,752
01-210-000-0000-6150		Health Insurance	8,964	7,872	9,022	8,883
01-210-000-0000-6152		Dental Insurance	236	0	465	0
01-210-000-0000-6154		Long-Term Disability Insurance	180	83	87	89
01-210-000-0000-6156		Life Insurance	23	53	54	54
01-210-000-0000-6164		Pera	9,830	7,345	8,295	8,461
01-210-000-0000-6170		Fica	3,730	4,263	4,026	4,606
01-210-000-0000-6172		Medicare	1,881	1,765	1,777	1,930
01-210-000-0000-6174		Unemployment Compensation	207	7,061	0	0
01-210-000-0000-6176		Worker's Compensation	3,819	4,101	2,920	3,169
01-210-000-0000-6180		Clothing Employee	3,996	3,656	4,800	4,800
01-210-000-0000-6200		Postage & Postal Box Rental	0	0	750	750
01-210-000-0000-6210		Telephone	2,578	2,095	1,700	1,140
01-210-000-0000-6249		Public Relations	395	475	550	750
01-210-000-0000-6274		Medical Fee	250	0	500	850
01-210-000-0000-6300		Mach., Equip., Software Serv	18,541	17,592	17,850	17,765
01-210-000-0000-6332		Employee Mileage	0	0	250	0
01-210-000-0000-6334		Hotel & Meals Travel Expense	0	24	300	300
01-210-000-0000-6460		Law Enforcement Supplies	0	63	0	0
01-210-000-0000-6485		Furn. & Eq. Other Under \$5K	1,205	2,156	0	0
01-210-000-0000-6560		Gasoline, Diesel, & Other Fuels	9,198	12,383	13,500	13,500
01-210-000-0000-6640		Vehicle & Machinery Over \$5K	19,361	29,282	0	0
01-210-000-0000-6650		Furn. & Eq. Other Over \$5K	27,890	0	0	0
DEPT	210	Boat & Water Safety	Revenue	127,008 -	74,000 -	73,750 -
			Expend.	242,298	189,408	200,105
			Net	115,290	115,408	126,355

**2012 CROW WING COUNTY
BUDGET**

DIVE TEAM

REVENUES:

	2011 BUDGET	2012 BUDGET	DOLLAR INC/(DEC)	% INC/(DEC)
TOTAL REVENUES	\$ -	\$ -	\$ -	- - -
SERVICES & CHARGES	\$ 4,150	\$ 4,150	\$ -	0.00%
TOTAL EXPENDITURES	\$ 4,150	\$ 4,150	\$ -	0.00%
NET	\$ (4,150)	\$ (4,150)	\$ -	0.00%

Crow Wing County

USER-SELECTED BUDGET REPORT

Report Basis: Cash

<u>Account Number</u>	<u>Account Description</u>	2009	2010	2011 BDGT	2012 BDGT
		<u>Actual</u> Mo. 01 - 12	<u>Actual</u> Mo. 01 - 12	<u>ORIGINAL</u>	<u>AMOUNT</u>
211 DEPT Dive Team					
01-211-000-0000-6300	Mach., Equip., Software Serv	2,873	4,149	3,150	3,150
01-211-000-0000-6338	Training & Registration Fees	0	300	1,000	1,000
01-211-000-0000-6460	Law Enforcement Supplies	416	0	0	0
DEPT 211 Dive Team					
	Revenue				
	Expend.	3,289	4,449	4,150	4,150
	Net	3,289	4,449	4,150	4,150

**2012 CROW WING COUNTY
BUDGET**

K-9 UNIT

	2011 BUDGET	2012 BUDGET	DOLLAR INC/(DEC)	% INC/(DEC)
<u>REVENUES:</u>				
TOTAL REVENUES	\$ -	\$ -	\$ -	- -
<u>EXPENDITURES:</u>				
SERVICES & CHARGES	\$ 2,010	\$ -	\$ (2,010)	-100.00%
SUPPLIES & MATERIALS	1,190	- -	(1,190)	-100.00%
TOTAL EXPENDITURES	\$ 3,200	\$ -	\$ (3,200)	-100.00%
NET	\$ (3,200)	\$ -	\$ 3,200	-100.00%

Crow Wing County**USER-SELECTED BUDGET REPORT**

Report Basis: Cash

<u>Account Number</u>	<u>Account Description</u>	2009	2010	2011 BDGT	2012 BDGT
		<u>Actual</u> Mo. 01 - 12	<u>Actual</u> Mo. 01 - 12	<u>ORIGINAL</u>	<u>AMOUNT</u>
212 DEPT K-9 Unit					
01-212-000-0000-6245	Membership Dues & Subscrip.	0	0	50	0
01-212-000-0000-6299	Prof. & Tech. Fee - Other	0	56	620	0
01-212-000-0000-6334	Hotel & Meals Travel Expense	0	0	840	0
01-212-000-0000-6338	Training & Registration Fees	0	0	500	0
01-212-000-0000-6460	Law Enforcement Supplies	0	0	1,190	0
DEPT 212 K-9 Unit					
	Revenue	0	0	0	0
	Expend.	0	56	3,200	0
	Net	0	56	3,200	0

**2012 CROW WING COUNTY
BUDGET**

RIFLE RANGE

	2011 BUDGET	2012 BUDGET	DOLLAR INC/(DEC)	% INC/(DEC)
<u>REVENUES:</u>				
CHARGES FOR SERVICES	\$ 1,750	\$ 2,050	\$ 300	17.14%
TOTAL REVENUES	\$ 1,750	\$ 2,050	\$ 300	17.14%
<u>EXPENDITURES:</u>				
SERVICES & CHARGES	\$ 700	\$ 700	\$ -	0.00%
SUPPLIES & MATERIALS	2,100	2,100	-	0.00%
TOTAL EXPENDITURES	\$ 2,800	\$ 2,800	\$ -	0.00%
NET	\$ (1,050)	\$ (750)	\$ 300	-28.57%

Crow Wing County

USER-SELECTED BUDGET REPORT

Report Basis: Cash

<u>Account Number</u>	<u>Account Description</u>	2009	2010	2011 BDGT	2012 BDGT
		<u>Actual</u> Mo. 01 - 12	<u>Actual</u> Mo. 01 - 12	<u>ORIGINAL</u>	<u>AMOUNT</u>
215 DEPT Rifle Range					
01-215-000-0000-5597	Charges For Services - Other	1,500 -	1,400 -	1,750 -	2,050 -
01-215-000-0000-5850	Refunds & Recoveries	559 -	1,248 -	0	0
01-215-000-0000-6250	Electricity & Water	232	252	300	300
01-215-000-0000-6305	Building Repair & Maint. Serv	656	205	400	400
01-215-000-0000-6340	Machinery & Equipment Rental	0	86	0	0
01-215-000-0000-6425	Fuel For Buildings	980	0	600	600
01-215-000-0000-6460	Law Enforcement Supplies	2,658	1,829	1,500	1,500
DEPT 215 Rifle Range	Revenue	2,059 -	2,648 -	1,750 -	2,050 -
	Expend.	4,526	2,373	2,800	2,800
	Net	2,467	275 -	1,050	750

**2012 CROW WING COUNTY
BUDGET**

ENHANCED 911 - RESERVED

	2011 BUDGET	2012 BUDGET	DOLLAR INC/(DEC)	% INC/(DEC)
<u>REVENUES:</u>				
INTERGOVERNMENTAL	\$ 145,000	\$ 145,000	\$ -	0.00%
INTEREST ON INVESTMENTS	10,000	8,000	(2,000)	-20.00%
TOTAL REVENUES	\$ 155,000	\$ 153,000	\$ (2,000)	-1.29%
<u>EXPENDITURES:</u>				
SERVICES & CHARGES	\$ 73,548	\$ 81,228	\$ 7,680	10.44%
SUPPLIES & MATERIALS	-	1,500	1,500	-
CAPITAL OUTLAY	40,000	275,000	235,000	587.50%
TOTAL EXPENDITURES	\$ 113,548	\$ 357,728	\$ 244,180	215.05%
NET	\$ 41,452	\$ (204,728)	\$ (246,180)	-593.89%

Crow Wing County

USER-SELECTED BUDGET REPORT

Report Basis: Cash

<u>Account Number</u>	<u>Account Description</u>	2009	2010	2011 BDGT	2012 BDGT
		<u>Actual</u> Mo. 01 - 12	<u>Actual</u> Mo. 01 - 12	<u>ORIGINAL</u>	<u>AMOUNT</u>
230 DEPT Enhanced 911					
02-230-000-0000-5224	Enhanced 911	144,840 -	144,840 -	145,000 -	145,000 -
02-230-000-0000-5307	Public Safety	0	600 -	0	0
02-230-000-0000-5710	Investment Earnings	6,215 -	9,574 -	10,000 -	8,000 -
02-230-000-0000-6210	Telephone	1,206	2,441	8,148	11,658
02-230-000-0000-6299	Prof. & Tech. Fee - Other	0	0	2,300	2,700
02-230-000-0000-6300	Mach., Equip., Software Serv	26,601	29,101	41,300	46,200
02-230-000-0000-6332	Employee Mileage	579	184	500	0
02-230-000-0000-6334	Hotel & Meals Travel Expense	3,905	6,124	8,000	8,000
02-230-000-0000-6336	Other Travel Expenses	493	1,372	1,500	1,500
02-230-000-0000-6338	Training & Registration Fees	3,160	7,190	10,300	9,850
02-230-000-0000-6342	Building & Facility Rental	3,256	261	1,500	1,320
02-230-000-0000-6480	Comp. Eq. & Software Under \$5K	4,044	2,938	0	1,500
02-230-000-0000-6645	Comp. Eq. & Software Over \$5K	35,580	11,327	40,000	275,000
DEPT 230 Enhanced 911					
	Revenue	151,054 -	155,014 -	155,000 -	153,000 -
	Expend.	78,824	60,939	113,548	357,728
	Net	72,230 -	94,075 -	41,452 -	204,728

**2012 CROW WING COUNTY
BUDGET**

BOMB SQUAD

	2011 BUDGET	2012 BUDGET	DOLLAR INC/(DEC)	% INC/(DEC)
<u>REVENUES:</u>				
CHARGES FOR SERVICES	\$ -	\$ 25,000	\$ 25,000	-
TOTAL REVENUES	\$ -	\$ 25,000	\$ 25,000	-
<u>EXPENDITURES:</u>				
PERSONNEL SERVICES	\$ -	\$ 840	\$ 840	-
SERVICES & CHARGES	- -	5,000	5,000	-
SUPPLIES & MATERIALS	- -	8,809	8,809	-
TOTAL EXPENDITURES	\$ -	\$ 14,649	\$ 14,649	-
NET	\$ -	\$ 10,351	\$ 10,351	-

Crow Wing County

USER-SELECTED BUDGET REPORT

Report Basis: Cash

	<u>Account Number</u>	<u>Account Description</u>	2009	2010	2011 BDGT	2012 BDGT
			<u>Actual</u> Mo. 01 - 12	<u>Actual</u> Mo. 01 - 12	<u>ORIGINAL</u>	<u>AMOUNT</u>
216	DEPT Bomb Squad					
01-216-000-0000-5597	Charges For Services - Other	0	0	0	25,000 -	
01-216-000-0000-6180	Clothing Employee	0	0	0	840	
01-216-000-0000-6245	Membership Dues & Subscrip.	0	0	0	100	
01-216-000-0000-6300	Mach., Equip., Software Serv	0	0	0	4,900	
01-216-000-0000-6460	Law Enforcement Supplies	0	0	0	5,809	
01-216-000-0000-6560	Gasoline, Diesel, & Other Fuels	0	0	0	3,000	
DEPT 216	Bomb Squad					
	Revenue	0	0	0	25,000 -	
	Expend.	0	0	0	14,649	
	Net	0	0	0	10,351 -	

Crow Wing County

USER-SELECTED BUDGET REPORT

Report Basis: Cash

<u>Account Number</u>	<u>Account Description</u>	2009	2010	2011 BDGT	2012 BDGT
		<u>Actual</u> Mo. 01 - 12	<u>Actual</u> Mo. 01 - 12	<u>ORIGINAL</u>	<u>AMOUNT</u>
216 DEPT Bomb Squad					
02-216-000-0000-5409	Homeland Security Grant Prog.	6,830 -	186,686 -	0	0
02-216-000-0000-5597	Charges For Services - Other	19,797 -	34,847 -	0	0
02-216-000-0000-6180	Clothing Employee	80	0	0	0
02-216-000-0000-6300	Mach., Equip., Software Serv	4,128	2,045	0	0
02-216-000-0000-6334	Hotel & Meals Travel Expense	3,956	1,563	0	0
02-216-000-0000-6336	Other Travel Expenses	11	0	0	0
02-216-000-0000-6338	Training & Registration Fees	1,123	946	0	0
02-216-000-0000-6342	Building & Facility Rental	360	240	0	0
02-216-000-0000-6460	Law Enforcement Supplies	217	6,446	0	0
02-216-000-0000-6485	Furn. & Eq. Other Under \$5K	17,705	5,224	0	0
02-216-000-0000-6560	Gasoline, Diesel, & Other Fuels	0	710	0	0
02-216-000-0000-6640	Vehicle & Machinery Over \$5K	9,492	0	0	0
02-216-000-0000-6650	Furn. & Eq. Other Over \$5K	64,353	111,874	0	0
DEPT 216 Bomb Squad					
	Revenue	26,627 -	221,533 -	0	0
	Expend.	101,425	129,048	0	0
	Net	74,798	92,485 -	0	0

**2012 CROW WING COUNTY
BUDGET**

CORONER

REVENUES:

TOTAL REVENUES

	2011 BUDGET	2012 BUDGET	DOLLAR INC/(DEC)	% INC/(DEC)
TOTAL REVENUES	\$ -	\$ -	\$ -	- -

EXPENDITURES:

SERVICES & CHARGES

SERVICES & CHARGES	\$ 175,000	\$ 125,000	\$ (50,000)	-28.57%
TOTAL EXPENDITURES	\$ 175,000	\$ 125,000	\$ (50,000)	-28.57%
NET	\$ (175,000)	\$ (125,000)	\$ 50,000	-28.57%

Crow Wing County

USER-SELECTED BUDGET REPORT

Report Basis: Cash

<u>Account Number</u>	<u>Account Description</u>	2009 <u>Actual</u> Mo. 01 - 12	2010 <u>Actual</u> Mo. 01 - 12	2011 BDGT <u>ORIGINAL</u>	2012 BDGT <u>AMOUNT</u>
240 DEPT Coroner 01-240-000-0000-6299	Prof. & Tech. Fee - Other	126,428	92,751	175,000	125,000
DEPT 240 Coroner	Revenue	126,428	92,751	175,000	125,000
	Expend.				
	Net	126,428	92,751	175,000	125,000

**2012 CROW WING COUNTY
BUDGET**

MINING INSPECTOR

REVENUES:

	2011 BUDGET	2012 BUDGET	DOLLAR INC/(DEC)	% INC/(DEC)
TOTAL REVENUES	\$ -	\$ -	\$ -	- - -
PERSONNEL SERVICES	\$ 1,000	\$ 1,000	\$ -	0.00%
TOTAL EXPENDITURES	\$ 1,000	\$ 1,000	\$ -	0.00%
NET	\$ (1,000)	\$ (1,000)	\$ -	0.00%

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01 FUND General

Crow Wing County

USER-SELECTED BUDGET REPORT

INTEGRATED
FINANCIAL SYSTEMS

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Report Basis: Cash

<u>Account Number</u>	<u>Account Description</u>	2009	2010	2011 BDGT	2012 BDGT
		<u>Actual</u> Mo. 01 - 12	<u>Actual</u> Mo. 01 - 12	<u>ORIGINAL</u>	<u>AMOUNT</u>
242 DEPT Mining Inspector					
01-242-000-0000-6100	Salaries & Wages - Regular	192	0	1,000	1,000
01-242-000-0000-6170	Fica	12	0	0	0
01-242-000-0000-6172	Medicare	3	0	0	0
01-242-000-0000-6176	Worker's Compensation	1	0	0	0
01-242-000-0000-6332	Employee Mileage	72	0	0	0
DEPT 242 Mining Inspector					
	Revenue				
	Expend.	280	0	1,000	1,000
	Net	280	0	1,000	1,000

**2012 CROW WING COUNTY
BUDGET**

COUNTY JAIL

	2011 BUDGET	2012 BUDGET	DOLLAR INC/(DEC)	% INC/(DEC)
<u>REVENUES:</u>				
CHARGES FOR SERVICES	\$ 1,320,000	\$ 875,000	\$ (445,000)	-33.71%
MISCELLANEOUS	170,000	110,000	(60,000)	-35.29%
TOTAL REVENUES	\$ 1,490,000	\$ 985,000	\$ (505,000)	-33.89%
<u>EXPENDITURES:</u>				
PERSONNEL SERVICES	\$ 4,119,239	\$ 3,889,044	\$ (230,195)	-5.59%
SERVICES & CHARGES	907,630	804,252	(103,378)	-11.39%
SUPPLIES & MATERIALS	152,000	134,600	(17,400)	-11.45%
TOTAL EXPENDITURES	\$ 5,178,869	\$ 4,827,896	\$ (350,973)	-6.78%
NET	\$ (3,688,869)	\$ (3,842,896)	\$ (154,027)	4.18%

Crow Wing County

USER-SELECTED BUDGET REPORT

Report Basis: Cash

<u>Account Number</u>	<u>Account Description</u>	2009	2010	2011 BDGT	2012 BDGT
		<u>Actual</u> Mo. 01 - 12	<u>Actual</u> Mo. 01 - 12	<u>ORIGINAL</u>	<u>AMOUNT</u>
250 DEPT Jail					
01-250-000-0000-5299	Local Grant	0	10,663 -	0	0
01-250-000-0000-5550	Board Of Prisoners	71,113 -	77,408 -	80,000 -	95,000 -
01-250-000-0000-5551	Out Of County Holds	967,830 -	766,499 -	810,000 -	750,000 -
01-250-000-0000-5552	State Prisoner Reimbursement	263,074 -	517,020 -	430,000 -	30,000 -
01-250-000-0000-5830	Miscellaneous Other Revenue	60,210 -	67,297 -	90,000 -	65,000 -
01-250-000-0000-5850	Refunds & Recoveries	74,196 -	75,091 -	80,000 -	45,000 -
01-250-000-0000-6100	Salaries & Wages - Regular	2,628,257	2,637,811	2,740,130	2,755,792
01-250-000-0000-6105	Salaries & Wages - Overtime	87,347	84,528	142,680	105,394
01-250-000-0000-6150	Health Insurance	435,856	511,302	590,731	397,378
01-250-000-0000-6152	Dental Insurance	33,921	34,424	38,577	27,731
01-250-000-0000-6154	Long-Term Disability Insurance	7,694	4,283	4,761	4,781
01-250-000-0000-6156	Life Insurance	1,289	4,059	4,248	4,062
01-250-000-0000-6162	Health Care Savings Plan (Hcsp)	11,738	11,225	12,000	12,000
01-250-000-0000-6164	Pera	235,034	234,523	250,478	248,543
01-250-000-0000-6170	Fica	159,001	159,256	178,726	177,386
01-250-000-0000-6172	Medicare	37,186	37,245	41,806	41,479
01-250-000-0000-6174	Unemployment Compensation	15,606	2,979	0	0
01-250-000-0000-6176	Worker's Compensation	95,913	94,857	65,152	64,548
01-250-000-0000-6178	Educational & Cert. Expenses	492	814	800	800
01-250-000-0000-6180	Clothing Employee	49,139	47,034	49,150	49,150
01-250-000-0000-6200	Postage & Postal Box Rental	130	213	300	300
01-250-000-0000-6210	Telephone	7,654	4,061	6,980	6,980
01-250-000-0000-6215	Prisoner Transport	694	44	0	0
01-250-000-0000-6225	Other Communications	2,159	2,155	2,200	2,200
01-250-000-0000-6245	Membership Dues & Subscrip.	35	199	450	150
01-250-000-0000-6249	Public Relations	1,606	631	2,500	1,250
01-250-000-0000-6274	Medical Fee	335,541	242,797	156,000	391,100
01-250-000-0000-6278	Inmate Meals	429,803	444,169	450,000	344,272
01-250-000-0000-6299	Prof. & Tech. Fee - Other	6,385	11,320	10,500	9,500
01-250-000-0000-6300	Mach., Equip., Software Serv	36,747	23,880	31,000	31,000
01-250-000-0000-6305	Building Repair & Maint. Serv	27,174	0	0	0
01-250-000-0000-6334	Hotel & Meals Travel Expense	891	532	0	0
01-250-000-0000-6338	Training & Registration Fees	12,661	8,524	10,000	10,000
01-250-000-0000-6340	Machinery & Equipment Rental	8,792	8,597	7,700	7,500
01-250-000-0000-6387	Health - Interfund	88,538	132,033	230,000	0

Crow Wing County

USER-SELECTED BUDGET REPORT

Report Basis: Cash

<u>Account Number</u>	<u>Account Description</u>	2009	2010	2011 BDGT	2012 BDGT
		<u>Actual</u> <u>Mo. 01 - 12</u>	<u>Actual</u> <u>Mo. 01 - 12</u>	<u>ORIGINAL</u>	<u>AMOUNT</u>
01-250-000-0000-6409	Office Supplies	12,788	13,313	15,000	15,000
01-250-000-0000-6415	Building Maintenance Supplies	6,679	46,690	30,000	30,000
01-250-000-0000-6420	Safety Supplies	9,146	2,461	10,000	8,000
01-250-000-0000-6465	Jail Inmate Supplies	41,299	43,955	75,000	65,000
01-250-000-0000-6480	Comp. Eq. & Software Under \$5K	661	23,323	11,600	9,600
01-250-000-0000-6485	Furn. & Eq. Other Under \$5K	10,949	8,303	10,400	7,000
DEPT 250	Jail				
	Revenue	1,436,422 -	1,513,979 -	1,490,000 -	985,000 -
	Expend.	4,838,804	4,881,540	5,178,869	4,827,896
	Net	3,402,382	3,367,561	3,688,869	3,842,896

**2012 CROW WING COUNTY
BUDGET**

SENTENCE TO SERVE

	2011 BUDGET	2012 BUDGET	DOLLAR INC/(DEC)	% INC/(DEC)
<u>REVENUES:</u>				
OTHER FINANCING SOURCES	\$ 65,000	\$ 28,917	\$ (36,083)	-55.51%
TOTAL REVENUES	\$ 65,000	\$ 28,917	\$ (36,083)	-55.51%
<u>EXPENDITURES:</u>				
SERVICES & CHARGES	\$ 132,734	\$ 57,834	\$ (74,900)	-56.43%
TOTAL EXPENDITURES	\$ 132,734	\$ 57,834	\$ (74,900)	-56.43%
NET	\$ (67,734)	\$ (28,917)	\$ 38,817	-57.31%

Crow Wing County

USER-SELECTED BUDGET REPORT

Report Basis: Cash

<u>Account Number</u>	<u>Account Description</u>	2009	2010	2011 BDGT	2012 BDGT
		<u>Actual</u> Mo. 01 - 12	<u>Actual</u> Mo. 01 - 12	<u>ORIGINAL</u>	<u>AMOUNT</u>
261 DEPT Sentence to Serve					
01-261-000-0000-5750	Contributions & Donations	0	6,950 -	0	0
01-261-000-0000-5910	Interfund Transfers	36,900 -	37,995 -	65,000 -	28,917 -
01-261-000-0000-6299	Prof. & Tech. Fee - Other	110,701	123,482	132,734	57,834
DEPT 261 Sentence to Serve					
	Revenue	36,900 -	44,945 -	65,000 -	28,917 -
	Expend.	110,701	123,482	132,734	57,834
	Net	73,801	78,538	67,734	28,917

**2012 CROW WING COUNTY
BUDGET**

EMERGENCY MANAGEMENT

	2011 BUDGET	2012 BUDGET	DOLLAR INC/(DEC)	% INC/(DEC)
<u>REVENUES:</u>				
INTERGOVERNMENTAL	\$ 46,658	\$ 46,658	\$ -	0.00%
TOTAL REVENUES	\$ 46,658	\$ 46,658	\$ -	0.00%
<u>EXPENDITURES:</u>				
PERSONNEL SERVICES	\$ 82,178	\$ 79,379	\$ (2,799)	-3.41%
SERVICES & CHARGES	68,815	13,490	(55,325)	-80.40%
SUPPLIES & MATERIALS	1,000	8,915	7,915	791.50%
TOTAL EXPENDITURES	\$ 151,993	\$ 101,784	\$ (50,209)	-33.03%
NET	\$ (105,335)	\$ (55,126)	\$ 50,209	-47.67%

Crow Wing County

USER-SELECTED BUDGET REPORT

Report Basis: Cash

<u>Account Number</u>	<u>Account Description</u>	2009	2010	2011 BDGT	2012 BDGT
		<u>Actual</u> Mo. 01 - 12	<u>Actual</u> Mo. 01 - 12	<u>ORIGINAL</u>	<u>AMOUNT</u>
285 DEPT Emergency Management					
01-285-000-0000-5307	Public Safety	0	309 -	0	0
01-285-000-0000-5409	Homeland Security Grant Prog.	34,550 -	97,548 -	46,658 -	46,658 -
01-285-000-0000-5413	Edward Byrne Memorial Justice As	0	2,500 -	0	0
01-285-000-0000-5830	Miscellaneous Other Revenue	420 -	27 -	0	0
01-285-000-0000-6100	Salaries & Wages - Regular	82,344	59,374	61,273	63,723
01-285-000-0000-6150	Health Insurance	11,697	8,522	10,073	4,853
01-285-000-0000-6152	Dental Insurance	1,120	747	747	338
01-285-000-0000-6154	Long-Term Disability Insurance	247	105	108	110
01-285-000-0000-6156	Life Insurance	33	71	72	72
01-285-000-0000-6164	Pera	5,465	4,156	4,442	4,620
01-285-000-0000-6170	Fica	4,766	3,550	3,799	3,951
01-285-000-0000-6172	Medicare	1,115	830	888	924
01-285-000-0000-6176	Worker's Compensation	248	400	276	288
01-285-000-0000-6180	Clothing Employee	0	140	500	500
01-285-000-0000-6200	Postage & Postal Box Rental	0	48	150	150
01-285-000-0000-6210	Telephone	9,943	9,866	8,346	2,436
01-285-000-0000-6245	Membership Dues & Subscrip.	209	5	160	230
01-285-000-0000-6250	Electricity & Water	1,701	1,674	2,700	1,800
01-285-000-0000-6299	Prof. & Tech. Fee - Other	7,830	0	2,609	49
01-285-000-0000-6300	Mach., Equip., Software Serv	4,638	50,118	46,150	1,120
01-285-000-0000-6332	Employee Mileage	1,357	0	1,000	0
01-285-000-0000-6334	Hotel & Meals Travel Expense	1,125	862	1,000	1,000
01-285-000-0000-6336	Other Travel Expenses	0	26	0	0
01-285-000-0000-6338	Training & Registration Fees	1,533	425	500	505
01-285-000-0000-6340	Machinery & Equipment Rental	72,902	9,361	6,200	6,200
01-285-000-0000-6409	Office Supplies	1,383	346	1,000	300
01-285-000-0000-6480	Comp. Eq. & Software Under \$5K	0	86	0	0
01-285-000-0000-6485	Furn. & Eq. Other Under \$5K	0	491	0	8,615
01-285-000-0000-6645	Comp. Eq. & Software Over \$5K	34,637	0	0	0
01-285-280-0000-5406	Pre-Disaster Competitive Prog.	12,472 -	0	0	0
01-285-280-0000-6299	Prof. & Tech. Fee - Other	12,406	15,660	0	0
01-285-280-0000-6334	Hotel & Meals Travel Expense	225	0	0	0
01-285-280-0000-6338	Training & Registration Fees	239	0	0	0
DEPT 285 Emergency Management	Revenue	47,441 -	100,384 -	46,658 -	46,658 -
	Expend.	257,162	166,861	151,993	101,784

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01 FUND General

Crow Wing County

USER-SELECTED BUDGET REPORT



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Report Basis: Cash

<u>Account Number</u>	<u>Account Description</u>	2009 <u>Actual</u> <u>Mo. 01 - 12</u>	2010 <u>Actual</u> <u>Mo. 01 - 12</u>	2011 BDGT <u>ORIGINAL</u>	2012 BDGT <u>AMOUNT</u>
	Net	209,721	66,478	105,335	55,126

**2012 CROW WING COUNTY
BUDGET**

CWC TOWER

	2011 BUDGET	2012 BUDGET	DOLLAR INC/(DEC)	% INC/(DEC)
<u>REVENUES:</u>				
MISCELLANEOUS	\$ 12,930	\$ 4,056	\$ (8,874)	-68.63%
TOTAL REVENUES	\$ 12,930	\$ 4,056	\$ (8,874)	-68.63%
<u>EXPENDITURES:</u>				
SERVICES & CHARGES	\$ 11,195	\$ 8,495	\$ (2,700)	-24.12%
SUPPLIES & MATERIALS	500	500	-	0.00%
TOTAL EXPENDITURES	\$ 11,695	\$ 8,995	\$ (2,700)	-23.09%
NET	\$ 1,235	\$ (4,939)	\$ (6,174)	-499.92%

Crow Wing County**USER-SELECTED BUDGET REPORT**

Report Basis: Cash

<u>Account Number</u>	<u>Account Description</u>	2009	2010	2011 BDGT	2012 BDGT
		<u>Actual</u> Mo. 01 - 12	<u>Actual</u> Mo. 01 - 12	<u>ORIGINAL</u>	<u>AMOUNT</u>
286 DEPT CWC Tower					
01-286-000-0000-5810	Rents & Royalties	3,984 -	3,727 -	12,930 -	4,056 -
01-286-000-0000-6250	Electricity & Water	3,521	4,746	4,920	2,220
01-286-000-0000-6300	Mach., Equip., Software Serv	1,647	2,078	2,925	2,925
01-286-000-0000-6310	Grounds Maint. Serv	0	0	150	150
01-286-000-0000-6340	Machinery & Equipment Rental	8,040	1,800 -	3,200	3,200
01-286-000-0000-6415	Building Maintenance Supplies	0	0	200	200
01-286-000-0000-6425	Fuel For Buildings	0	0	300	300
DEPT 286	CWC Tower	Revenue	3,984 -	12,930 -	4,056 -
		Expend.	13,208	11,695	8,995
		Net	9,224	1,297	4,939

**2012 CROW WING COUNTY
BUDGET**

800 MHZ - DESIGNATED

	2011 BUDGET	2012 BUDGET	DOLLAR INC/(DEC)	% INC/(DEC)
<u>REVENUES:</u>				
TAXES	\$ 500,000	\$ -	\$ (500,000)	-100.00%
INTERGOVERNMENTAL	760,562	795,263	34,701	4.56%
TOTAL REVENUES	\$ 1,260,562	\$ 795,263	\$ (465,299)	-36.91%
<u>EXPENDITURES:</u>				
SERVICES & CHARGES	\$ 118,285	\$ 46,656	\$ (71,629)	-60.56%
SUPPLIES & MATERIALS	1,052,017	929,368	(122,649)	-11.66%
CAPITAL OUTLAY	2,590,260	2,561,585	(28,675)	-1.11%
TOTAL EXPENDITURES	\$ 3,760,562	\$ 3,537,609	\$ (222,953)	-5.93%
NET	\$ (2,500,000)	\$ (2,742,346)	\$ (242,346)	9.69%

Crow Wing County

USER-SELECTED BUDGET REPORT

Report Basis: Cash

	<u>Account Number</u>	<u>Account Description</u>	2009	2010	2011 BDGT	2012 BDGT
			<u>Actual</u> Mo. 01 - 12	<u>Actual</u> Mo. 01 - 12	<u>ORIGINAL</u>	<u>AMOUNT</u>
289	DEPT 800 MHZ					
	02-289-000-0000-5001	Property Taxes - Current	0	500,000 -	500,000 -	0
	02-289-000-0000-5404	Public Safety Interoperable Comm	0	48,545 -	760,562 -	795,263 -
	02-289-000-0000-5910	Interfund Transfers	1,000,000 -	0	0	0
	02-289-000-0000-6260	Consulting Fee	0	29,575	118,285	23,656
	02-289-000-0000-6299	Prof. & Tech. Fee - Other	0	0	0	8,000
	02-289-000-0000-6338	Training & Registration Fees	0	0	0	15,000
	02-289-201-0000-6650	Furn. & Eq. Other Over \$5K	0	0	0	457,422
	02-289-202-0000-6650	Furn. & Eq. Other Over \$5K	0	0	0	306,198
	02-289-203-0000-6650	Furn. & Eq. Other Over \$5K	33	0	2,374,960	1,223,531
	02-289-204-0000-6650	Furn. & Eq. Other Over \$5K	0	0	0	271,042
	02-289-205-0000-6485	Furn. & Eq. Other Under \$5K	0	61,838	1,052,017	892,519
	02-289-206-0000-6485	Furn. & Eq. Other Under \$5K	0	0	0	8,849
	02-289-207-0000-6485	Furn. & Eq. Other Under \$5K	0	0	0	28,000
	02-289-207-0000-6600	Site Or Grounds Acq. Over \$5K	0	0	215,300	303,392
DEPT 289	800 MHZ					
		Revenue	1,000,000 -	548,545 -	1,260,562 -	795,263 -
		Expend.	33	91,413	3,760,562	3,537,609
		Net	999,967 -	457,132 -	2,500,000	2,742,346

**2012 CROW WING COUNTY
BUDGET**

PARKS - RESERVED

	2011 BUDGET	2012 BUDGET	DOLLAR INC/(DEC)	% INC/(DEC)
<u>REVENUES:</u>				
TAXES	\$ 42,000	\$ 60,744	\$ 18,744	44.63%
INTERGOVERNMENTAL	2,500	3,600	1,100	44.00%
TOTAL REVENUES	\$ 44,500	\$ 64,344	\$ 19,844	44.59%
<u>EXPENDITURES:</u>				
PERSONNEL SERVICES	\$ 44,837	\$ 48,461	\$ 3,624	8.08%
SERVICES & CHARGES	45,900	14,600	(31,300)	-68.19%
SUPPLIES & MATERIALS	6,400	10,150	3,750	58.59%
CAPITAL OUTLAY	35,000	60,000	25,000	71.43%
TOTAL EXPENDITURES	\$ 132,137	\$ 133,211	\$ 1,074	0.81%
NET	\$ (87,637)	\$ (68,867)	\$ 18,770	-21.42%

Crow Wing County

USER-SELECTED BUDGET REPORT

Report Basis: Cash

<u>Account Number</u>	<u>Account Description</u>	2009	2010	2011 BDGT	2012 BDGT
		<u>Actual</u> Mo. 01 - 12	<u>Actual</u> Mo. 01 - 12	<u>ORIGINAL</u>	<u>AMOUNT</u>
520 DEPT Recreation					
02-520-000-0000-5010	Forfeited Property	198,074 -	65,174 -	42,000 -	60,744 -
02-520-000-0000-5299	Local Grant	0	100,000 -	0	0
02-520-000-0000-5329	Natural Resources	3,165 -	2,796 -	2,500 -	3,600 -
02-520-000-0000-6100	Salaries & Wages - Regular	23,523	43,381	29,498	37,636
02-520-000-0000-6105	Salaries & Wages - Overtime	0	81	4,824	0
02-520-000-0000-6150	Health Insurance	4,202	4,268	4,086	4,173
02-520-000-0000-6152	Dental Insurance	373	374	374	455
02-520-000-0000-6154	Long-Term Disability Insurance	75	47	52	53
02-520-000-0000-6156	Life Insurance	11	32	36	36
02-520-000-0000-6162	Health Care Savings Plan(Hcsp)	0	0	150	150
02-520-000-0000-6164	Pera	1,499	1,865	2,489	2,182
02-520-000-0000-6170	Fica	1,343	2,619	2,128	2,334
02-520-000-0000-6172	Medicare	314	613	498	546
02-520-000-0000-6174	Unemployment Compensation	574	0	0	0
02-520-000-0000-6176	Worker's Compensation	2,711	790	702	896
02-520-000-0000-6178	Educational & Cert. Expenses	10	80	0	0
02-520-000-0000-6210	Telephone	97	69	100	100
02-520-000-0000-6245	Membership Dues & Subscrip.	0	150	0	150
02-520-000-0000-6249	Public Relations	0	525	0	0
02-520-000-0000-6250	Electricity & Water	222	221	250	250
02-520-000-0000-6255	Sanitation	0	0	250	100
02-520-000-0000-6260	Consulting Fee	0	0	33,000	0
02-520-000-0000-6268	Non-Employee Per Diems	150	100	500	500
02-520-000-0000-6272	Non-Employee Mileage	16	18	150	150
02-520-000-0000-6299	Prof. & Tech. Fee - Other	3,834	34,283	3,400	4,000
02-520-000-0000-6300	Mach., Equip., Software Serv	1,185	1,105	3,000	2,500
02-520-000-0000-6310	Grounds Maint. Serv	1,057	1,415	3,800	5,000
02-520-000-0000-6334	Hotel & Meals Travel Expense	0	0	250	250
02-520-000-0000-6338	Training & Registration Fees	110	20	200	200
02-520-000-0000-6340	Machinery & Equipment Rental	1,377	1,390	1,000	1,400
02-520-000-0000-6409	Office Supplies	441	190	500	400
02-520-000-0000-6415	Building Maintenance Supplies	0	66	400	2,150
02-520-000-0000-6420	Safety Supplies	100	33	300	300
02-520-000-0000-6485	Furn. & Eq. Other Under \$5K	0	273	0	0
02-520-000-0000-6560	Gasoline, Diesel, & Other Fuels	1,890	1,734	2,000	4,500

Crow Wing County

USER-SELECTED BUDGET REPORT

Report Basis: Cash

<u>Account Number</u>	<u>Account Description</u>	2009	2010	2011 BDGT	2012 BDGT
		<u>Actual</u> <u>Mo. 01 - 12</u>	<u>Actual</u> <u>Mo. 01 - 12</u>	<u>ORIGINAL</u>	<u>AMOUNT</u>
02-520-000-0000-6565	Motor Oil & Lubricants	117	25	200	300
02-520-000-0000-6570	Tires, Tubes, Batt,& Vhcl Parts	1,180	613	2,500	2,000
02-520-000-0000-6580	Other Repair & Maint. Supplies	268	271	500	500
02-520-000-0000-6605	Site Or Grounds Imp. Over \$5K	31,700	172,747	35,000	60,000
DEPT 520	Recreation	Revenue	201,239 -	44,500 -	64,344 -
		Expend.	78,379	132,137	133,211
		Net	122,861 -	87,637	68,867

**CROW WING COUNTY
2012 BUDGET NARRATIVE**

DEPARTMENT NAME: **Crow Wing County Extension**

DEPARTMENT DESCRIPTION:

Crow Wing County Extension is “extending” the University of Minnesota out to the residents of Crow Wing County. Extension educators conduct educational programs and provide educational services in Food and Nutrition, 4-H Youth Development, Shore land and Water Quality, and Master Gardener coordination.

GOALS AND OBJECTIVES OBTAINED IN 2011:

See narrative below.

GOALS AND OBJECTIVES TO ACHIEVE IN 2012:

See narrative below.

Jackie Froemming
Local Extension Educator
Water Resources and Consumer Horticulture

Goals and Objectives Obtained in 2011:

Educational Programs relating to **Water Resources** and **Consumer Horticulture**

- Continue to facilitate current educational programs
 - So far this year I developed, coordinated, promoted, facilitated and evaluated 14 educational presentations reaching a direct audience of 345 area residents.

- Weekly gardening presentations to kids participating in Fun N' Friends, a youth summer program from ISD #181, will once again be facilitated this year from June 21 to August 23. This partnership with Lisa Stawarski, ISD #181 Youth Director, was established in 2010.
- Develop and facilitate new educational programs
 - So far this year I developed, coordinated, promoted, facilitated and evaluated two new educational presentations – *Hostas* (facilitated one) and *Plot Style Community Vegetable Gardens* (facilitated three times).
 - Compost presentations to be offered in 2011 and 2012 as part of project "CWC Backyard Compost Program," a collaboration between CW SWCD, CWC Extension, CWC Master Gardeners and the Northland Arboretum.
 - Monthly gardening presentations at Woodland Good Samaritan in Brainerd from April 14 to November 10.
- Continue to research for and write up educational articles
 - So far this year I researched for and wrote two articles for ArbLIFE, a publication from the Northland Arboretum printed three times a year. The article "Gardening Tips for Almost Every Letter" was printed in the spring 2011. The article "Home Composting" will be printed in the summer 2011 issue, yet to be released. These publications are mailed to Arb members, currently 1,170.

Technical Assistance relating to Water Resources and Consumer Horticulture

- Continue to serve as a local resource to all county residents
 - On average I handle about 35 requests for assistance either via phone calls, emails or in person (so far this year some of the topics are: soil testing, compost testing, tomato problems, weed identification, shoreline buffer effectiveness, evaluation of landscape designs for Gregory Park in Brainerd, evaluation of rain garden designs by Central Lakes College – Horticulture Department students, deer prevention, community gardening, dead turf grass, fruit tree problems, permaculture).
- Continue to serve as a local resource to CWC Planning and Zoning Department
 - Example: upon request from Mitch Brinks, CWC Water Protection Specialist, I provided studies relating to shore land buffer effectiveness.
- Continue to serve as a local resource to Extension's Water Resources Team
 - Example: I was one of the presenters at a local workshop sponsored by the Northland NEMO Program (*Storm water Management 101 for Local Leaders* on March 30, 2011).
- Provide technical assistance to new community garden projects

- Example: I provided technical assistance relating to soil testing, deer-proof fencing, and the creation of a user agreement for the Lakes Area Community Garden located by Kiwanis Park in Brainerd. I will also provide on-going, on-site technical assistance to plot renters.

Master Gardener Program in Crow Wing County

- Increase number of members by 10 percent
 - This goal was met since we had 57 certified master gardeners at the end of 2011 and now we have ten interns taking the required 49-hour online training to become certified in December 2011.
- Increase number of volunteer hours (in-kind contribution to the county)
 - I will not have the total number of volunteer hours completed in 2011 until December 31.
 - Note – the total number of volunteer hours (and in-kind contribution to the county) has increased each year since I was hired:

2006 = 1,649 volunteer hours for in-kind contribution of \$30,952
 2007 = 2,227 volunteer hours for in-kind contribution of \$43,449
 2008 = 2,363 volunteer hours for in-kind contribution of \$47,851
 2009 = 2,943 volunteer hours for in-kind contribution of \$61,362
 2010 = 3,275 volunteer hours for in-kind contribution of \$69,954

- Continue to offer classes through Brainerd Community Education
 - This year we offered the second annual *Gardening Series*, which included “Houseplants” by Jackie Burkey (CWC MG) on February 24, “Gardening Small – Veggies in Pots” by Christine Rasmussen (CWC MG) on March 3, “Hostas” by Jackie Froemming (LEE) on March 10, and “Home Composting” by Jody Hedtke (CWC MG) on March 24.
- Continue to assist with CWC 4-H gardening projects
 - Debbie Monchamp and other CWC MGs provide technical assistance serving as advisors to the Great Green Gardeners group.
- Volunteer at new community garden projects throughout the county
 - Technical assistance is provided at the new community gardens in Nisswa (50 raised beds), Crosslake (27 plots), Crosby (40 plots) and Brainerd (90 plots).
- Volunteer at new water-quality projects throughout the county
 - Example: Maintenance of CWC rain gardens by Judicial Center
- Encourage members to develop and facilitate new presentations in 2011

- Examples: Arlene Jones (CWC MG) developed and facilitated “Vegetable Gardening: Lessons I Learned on the Farm,” and Jackie Burkey (CWC MG) developed and facilitated “Edible Landscaping.”

Goals and Objectives to Achieve in 2012:

- **Education Programs** relating to **Water Resources and Consumer Horticulture**
 - Continue to facilitate current educational programs
 - Develop and facilitate new educational programs
 - Continue to research for and write up educational articles
- **Technical Assistance** relating to **Water Resources and Consumer Horticulture**
 - Continue to serve as a local resource to all county residents
 - Continue to serve as a local resource to CWC Planning and Zoning Department
 - Continue to serve as local resource to Extension’s Water Resources Management Team
 - Provide technical assistance to new gardening projects within the county
 - Provide technical assistance to new water-quality projects within the county
- **Master Gardener Program in Crow Wing County**
 - Increase number of certified Master Gardeners in Crow Wing County
 - Increase number of volunteer hours (and in-kind contribution to the county)
 - Continue to offer classes through ISD #181 Adult Community Education
 - Continue to assist with CWC 4-H gardening projects
 - Have CWC MGs volunteering at new garden projects throughout the county
 - Have CWC MGs volunteering at new water-quality projects throughout the county
 - Encourage CWC MGs to develop and facilitate new presentations in 2012

**Jeanne Rohr
4-H Program Coordinator**

GOALS AND OBJECTIVES OBTAINED IN 2011:

- As of July 1, 2011 there are 305 4-H members with 115 joining 4-H for the first time this year. With a large increase of new members, the club and activity leaders are striving to create a sense of belonging with the new families. A Fair Orientation will be held at the fairgrounds before the fair to answer questions and show the new families what happens so when they arrive during the fair they will be confident about sharing their successes and feel a sense of belonging to the 4-H program.
- There are 2 new clubs; one in the Emily area and another with a group home in Brainerd. The Emily club has 13 members with 6 screened volunteers. The Pinehaven club has 6 members with 1 volunteer.
- The National Science Day Experiment was shared with over 60 students at the Crosslake Community School during 4-H week. They learned about water quality.
- Crow Wing County 4-H hosted a Promise Fellow for the second year. The “Helping Hands” mentoring/ tutoring program was established at Forestview Middle School in Brainerd for 7th and 8th grade students and continued at Pequot Lakes School for 9th grade students. The Promise Fellow also offered tutoring at the YWI sponsored youth gathering spot, “The Shop,” in Brainerd. The Promise Fellow tutored over 18 students. Quality relationships were established. The service learning projects were a puppet show for a pre-school class in Pequot Lakes and working to upgrade the skateboard park in Brainerd.
- The second Cloverbud Day Camp was held at the fairgrounds in June with 15 campers and 4 counselors. The Cloverbuds made various crafts, played games, and had an enjoyable day of self discovery at a non-competitive event.
- Performing Arts Project Development Committee hosted a 3-day camp for grades K- 5 last July. 16 campers mastered several short acts that were performed for their families while learning various stage techniques in an enjoyable camp setting.

GOALS AND OBJECTIVES TO ACHIEVE IN 2012:

- Increase 4-H programming into the Crosby area by attending the fall school open houses to promote 4-H and start an after school club. Possibly work with the CNE (Community Nutrition Educator) and school personnel to do Healthy Living curriculum in the elementary school.

- Expand the “Homework Helps” mentoring/tutoring program in Forestview Middle School to include 5th and 6th grades.
- Add another Promise Fellow to bring “Homework Helps” to the Crosby Ironton School.
- Continue to improve Cloverbuds experiences at the club and county level so 4-H members grades Kindergarten- 2 feel a sense of belonging to Crow Wing County 4-H.
- Increase 4-H programming with the Crosslake Community School.
- Offer a new club leader orientation/training for volunteers taking over club leadership for the first or second years to help them understand the organizational processes of club management and the principles of Youth Development.
- Evaluate the current tools used to promote 4-H to determine effectiveness.
- Develop an improved plan for follow-up with people inquiring about 4-H and improve new members support at the county level.
- Continue to scrutinize my job description for further ways to streamline tasks or cut responsibilities to fit the 10% reduction of Program Coordinator’s position.

**Betty McAllister
Community Nutrition Educator**

2011 Program Year:

The target audience for the Supplemental Nutrition Assistance Program – Education (SNAP-Ed) is the youth who are food support eligible. Programming occurred in the following schools: 2nd, 3rd and 4th grades at Riverside, Lowell and Cuyuna Range Elementary; 3rd grade at Garfield and Harrison; mid-level at the Area Education Center; and Occupational Skills at Central Lakes College.

The partnership developed to decrease childhood obesity with Brainerd Medical Center two years ago continued to expand. This past year, four schools were served, bringing the total classrooms involved to 14.

Services for adults and seniors are secondary. Programming for these audiences took place at Lakes Area Food Shelf, Emily Food Shelf, and Nutrition Assistance Program for Seniors (NAPS) in Emily and Brainerd.

2012 Program Year:

The SNAP-Ed program will look a little different this next year. While continuing to program with youth, more emphasis will be placed on the senior audience. SNAP-Ed will be seeking new opportunities to partner with these agencies.

Micky Feyder
Community Nutrition Educator

2011 Program Year:

The EFNEP program works with families with children living on limited incomes. The program this year has enrolled 122 families with a total of 230 children. Not included in this number that have also been served are over 250 families seen at Women, Infants and Children (WIC) and Early Childhood Family Education (ECFE). One of the new successful collaborations this year has been working with the Work Force Center teaching women cooking, food budgeting and healthy eating.

2012 Program Year:

The EFNEP program will continue to reach out to these groups in 2012, as well as reaching other agencies that work with families dealing with limited resources.

**2012 CROW WING COUNTY
BUDGET**

COUNTY EXTENSION

REVENUES:

	2011 BUDGET	2012 BUDGET	DOLLAR INC/(DEC)	% INC/(DEC)
TOTAL REVENUES	\$ -	\$ -	\$ -	- -
PERSONNEL SERVICES	\$ 23,569	\$ 24,029	\$ 460	1.95%
SERVICES & CHARGES	137,400	137,400	-	0.00%
SUPPLIES & MATERIALS	4,117	4,117	-	0.00%
TOTAL EXPENDITURES	\$ 165,086	\$ 165,546	\$ 460	0.28%
NET	\$ (165,086)	\$ (165,546)	\$ (460)	0.28%

Crow Wing County

USER-SELECTED BUDGET REPORT

Report Basis: Cash

<u>Account Number</u>	<u>Account Description</u>	2009	2010	2011 BDGT	2012 BDGT
		<u>Actual</u> Mo. 01 - 12	<u>Actual</u> Mo. 01 - 12	<u>ORIGINAL</u>	<u>AMOUNT</u>
601 DEPT County Extension					
01-601-000-0000-5597	Charges For Services - Other	47 -	119 -	0	0
01-601-000-0000-6100	Salaries & Wages - Regular	16,359	17,904	19,963	20,362
01-601-000-0000-6110	Per Diem - Employee	550	600	600	600
01-601-000-0000-6164	Pera	1,103	1,253	1,447	1,476
01-601-000-0000-6170	Fica	1,014	1,110	1,238	1,263
01-601-000-0000-6172	Medicare	237	260	289	295
01-601-000-0000-6176	Worker's Compensation	52	17 -	32	33
01-601-000-0000-6200	Postage & Postal Box Rental	0	94 -	0	0
01-601-000-0000-6210	Telephone	406	427	700	700
01-601-000-0000-6230	Publications & Brochures	974	868	1,000	1,000
01-601-000-0000-6249	Public Relations	24	0	0	0
01-601-000-0000-6272	Non-Employee Mileage	126	143	250	250
01-601-000-0000-6299	Prof. & Tech. Fee - Other	148,050	148,300	133,300	133,300
01-601-000-0000-6300	Mach., Equip., Software Serv	252	0	250	250
01-601-000-0000-6338	Training & Registration Fees	20 -	100 -	0	0
01-601-000-0000-6340	Machinery & Equipment Rental	1,665	1,349	1,900	1,900
01-601-000-0000-6409	Office Supplies	2,606	2,758	2,675	2,675
01-601-000-0000-6480	Comp. Eq. & Software Under \$5K	1,958	90	1,442	1,442
DEPT 601 County Extension					
	Revenue	47 -	119 -	0	0
	Expend.	175,357	174,850	165,086	165,546
	Net	175,310	174,731	165,086	165,546

**2012 CROW WING COUNTY
BUDGET**

WEED & SEED INSPECTOR

	2011 BUDGET	2012 BUDGET	DOLLAR INC/(DEC)	% INC/(DEC)
<u>REVENUES:</u>				
MISCELLANEOUS	\$ 3,000	\$ -	\$ (3,000)	-100.00%
TOTAL REVENUES	\$ 3,000	\$ -	\$ (3,000)	-100.00%
<u>EXPENDITURES:</u>				
PERSONNEL SERVICES	\$ 150	\$ 150	\$ -	0.00%
SERVICES & CHARGES	2,750	2,660	(90)	-3.27%
SUPPLIES & MATERIALS	100	100	-	0.00%
TOTAL EXPENDITURES	\$ 3,000	\$ 2,910	\$ (90)	-3.00%
NET	\$ -	\$ (2,910)	\$ (2,910)	-

Crow Wing County

USER-SELECTED BUDGET REPORT

Report Basis: Cash

<u>Account Number</u>	<u>Account Description</u>	2009	2010	2011 BDGT	2012 BDGT
		<u>Actual</u> Mo. 01 - 12	<u>Actual</u> Mo. 01 - 12	<u>ORIGINAL</u>	<u>AMOUNT</u>
603 DEPT Weed & Seed Inspector					
01-603-000-0000-5830	Miscellaneous Other Revenue	1,936 -	0	3,000 -	0
01-603-000-0000-6100	Salaries & Wages - Regular	13,346	8,007	0	0
01-603-000-0000-6150	Health Insurance	2,521	250	0	0
01-603-000-0000-6152	Dental Insurance	224	19	0	0
01-603-000-0000-6154	Long-Term Disability Insurance	45	4	0	0
01-603-000-0000-6156	Life Insurance	7	2	0	0
01-603-000-0000-6164	Pera	900	52	0	0
01-603-000-0000-6170	Fica	758	489	0	0
01-603-000-0000-6172	Medicare	177	114	0	0
01-603-000-0000-6176	Worker's Compensation	0	475	0	0
01-603-000-0000-6178	Educational & Cert. Expenses	0	0	150	150
01-603-000-0000-6245	Membership Dues & Subscrip.	75	0	75	75
01-603-000-0000-6249	Public Relations	280	45	400	400
01-603-000-0000-6299	Prof. & Tech. Fee - Other	1,936	0	2,000	1,910
01-603-000-0000-6300	Mach., Equip., Software Serv	0	0	175	175
01-603-000-0000-6338	Training & Registration Fees	0	0	100	100
01-603-000-0000-6420	Safety Supplies	0	0	100	100
DEPT 603 Weed & Seed Inspector		Revenue	1,936 -	0	3,000 -
		Expend.	20,269	9,458	3,000
		Net	18,333	9,458	0
					2,910
					2,910

**2012 CROW WING COUNTY
BUDGET**

NON - DEPARTMENTAL

	2011 BUDGET	2012 BUDGET	DOLLAR INC/(DEC)	% INC/(DEC)
<u>REVENUES:</u>				
TAXES	\$ 16,480,958	\$ 17,001,700	\$ 520,742	3.16%
INTERGOVERNMENTAL	1,499,653	837,983	(661,670)	-44.12%
CHARGES FOR SERVICES	56,700	56,700	-	0.00%
INTEREST ON INVESTMENTS	800,000	600,000	(200,000)	-25.00%
MISCELLANEOUS	202,000	451,500	249,500	123.51%
TOTAL REVENUES	\$ 19,039,311	\$ 18,947,883	\$ (91,428)	-0.48%
<u>EXPENDITURES:</u>				
PERSONNEL SERVICES	\$ -	\$ 163,375	\$ 163,375	-
OTHER FINANCING USES	775,427	-	(775,427)	-100.00%
TOTAL EXPENDITURES	\$ 775,427	\$ 163,375	\$ (612,052)	-78.93%
NET	\$ 18,263,884	\$ 18,784,508	\$ 520,624	2.85%

Crow Wing County

USER-SELECTED BUDGET REPORT

Report Basis: Cash

<u>Account Number</u>	<u>Account Description</u>	2009	2010	2011 BDGT	2012 BDGT
		<u>Actual</u> Mo. 01 - 12	<u>Actual</u> Mo. 01 - 12	<u>ORIGINAL</u>	<u>AMOUNT</u>
850 DEPT	Non Departmental - General Rev				
01-850-000-0000-5001	Property Taxes - Current	15,623,593 -	14,894,118 -	15,953,958 -	16,400,956 -
01-850-000-0000-5003	Property Taxes - Light & Pwr	25,253 -	22,141 -	35,000 -	25,000 -
01-850-000-0000-5004	Property Taxes - Delinquent	333,043 -	490,544 -	0	0
01-850-000-0000-5005	Penalties, Interest, & Costs	384,537 -	532,081 -	320,000 -	400,000 -
01-850-000-0000-5006	Fiscal Disparities	55,601 -	74,881 -	50,000 -	50,000 -
01-850-000-0000-5007	Manufactured Home - Current	20,366 -	18,503 -	0	0
01-850-000-0000-5008	Manufactured Home - Delinquent	1,841 -	2,629 -	0	0
01-850-000-0000-5009	Tax Increment	24 -	0 -	0	0
01-850-000-0000-5010	Forfeited Property	198,075 -	65,174 -	42,000 -	60,744 -
01-850-000-0000-5011	Current Severed Minerals Tax	1,804 -	1,853 -	0	0
01-850-000-0000-5012	Delinquent Severed Mineral Tax	64 -	160 -	0	0
01-850-000-0000-5013	Mortgage Registry	54,666 -	43,294 -	50,000 -	40,000 -
01-850-000-0000-5014	Deed Tax	24,849 -	28,502 -	30,000 -	25,000 -
01-850-000-0000-5209	County Program Aid (Cpa)	1,033,456 -	604,300 -	0	0
01-850-000-0000-5211	Pera Rate Increase	45,873 -	45,873 -	42,116 -	45,873 -
01-850-000-0000-5212	Disparity Reduction Aid	7,112 -	7,010 -	6,867 -	6,867 -
01-850-000-0000-5221	Supplemental Homestead Credit	255,550 -	245,381 -	235,243 -	235,243 -
01-850-000-0000-5226	Market Value Homestead Credit	813,013 -	424,671 -	775,427 -	0
01-850-000-0000-5281	Payments In Lieu Of Taxes	286,269 -	293,495 -	260,000 -	250,000 -
01-850-000-0000-5401	Fsp A 87	186,038 -	219,361 -	180,000 -	300,000 -
01-850-000-0000-5599	Interfund - County Fees	54,000 -	56,700 -	56,700 -	56,700 -
01-850-000-0000-5710	Investment Earnings	651,408 -	323,189 -	800,000 -	600,000 -
01-850-000-0000-5810	Rents & Royalties	1,721 -	1,628 -	2,000 -	1,500 -
01-850-000-0000-5830	Miscellaneous Other Revenue	330,818 -	431,095 -	200,000 -	450,000 -
01-850-000-0000-5920	Sales Of Capital Assets	3,861 -	0	0	0
01-850-000-0000-6145	Unallocated Salaries & Wages	0	0	0	163,375
01-850-000-0000-6999	Interfund Transfers Out	73	700,675	775,427	0
DEPT 850	Non Departmental - General Rev	Revenue	20,392,835 -	18,826,585 -	19,039,311 -
		Expend.	73	700,675	775,427
		Net	20,392,762 -	18,125,911 -	18,263,884 -
					18,784,508 -

**2012 CROW WING COUNTY
BUDGET**

APPROPRIATIONS - COMBINED

	2011 BUDGET	2012 BUDGET	DOLLAR INC/(DEC)	% INC/(DEC)
<u>REVENUES:</u>				
TAXES	\$ 557,999	\$ 529,714	\$ (28,285)	-5.07%
INTERGOVERNMENTAL	7,698	7,698	-	0.00%
TOTAL REVENUES	\$ 565,697	\$ 537,412	\$ (28,285)	-5.00%
<u>EXPENDITURES:</u>				
OTHER EXPENDITURES	\$ 1,179,330	\$ 1,147,842	\$ (31,488)	-2.67%
TOTAL EXPENDITURES	\$ 1,179,330	\$ 1,147,842	\$ (31,488)	-2.67%
NET	\$ (613,633)	\$ (610,430)	\$ 3,203	-0.52%

**2012 CROW WING COUNTY
BUDGET**

COUNTY TRANSIT APPROPRIATION

	2011 BUDGET	2012 BUDGET	DOLLAR INC/(DEC)	% INC/(DEC)
<u>REVENUES:</u>				
TOTAL REVENUES	\$ -	\$ -	\$ -	-
<u>EXPENDITURES:</u>				
OTHER EXPENDITURES	\$ 29,645	\$ 29,645	\$ -	0.00%
TOTAL EXPENDITURES	\$ 29,645	\$ 29,645	\$ -	0.00%
NET	\$ (29,645)	\$ (29,645)	\$ -	0.00%

Crow Wing County

USER-SELECTED BUDGET REPORT

Report Basis: Cash

<u>Account Number</u>	<u>Account Description</u>	2009 <u>Actual</u> Mo. 01 - 12	2010 <u>Actual</u> Mo. 01 - 12	2011 BDGT <u>ORIGINAL</u>	2012 BDGT <u>AMOUNT</u>
148 DEPT County Transit Appropriation					
01-148-000-0000-6800	Appropriations	28,535	28,049	29,645	29,645
DEPT 148 County Transit Appropriation	Revenue				
	Expend.	28,535	28,049	29,645	29,645
	Net	28,535	28,049	29,645	29,645

**2012 CROW WING COUNTY
BUDGET**

APPROPRIATIONS GENERAL GOVERNMENT

	2011 BUDGET	2012 BUDGET	DOLLAR INC/(DEC)	% INC/(DEC)
<u>REVENUES:</u>				
TOTAL REVENUES	\$ -	\$ -	\$ -	- -
<u>EXPENDITURES:</u>				
OTHER EXPENDITURES	\$ 243,007	\$ 242,804	\$ (203)	-0.08%
TOTAL EXPENDITURES	\$ 243,007	\$ 242,804	\$ (203)	-0.08%
NET	\$ (243,007)	\$ (242,804)	\$ 203	-0.08%

Crow Wing County

USER-SELECTED BUDGET REPORT

Report Basis: Cash

<u>Account Number</u>	<u>Account Description</u>	2009 <u>Actual</u> Mo. 01 - 12	2010 <u>Actual</u> Mo. 01 - 12	2011 BDGT <u>ORIGINAL</u>	2012 BDGT <u>AMOUNT</u>
149 DEPT Appropriations General Gov.					
01-149-000-0000-6800	Appropriations	243,568	298,253	243,007	242,804
DEPT 149 Appropriations General Gov.	Revenue				
	Expend.	243,568	298,253	243,007	242,804
	Net	243,568	298,253	243,007	242,804

**2012 CROW WING COUNTY
BUDGET**

APPROPRIATIONS PUBLIC SAFETY

	2011 BUDGET	2012 BUDGET	DOLLAR INC/(DEC)	% INC/(DEC)
<u>REVENUES:</u>				
TOTAL REVENUES	\$ -	\$ -	\$ -	- -
<u>EXPENDITURES:</u>				
OTHER EXPENDITURES	\$ 2,000	\$ 2,000	\$ -	0.00%
TOTAL EXPENDITURES	\$ 2,000	\$ 2,000	\$ -	0.00%
NET	\$ (2,000)	\$ (2,000)	\$ -	0.00%

Crow Wing County

USER-SELECTED BUDGET REPORT

Report Basis: Cash

<u>Account Number</u>	<u>Account Description</u>	2009 <u>Actual</u> Mo. 01 - 12	2010 <u>Actual</u> Mo. 01 - 12	2011 BDGT <u>ORIGINAL</u>	2012 BDGT <u>AMOUNT</u>
249 DEPT Appropriations Public Safety					
01-249-000-0000-6800	Appropriations	1,500	2,000	2,000	2,000
DEPT 249 Appropriations Public Safety	Revenue				
	Expend.	1,500	2,000	2,000	2,000
	Net	1,500	2,000	2,000	2,000

**2012 CROW WING COUNTY
BUDGET**

CORRECTIONS

	2011 BUDGET	2012 BUDGET	DOLLAR INC/(DEC)	% INC/(DEC)
<u>REVENUES:</u>				
TOTAL REVENUES	\$ -	\$ -	\$ -	- -
<u>EXPENDITURES:</u>				
OTHER EXPENDITURES	\$ 286,981	\$ 286,981	\$ -	0.00%
TOTAL EXPENDITURES	\$ 286,981	\$ 286,981	\$ -	0.00%
NET	\$ (286,981)	\$ (286,981)	\$ -	0.00%

Crow Wing County

USER-SELECTED BUDGET REPORT

Report Basis: Cash

<u>Account Number</u>	<u>Account Description</u>	2009 <u>Actual</u> Mo. 01 - 12	2010 <u>Actual</u> Mo. 01 - 12	2011 BDGT <u>ORIGINAL</u>	2012 BDGT <u>AMOUNT</u>
255 DEPT Corrections 01-255-000-0000-6800	Appropriations	277,918	286,981	286,981	286,981
DEPT 255 Corrections	Revenue				
	Expend.	277,918	286,981	286,981	286,981
	Net	277,918	286,981	286,981	286,981

**2012 CROW WING COUNTY
BUDGET**

KITCHIGAMI LIBRARY

	2011 BUDGET	2012 BUDGET	DOLLAR INC/(DEC)	% INC/(DEC)
<u>REVENUES:</u>				
TAXES	\$ 557,999	\$ 529,714	\$ (28,285)	-5.07%
INTERGOVERNMENTAL	7,698	7,698	-	0.00%
TOTAL REVENUES	\$ 565,697	\$ 537,412	\$ (28,285)	-5.00%
<u>EXPENDITURES:</u>				
OTHER EXPENDITURES	\$ 565,697	\$ 537,412	\$ (28,285)	-5.00%
TOTAL EXPENDITURES	\$ 565,697	\$ 537,412	\$ (28,285)	-5.00%
NET	\$ -	\$ -	\$ -	-

Crow Wing County

USER-SELECTED BUDGET REPORT

Report Basis: Cash

<u>Account Number</u>	<u>Account Description</u>	2009	2010	2011 BDGT	2012 BDGT
		<u>Actual</u> Mo. 01 - 12	<u>Actual</u> Mo. 01 - 12	<u>ORIGINAL</u>	<u>AMOUNT</u>
510 DEPT Kitchigami Library					
01-510-000-0000-5001	Property Taxes - Current	515,895 -	525,041 -	557,999 -	529,714 -
01-510-000-0000-5004	Property Taxes - Delinquent	10,269 -	16,007 -	0	0
01-510-000-0000-5007	Manufactured Home - Current	629 -	574 -	0	0
01-510-000-0000-5008	Manufactured Home - Delinquent	50 -	46 -	0	0
01-510-000-0000-5011	Current Severed Minerals Tax	64 -	65 -	0	0
01-510-000-0000-5012	Delinquent Severed Mineral Tax	2 -	6 -	0	0
01-510-000-0000-5212	Disparity Reduction Aid	0	0	34 -	34 -
01-510-000-0000-5221	Supplemental Homestead Credit	8,280 -	8,027 -	7,664 -	7,664 -
01-510-000-0000-5281	Payments In Lieu Of Taxes	271 -	238 -	0	0
01-510-000-0000-5910	Interfund Transfers	0	21,525 -	0	0
01-510-000-0000-6800	Appropriations	565,098	570,832	565,697	537,412
DEPT 510 Kitchigami Library					
	Revenue	535,459 -	571,530 -	565,697 -	537,412 -
	Expend.	565,098	570,832	565,697	537,412
	Net	29,639	698 -	0	0

**2012 CROW WING COUNTY
BUDGET**

APPROPRIATIONS CULTURE RECREATION

	2011 BUDGET	2012 BUDGET	DOLLAR INC/(DEC)	% INC/(DEC)
<u>REVENUES:</u>				
TOTAL REVENUES	\$ -	\$ -	\$ -	- -
<u>EXPENDITURES:</u>				
OTHER EXPENDITURES	\$ 42,000	\$ 39,000	\$ (3,000)	-7.14%
TOTAL EXPENDITURES	\$ 42,000	\$ 39,000	\$ (3,000)	-7.14%
NET	\$ (42,000)	\$ (39,000)	\$ 3,000	-7.14%

Crow Wing County

USER-SELECTED BUDGET REPORT

Report Basis: Cash

<u>Account Number</u>	<u>Account Description</u>	2009 <u>Actual</u> Mo. 01 - 12	2010 <u>Actual</u> Mo. 01 - 12	2011 BDGT <u>ORIGINAL</u>	2012 BDGT <u>AMOUNT</u>
599 DEPT Appropriations Culture Rec.					
01-599-000-0000-6800	Appropriations	39,000	42,000	42,000	39,000
DEPT 599 Appropriations Culture Rec.	Revenue				
	Expend.	39,000	42,000	42,000	39,000
	Net	39,000	42,000	42,000	39,000

**2012 CROW WING COUNTY
BUDGET**

APPROPRIATIONS - CONSERVATION

	2011 BUDGET	2012 BUDGET	DOLLAR INC/(DEC)	% INC/(DEC)
<u>REVENUES:</u>				
TOTAL REVENUES	\$ -	\$ -	\$ -	-
<u>EXPENDITURES:</u>				
OTHER EXPENDITURES	\$ 10,000	\$ 10,000	\$ -	0.00%
TOTAL EXPENDITURES	\$ 10,000	\$ 10,000	\$ -	0.00%
NET	\$ (10,000)	\$ (10,000)	\$ -	0.00%

Crow Wing County

USER-SELECTED BUDGET REPORT

Report Basis: Cash

<u>Account Number</u>	<u>Account Description</u>	2009 <u>Actual</u> Mo. 01 - 12	2010 <u>Actual</u> Mo. 01 - 12	2011 BDGT <u>ORIGINAL</u>	2012 BDGT <u>AMOUNT</u>
699 DEPT Appropriations - Conservation					
01-699-000-0000-6800	Appropriations	119,500	10,000	10,000	10,000
DEPT 699 Appropriations - Conservation	Revenue				
	Expend.	119,500	10,000	10,000	10,000
	Net	119,500	10,000	10,000	10,000

CROW WING COUNTY 2012 BUDGET NARRATIVE

DEPARTMENT NAME: Highway

DEPARTMENT DESCRIPTION:

The highway department is fully staffed at 38 employees that are responsible for the construction and maintenance of 613 miles of local secondary roads and 84 bridges. This includes engineering design, construction management, signing, snowplowing, patching potholes, smoothing surfaces, mowing roadsides, cleaning culverts, etc. It also includes the administration of all aspects of the local road system. Currently there are 36 employees. One Maintenance Worker position will be filled prior to snow and ice season, and the County Engineer is just beginning a one-year leave for military obligations. That position will be covered internally, leaving the department with 37 employees for the coming year.

Within the County system of roads there are two different categories. There are about 380 miles of County State Aid Highways (CSAH) which are primarily supported by the "gas tax" or what is referred to as the Minnesota Highway Users Tax Distribution Fund made up primarily of gas tax and vehicle license or registration fees. There are also about 180 miles of County Roads (CR) which are supported entirely by local property taxes. In addition to CSAHs and CRs, the highway department is responsible for the maintenance of 58 miles of Town Roads in the Unorganized Territories which are supported by the First and Second Assessment District levy. The highway department is also responsible for maintenance and management of the entire county fleet of nearly 300 vehicles and other pieces of equipment.

The highway department budget has four main revenue sources. These include local property tax (Road and Bridge Levy), state aid (primarily gas tax and vehicle registration fees), federal aid (primarily federal gas tax), and intergovernmental transfers (from other agencies and county departments). The local levy normally accounts for approximately 25% of the highway department's annual revenue.

The existing fund balance is not anticipated to increase in 2012; however it was increased in 2010 (\$800,000) and 2011 (\$400,000) to a total of approximately \$2 million with the knowledge it most likely would remain stagnant in 2012.

MAJOR ACCOMPLISHMENTS IN 2011:

The 2011 construction program was scaled back due to a very large 2010 program, and a large program anticipated for 2012. With the exception of improvements to the CSAH 48/College Drive intersection, all projects identified in the current Highway Improvement Program for 2011 have been or are anticipated to be done in 2011. The CSAH 48/College Drive project is connected to the larger City of Brainerd College Drive project, which is now slated to be constructed in 2012. The following construction projects were, or will be, completed in 2011.

- Completion of CSAH 4 reconstruction (Carryover from 2010) – (Federal, CSAH and City funds)
- Completion of CSAH 20 reconstruction (Carryover from 2010) – (Federal ARRA funds)
- CSAH 66 resurfacing from CSAH 16 to CSAH 1 (CSAH funds)
- CSAH 77S resurfacing from County line to TH 371 (CSAH funds)
- CSAH 45 bridge deck rehabilitation (levy funds)
- CSAH 77 N&S signal revisions at TH 371(CSAH funds)
- CR 104 gravel to bituminous conversion (levy funds)
- County-wide seal coat program (CSAH 59, CSAH 19, CR 102) - (levy funds)
- County-wide pavement marking project (levy funds)
- County-wide rural intersection lighting (Federal HSIP and levy funds)
- Sunrise Island Bridge Replacement (State Bridge Bonding and City of Crosslake funds)
- Fairfield Township Bridge Removal (Town Bridge and Fairfield Township funds)*
- CSAH 11 emergency culvert replacement (levy funds)
- CSAH 18 In-house design and R/W acquisition (Federal and CSAH funds)
- FAD 331 Gull River bridge design 90% complete (FAD funds)
- 43 miles of roadway crack sealing by maintenance forces (CSAH and levy funds)
- Increased Department fund balance by 20% (\$400,000)

*Proposed for fall of 2011

MAJOR OBJECTIVES TO BE ACCOMPLISHED IN 2012:

The 2012 construction program is projected to be larger than that of 2011 and will include one reconstruction/realignment project on CSAH 18. In addition to an aggressive construction season, there are numerous large scale future reconstruction projects being designed and moved forward, including CSAH 3 from Crosslake to Fifty Lakes and CSAH 36 from CSAH 37 to CR 114. The reduced 2010 construction program allowed our department to put a greater emphasis on training, with the long term goal of continuing to reduce consultant costs and perform design related work in-house. The three projects mentioned above (CSAH 3, CSAH 18 and CSAH 36) are all currently being designed by our engineering staff.

- CSAH 18 realignment within the City of Nisswa including roadway turnbacks, cost share agreements, etc.
- CSAH 3 resurfacing from CSAH 11 to CSAH 66 including a new box culvert at Pelican Brook
- CSAH 11 resurfacing from TH 371 to CSAH 4 including completion of a corridor study started in 2011
- CR 127 resurfacing from CR 115 to CR 137
- CR 139 gravel/subgrade/drainage improvements from CSAH 45 to CR 113
- FAD resurfacing projects (Ashmun, Birch Lane North and South, Birchwood Lane, Mitchell Cir., Oak Bluff, McKay)
- CSAH 48 signal and intersection revisions associated with College Drive Project (CSAH funds)
- CSAH 11 signal revisions at TH 371
- County-wide seal coat program
- County-wide pavement marking project
- County-wide sign retro-reflectivity compliance program
- Final design and R/W acquisition for Gull River Road bridge replacement project
- Preliminary design and project management for future CSAH 3 and CSAH 36 reconstruction projects
- Perform 60 miles of crack sealing
- Fully institute Managing for Results software for tracking and reporting purposes

TRENDS OF MAJOR REVENUES:

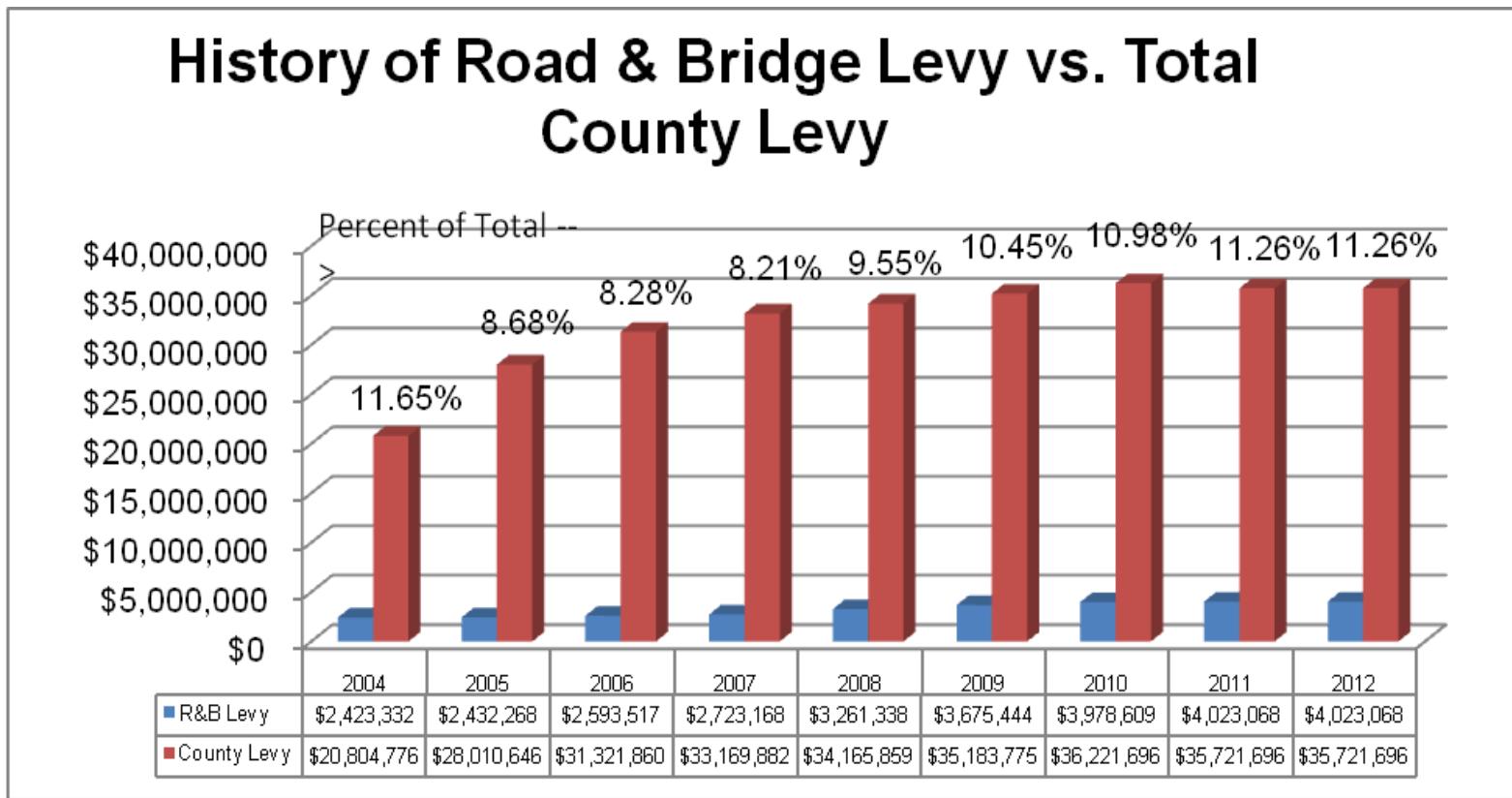


Figure 1

The 2012 Road & Bridge levy request is the same as the 2011 levy.

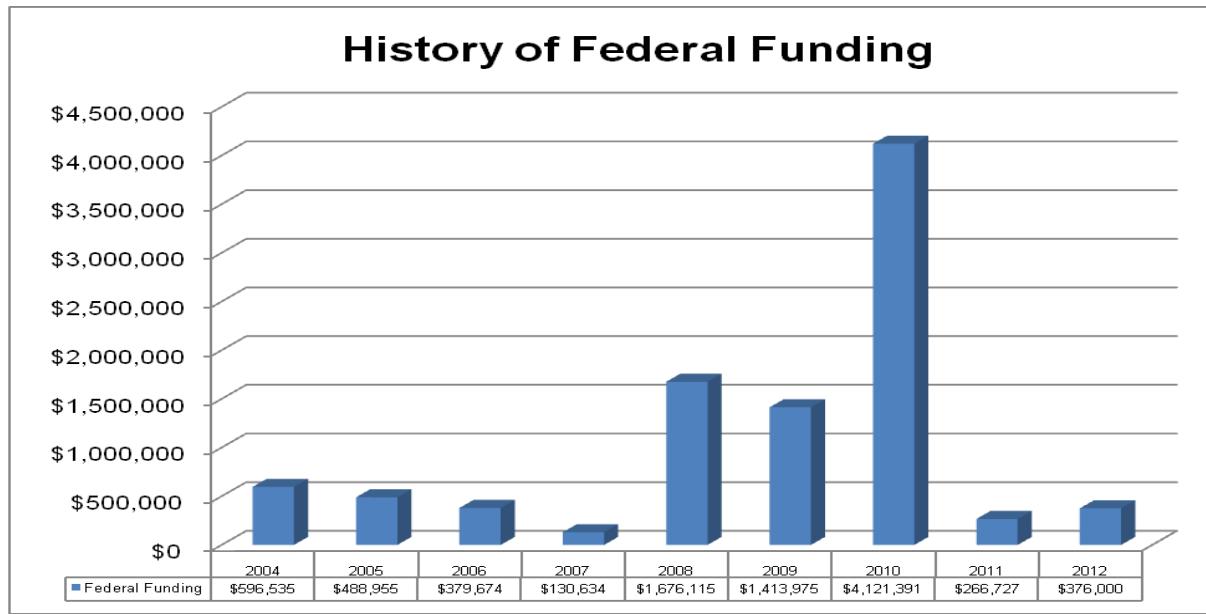


Figure 2

The assignment of federal funds for the construction of infrastructure projects normally ebbs and flows over the course of time and is often unpredictable. These allocations can be the result of grants assigned to special safety programs sponsored by MnDOT or directly from the federal government. Every year a small allocation of federal funds are distributed by the ATP and are assigned to specific projects within Region 5 on a competitive basis. The \$376,000 allocated by the ATP for the CSAH 18 realignment project, scheduled for 2011, was shifted to 2012. This was done to allow the county project to coincide with an adjacent MnDOT project scheduled for that same year. This strategy was employed to take advantage of potentially lower bid prices related to the economy of scale of a much larger project. In 2010 federal revenues raised sharply due to the designation of the CSAH 20 reconstruction project as an ARRA or stimulus job (\$1,914,000 of federal funds). Likewise, the reconstruction of CSAH 4 was granted a substantial amount of federal funds through the ATP and other funding programs.

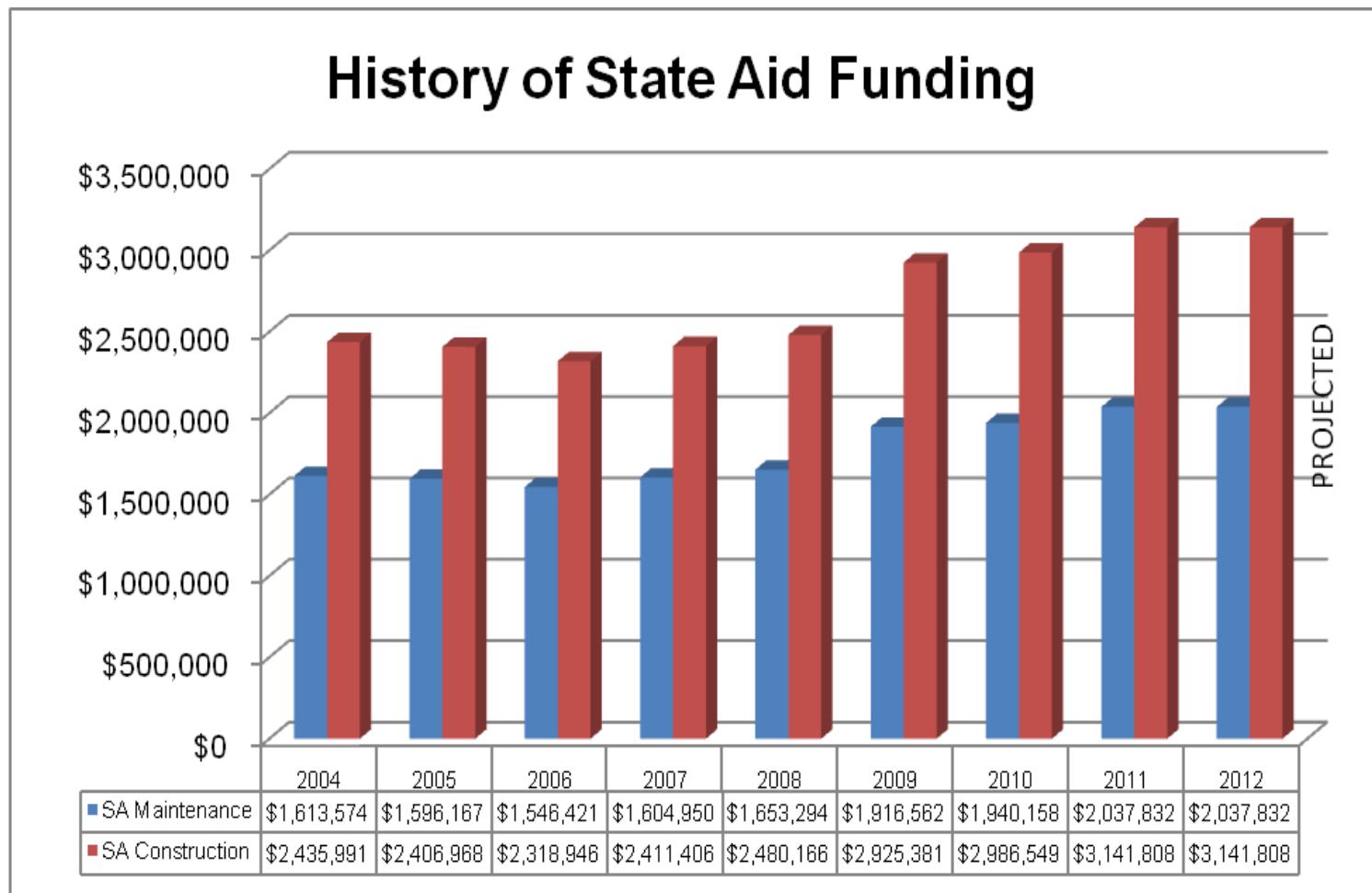


Figure 3

State Aid allotments for construction and maintenance on the CSAH system are anticipated to remain the same in 2012 compared to 2011.

TRENDS OF MAJOR EXPENDITURES:

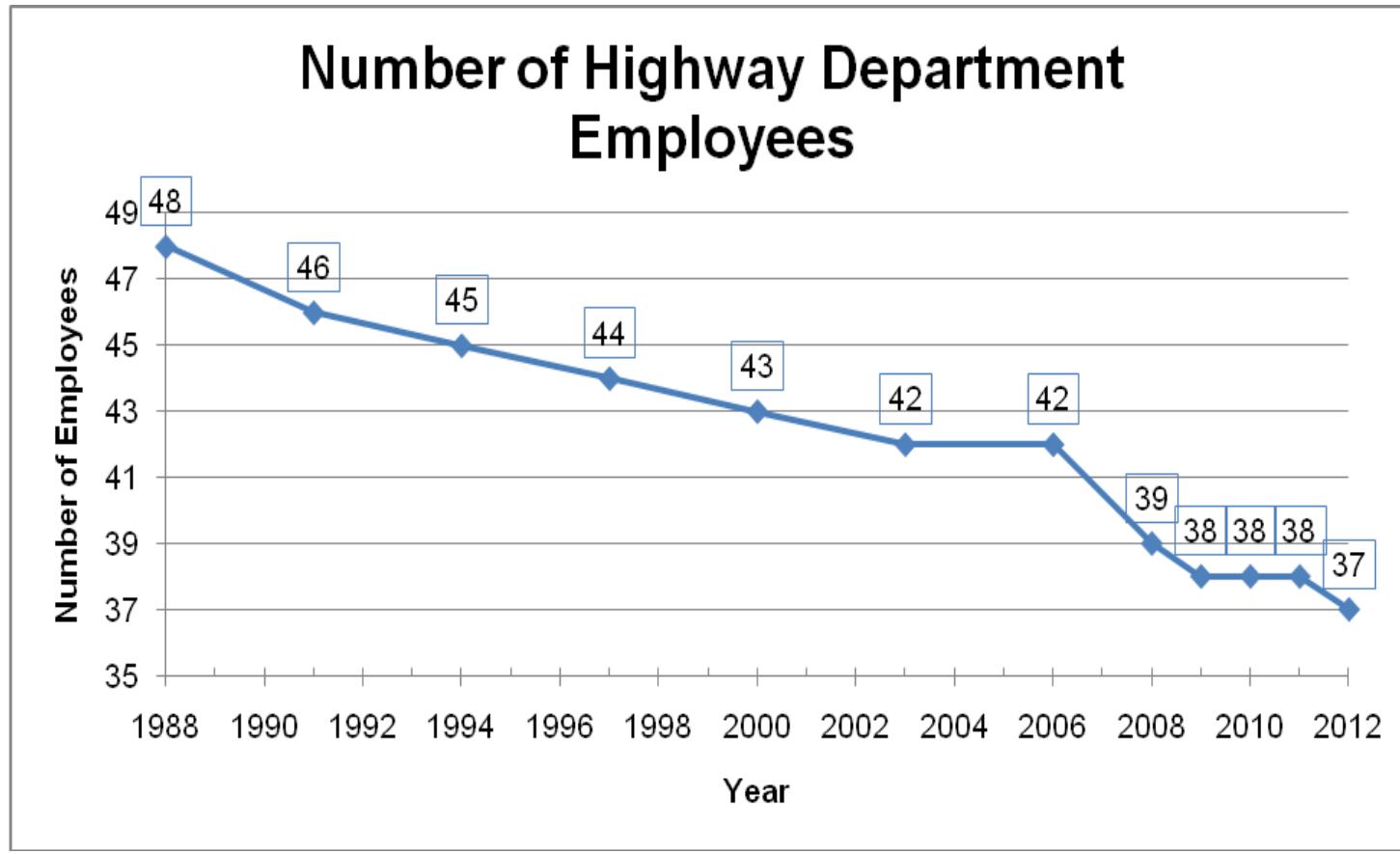


Figure 4

With the deployment of the County Engineer, the department is short one employee with 37 FTEs. In 2011, the department utilized fewer seasonal workers than in the past and we expect that number to remain the same in 2012.

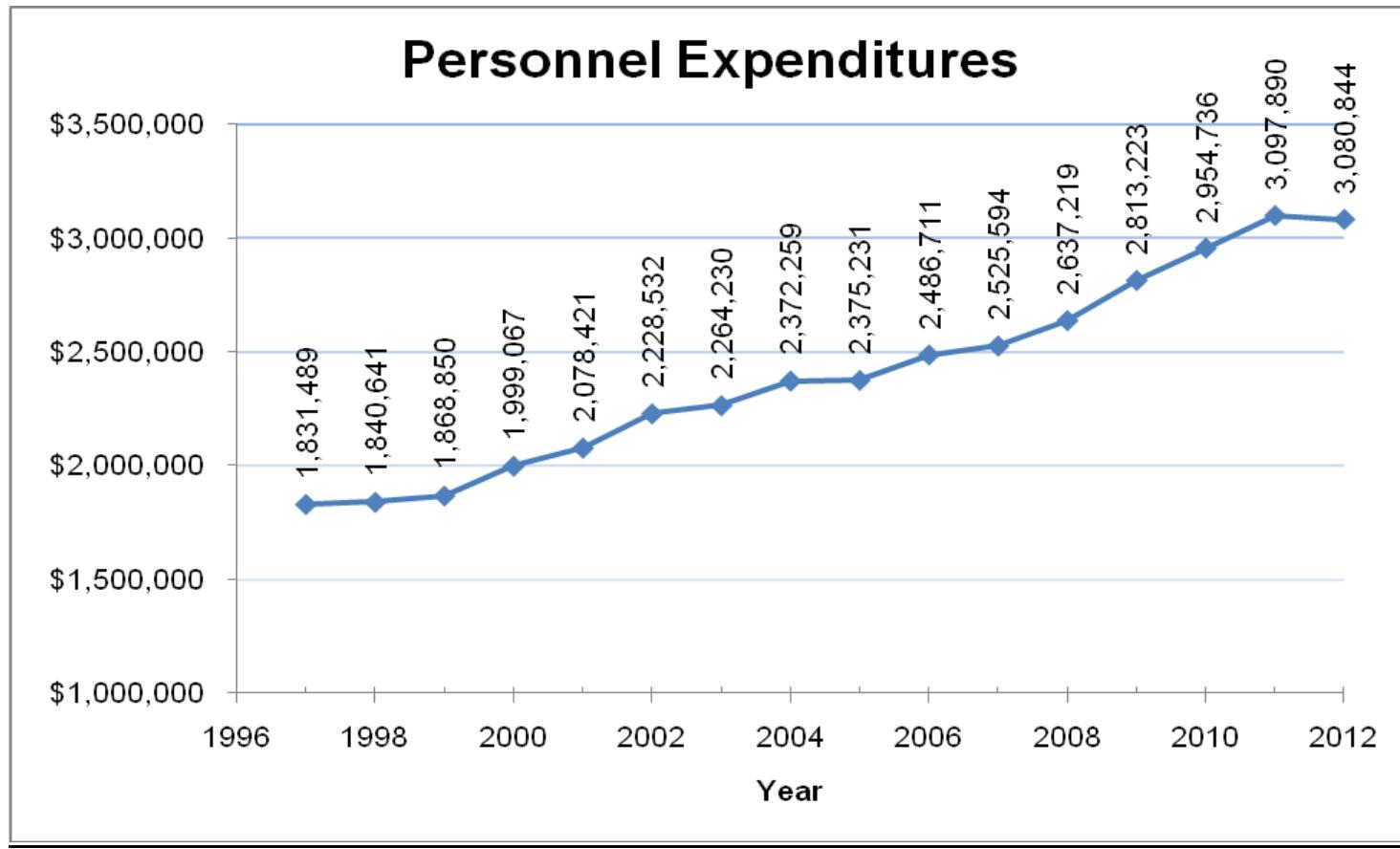


Figure 5

In 2012 personnel costs are anticipated to drop 0.6%. This decrease is attributed to the hiring of personnel at a much lower rate of pay after retirements and departures. In 2012 employee salary and benefit expenditures will make up 27% of the overall department budget.

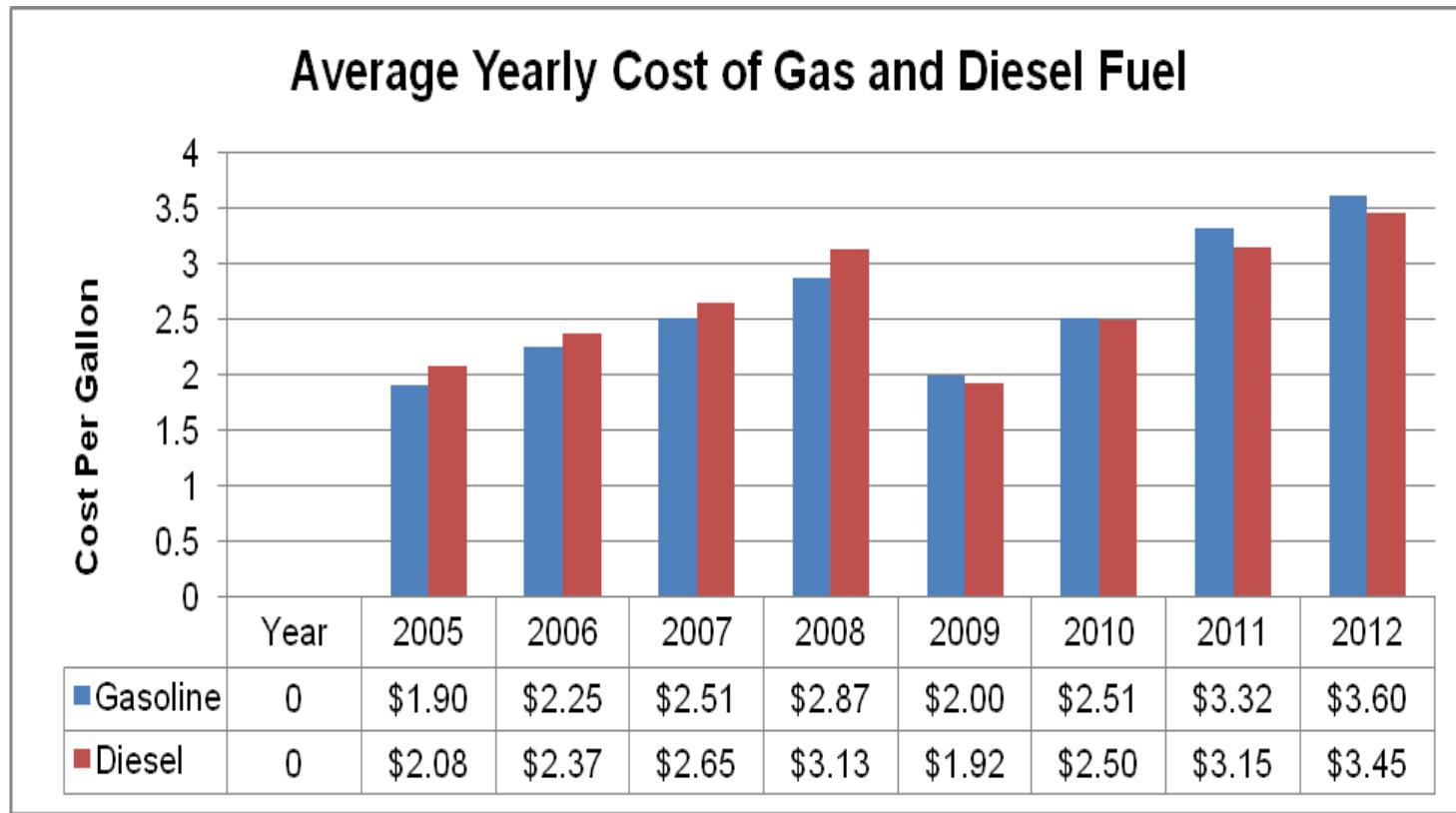


Figure 6

In 2011 the cost of bulk fuel continued its upward trend. In 2012 it is expected rise even higher. This has led to an overall increase in operating costs for the Highway as well as other departments. Higher operating expenditures incurred by contractors can also be linked to an increased cost of construction. Starting in 2011 the County Highway Department purchased most bulk fuel from the State of Minnesota contract. It is believed that this option will continue to be a cost savings for bulk fuel compared to the traditional method of the County individually seeking quotes from regional fuel distributors.

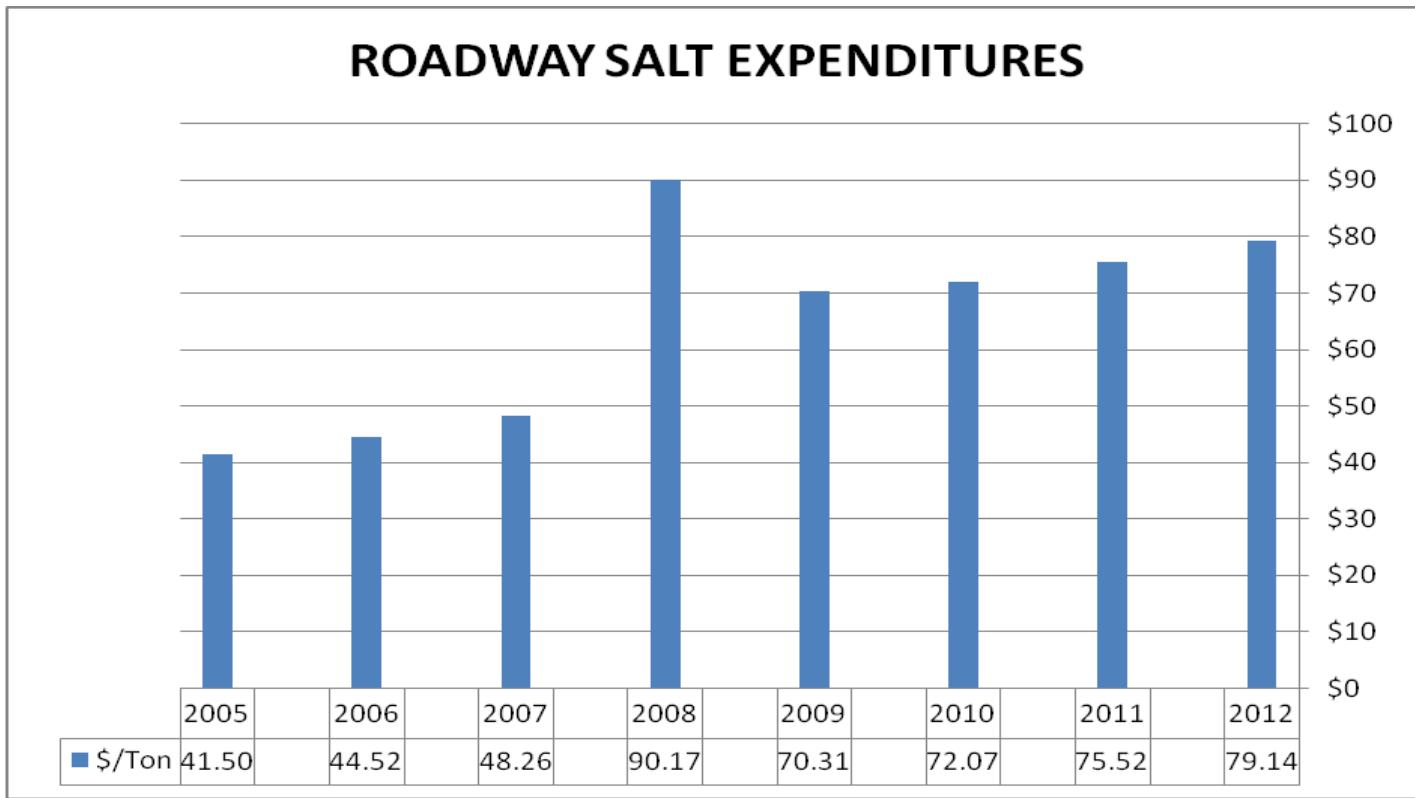


Figure 7

In 2011, the cost of roadway salt trended upward to \$75.52 per ton. The price spike seen in 2008 is believed to have been attributed to high demand nation-wide during the previous winter. The County currently purchases salt from the State of Minnesota contract. Starting in 2010, the Highway department began to expand the number of plow routes being treated with pure salt. The cost effectiveness of this strategy will be examined for the remainder of the current season and into 2012. Due to the harsh winter nationwide in 2010/11, our department speculated that salt costs for 2011/12 would increase and additional salt was purchased at the end of the 2010/11 winter. Approximately 30% of the average amount of salt needed has already been obtained and is in our possession.

2012 BUDGET HIGHLIGHTS:

Revenues:

- Road and Bridge Levy = \$4,023,068, a 0.0% increase from 2011
- First Assessment District (FAD) Levy = \$371,500, a 0.2% increase from 2011.
- Second Assessment District (SAD) Levy = \$31,698, a 33.8% increase from 2011. (3 year increase of \$8,000/yr)
- Federal revenue = \$376,000 compared to \$266,727 in 2011.
- Projected State Aid revenue = \$5,179,640, same as 2011.
- Overall revenue = \$11,451,510, up 8.3% or \$873,786 from 2011

Expenditures:

- All highway construction = \$6,133,200, up from \$4,522,101 in 2011
- Right of Way Acquisition = \$500,000 (mostly for CSAH 18), up from \$193,500 in 2011
- Personnel costs = \$3,080,844, a decrease of 0.3% from 2011
- Overall operational expenses (excludes project expenses) decreased by 6.1% or \$345,637 from 2011
- Consulting Fees = \$175,000, a decrease of 30% from 2011
- Fuel has been budgeted to increase by 7.1% in 2012
- Roadway salt = \$325,000, an 8.3% increase from 2011
- Overall expenditures = \$11,443,753 are up 12.4% or \$1,265,462 from 2011

**2012 CROW WING COUNTY
BUDGET**

HIGHWAY

	2011 BUDGET	2012 BUDGET	DOLLAR INC/(DEC)	% INC/(DEC)
<u>REVENUES:</u>				
TAXES	\$ 3,799,834	\$ 3,836,584	\$ 36,750	0.97%
INTERGOVERNMENTAL	6,184,390	6,781,672	597,282	9.66%
CHARGES FOR SERVICES	522,500	631,000	108,500	20.77%
MISCELLANEOUS	70,000	70,000	-	0.00%
OTHER FINANCING SOURCES	1,000	1,000	-	0.00%
TOTAL REVENUES	\$ 10,577,724	\$ 11,320,256	\$ 742,532	7.02%
<u>EXPENDITURES:</u>				
PERSONNEL SERVICES	\$ 3,097,890	\$ 3,117,594	\$ 19,704	0.64%
SERVICES & CHARGES	4,938,601	6,433,315	1,494,714	30.27%
SUPPLIES & MATERIALS	1,627,185	1,624,190	(2,995)	-0.18%
CAPITAL OUTLAY	220,000	7,500	(212,500)	-96.59%
DEBT SERVICE	116,611	119,900	3,289	2.82%
OTHER EXPENDITURES	10,000	10,000	-	0.00%
OTHER FINANCING USES	168,004	-	(168,004)	-100.00%
TOTAL EXPENDITURES	\$ 10,178,291	\$ 11,312,499	\$ 1,134,208	11.14%
NET	\$ 399,433	\$ 7,757	\$ (391,676)	-98.06%

Crow Wing County

USER-SELECTED BUDGET REPORT

Report Basis: Cash

<u>Account Number</u>	<u>Account Description</u>	2009	2010	2011 BDGT	2012 BDGT
		<u>Actual</u> Mo. 01 - 12	<u>Actual</u> Mo. 01 - 12	<u>ORIGINAL</u>	<u>AMOUNT</u>
301 DEPT Highways					
10-301-301-0000-5001	Property Taxes - Current	3,370,028 -	3,633,150 -	3,799,834 -	3,836,584 -
10-301-301-0000-5004	Property Taxes - Delinquent	61,457 -	101,564 -	0	0
10-301-301-0000-5007	Manufactured Home - Current	4,324 -	4,195 -	0	0
10-301-301-0000-5008	Manufactured Home - Delinquent	364 -	571 -	0	0
10-301-301-0000-5011	Current Severed Minerals Tax	390 -	423 -	0	0
10-301-301-0000-5012	Delinquent Severed Mineral Tax	11 -	30 -	0	0
10-301-301-0000-5201	Regular Maintenance	1,483,099 -	1,520,114 -	1,520,114 -	1,604,385 -
10-301-301-0000-5202	Regular Construction	2,211,119 -	1,200,193 -	2,398,963 -	2,588,650 -
10-301-301-0000-5203	Municipal Maintenance	433,463 -	420,044 -	420,044 -	433,447 -
10-301-301-0000-5204	Municipal Construction	265,816 -	483,875 -	471,750 -	1,563,650 -
10-301-301-0000-5205	Township Bridge	3,191 -	300,052 -	555,475 -	0
10-301-301-0000-5206	Right Of Way	147,924 -	1,431,711 -	0	0
10-301-301-0000-5207	County Turnback	391,954 -	0	0	0
10-301-301-0000-5211	Pera Rate Increase	8,810 -	8,810 -	8,810 -	8,810 -
10-301-301-0000-5212	Disparity Reduction Aid	1,489 -	1,543 -	1,522 -	1,522 -
10-301-301-0000-5221	Supplemental Homestead Credit	51,918 -	54,487 -	53,708 -	53,708 -
10-301-301-0000-5226	Market Value Homestead Credit	170,161 -	93,482 -	168,004 -	0
10-301-301-0000-5281	Payments In Lieu Of Taxes	1,621 -	1,528 -	0	1,500 -
10-301-301-0000-5298	City & Township Reimb.	243,956 -	111,890 -	210,000 -	150,000 -
10-301-301-0000-5410	Highway Planning & Const.	1,493,850 -	4,072,438 -	376,000 -	376,000 -
10-301-301-0000-5535	E-911 Addressing Fee	0	0	5,000 -	7,000 -
10-301-301-0000-5560	Plans & Deposits	3,174 -	5,144 -	4,000 -	2,000 -
10-301-301-0000-5561	Entrance Permit Fee	2,074 -	2,545 -	2,000 -	2,000 -
10-301-301-0000-5562	Maintenance Service Fee	219,602 -	300,525 -	200,000 -	300,000 -
10-301-301-0000-5564	Special Road & Bridge	245,040 -	182,334 -	250,000 -	250,000 -
10-301-301-0000-5565	Unorganized Admin. Cost	41,449 -	51,862 -	41,500 -	50,000 -
10-301-301-0000-5597	Charges For Services - Other	19,688 -	73,026 -	20,000 -	20,000 -
10-301-301-0000-5830	Miscellaneous Other Revenue	61,790 -	184,404 -	70,000 -	70,000 -
10-301-301-0000-5910	Interfund Transfers	0	166,092 -	0	0
10-301-301-0000-5920	Sales Of Capital Assets	25,938 -	9,334 -	1,000 -	1,000 -
10-301-301-0000-5925	Property & Casualty Insurance Prod	0	3,579 -	0	0
10-301-301-0000-6100	Salaries & Wages - Regular	483,030	482,715	463,681	480,545
10-301-301-0000-6105	Salaries & Wages - Overtime	2,364	219	977	653
10-301-301-0000-6110	Per Diem - Employee	150	150	400	150
10-301-301-0000-6150	Health Insurance	55,375	65,566	76,434	68,912

Crow Wing County

USER-SELECTED BUDGET REPORT

Report Basis: Cash

<u>Account Number</u>	<u>Account Description</u>	2009	2010	2011 BDGT	2012 BDGT
		<u>Actual</u> <u>Mo. 01 - 12</u>	<u>Actual</u> <u>Mo. 01 - 12</u>	<u>ORIGINAL</u>	<u>AMOUNT</u>
10-301-301-0000-6152	Dental Insurance	5,228	5,229	5,229	6,370
10-301-301-0000-6154	Long-Term Disability Insurance	1,093	754	816	832
10-301-301-0000-6156	Life Insurance	156	496	504	504
10-301-301-0000-6160	Retiree Health Insurance	139,135	135,397	193,076	133,350
10-301-301-0000-6162	Health Care Savings Plan (Hcsp)	413	300	300	300
10-301-301-0000-6164	Pera	32,180	32,117	33,688	34,887
10-301-301-0000-6170	Fica	28,971	28,438	28,808	29,834
10-301-301-0000-6172	Medicare	6,775	6,651	6,739	6,979
10-301-301-0000-6174	Unemployment Compensation	924	98	0	0
10-301-301-0000-6176	Worker's Compensation	9,772	3,085	1,938	2,036
10-301-301-0000-6178	Educational & Cert. Expenses	150	400	0	0
10-301-301-0000-6180	Clothing Employee	1,000	600	600	600
10-301-301-0000-6200	Postage & Postal Box Rental	174	91	250	200
10-301-301-0000-6210	Telephone	24,005	18,662	25,000	5,000
10-301-301-0000-6245	Membership Dues & Subscrip.	3,929	904	5,000	2,750
10-301-301-0000-6249	Public Relations	4,649	3,961	4,000	4,000
10-301-301-0000-6300	Mach., Equip., Software Serv	0	0	500	4,000
10-301-301-0000-6330	Motor Pool Vehicle Usage	40	0	0	0
10-301-301-0000-6332	Employee Mileage	0	28	0	0
10-301-301-0000-6334	Hotel & Meals Travel Expense	1,136	1,980	1,500	1,500
10-301-301-0000-6338	Training & Registration Fees	2,453	2,215	5,000	3,500
10-301-301-0000-6340	Machinery & Equipment Rental	10,530	9,497	20,000	7,500
10-301-301-0000-6409	Office Supplies	1,430	888	5,000	1,500
10-301-301-0000-6415	Building Maintenance Supplies	0	38	0	0
10-301-301-0000-6480	Comp. Eq. & Software Under \$5K	18,101	4,643	19,050	4,820
10-301-301-0000-6580	Other Repair & Maint. Supplies	48	120	250	250
10-301-301-0000-6605	Site Or Grounds Imp. Over \$5K	0	90,632	0	0
10-301-301-0000-6999	Interfund Transfers Out	0	93,482	168,004	0
10-301-302-0000-6100	Salaries & Wages - Regular	846,969	892,411	919,989	971,354
10-301-302-0000-6105	Salaries & Wages - Overtime	52,604	45,335	65,825	61,176
10-301-302-0000-6150	Health Insurance	111,169	145,994	169,560	151,079
10-301-302-0000-6152	Dental Insurance	10,705	12,139	12,699	13,182
10-301-302-0000-6154	Long-Term Disability Insurance	2,439	1,423	1,575	1,610
10-301-302-0000-6156	Life Insurance	378	1,381	1,440	1,440
10-301-302-0000-6162	Health Care Savings Plan (Hcsp)	463	1,363	1,800	1,800
10-301-302-0000-6164	Pera	56,196	63,304	69,618	72,966

Crow Wing County

USER-SELECTED BUDGET REPORT

Report Basis: Cash

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		<u>Actual</u> <u>Mo. 01 - 12</u>	<u>Actual</u> <u>Mo. 01 - 12</u>	<u>ORIGINAL</u>	<u>AMOUNT</u>
10-301-302-0000-6170	Fica	52,746	54,376	61,115	64,012
10-301-302-0000-6172	Medicare	12,336	12,717	14,297	14,970
10-301-302-0000-6174	Unemployment Compensation	16,960	14,707	13,000	15,000
10-301-302-0000-6176	Worker's Compensation	90,053	94,753	79,455	83,221
10-301-302-0000-6178	Educational & Cert. Expenses	0	0	500	0
10-301-302-0000-6180	Clothing Employee	6,400	7,900	7,600	7,900
10-301-302-0000-6210	Telephone	714	972	700	1,000
10-301-302-0000-6249	Public Relations	683	32	800	400
10-301-302-0000-6250	Electricity & Water	18,548	11,256	20,000	15,000
10-301-302-0000-6274	Medical Fee	865	1,208	900	1,250
10-301-302-0000-6320	Contracted Highway Maintenance	10,001	14,992	20,000	20,000
10-301-302-0000-6332	Employee Mileage	53	0	500	0
10-301-302-0000-6334	Hotel & Meals Travel Expense	0	768	1,000	1,000
10-301-302-0000-6338	Training & Registration Fees	2,967	5,848	5,000	5,000
10-301-302-0000-6340	Machinery & Equipment Rental	65,578	16,617	65,000	30,000
10-301-302-0000-6505	Aggregates & Sand	24,500	14,725	40,000	110,000
10-301-302-0000-6510	Road Material	136,476	89,406	140,000	140,000
10-301-302-0000-6515	Traffic Signs	39,555	43,616	80,000	80,000
10-301-302-0000-6516	E-911 Signs	0	0	5,000	6,000
10-301-302-0000-6520	Culverts	44,285	18,764	50,000	30,000
10-301-302-0000-6525	Road Salt & Dust Control Chem.	280,683	288,399	300,000	325,000
10-301-302-0000-6560	Gasoline, Diesel, & Other Fuels	0	14	0	0
10-301-302-0000-6570	Tires, Tubes, Batt,&Vhcl Parts	224	3,427	1,000	1,000
10-301-302-0000-6575	Machinery Parts	8,561	52	16,500	5,000
10-301-302-0000-6580	Other Repair & Maint. Supplies	16,511	16,754	17,000	17,000
10-301-302-0000-6810	Intergovernmental Expenditures	0	0	10,000	10,000
10-301-303-0000-6100	Salaries & Wages - Regular	353,626	371,856	384,627	403,428
10-301-303-0000-6105	Salaries & Wages - Overtime	47,971	54,573	53,114	54,746
10-301-303-0000-6150	Health Insurance	51,675	62,609	70,621	69,384
10-301-303-0000-6152	Dental Insurance	4,979	5,229	5,229	5,798
10-301-303-0000-6154	Long-Term Disability Insurance	1,085	623	644	657
10-301-303-0000-6156	Life Insurance	143	496	504	504
10-301-303-0000-6162	Health Care Savings Plan (Hcsp)	488	600	600	600
10-301-303-0000-6164	Pera	25,516	28,207	30,012	31,458
10-301-303-0000-6170	Fica	23,280	24,247	27,139	28,404
10-301-303-0000-6172	Medicare	5,445	5,671	6,347	6,644

Crow Wing County

USER-SELECTED BUDGET REPORT

Report Basis: Cash

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		<u>Actual</u> <u>Mo. 01 - 12</u>	<u>Actual</u> <u>Mo. 01 - 12</u>	<u>ORIGINAL</u>	<u>AMOUNT</u>
10-301-303-0000-6174	Unemployment Compensation	0	2,127	0	0
10-301-303-0000-6176	Worker's Compensation	3,682	3,771	4,158	4,354
10-301-303-0000-6178	Educational & Cert. Expenses	600	2,595	4,000	3,500
10-301-303-0000-6180	Clothing Employee	2,400	2,800	2,800	2,800
10-301-303-0000-6210	Telephone	1,016	1,858	1,700	2,000
10-301-303-0000-6245	Membership Dues & Subscrip.	40	0	100	0
10-301-303-0000-6249	Public Relations	5,471	1,496	9,000	2,500
10-301-303-0000-6260	Consulting Fee	455,853	223,860	250,000	175,000
10-301-303-0000-6282	Contractor Fee - CsaH	6,223,329	7,313,993	2,914,200	3,928,300
10-301-303-0000-6283	Contractor Fee - Other	348,135	684,776	1,164,401	1,529,900
10-301-303-0000-6299	Prof. & Tech. Fee - Other	3,805	23,049	4,500	10,000
10-301-303-0000-6300	Mach., Equip., Software Serv	109	3,482	1,000	8,265
10-301-303-0000-6332	Employee Mileage	8	196	0	0
10-301-303-0000-6334	Hotel & Meals Travel Expense	875	142	3,000	2,000
10-301-303-0000-6338	Training & Registration Fees	1,986	1,914	3,000	2,500
10-301-303-0000-6340	Machinery & Equipment Rental	28,370	5,000	28,000	7,500
10-301-303-0000-6344	Land Rental	1,377,668	301,720	193,500	500,000
10-301-303-0000-6480	Comp. Eq. & Software Under \$5K	25,593	16,911	13,385	6,120
10-301-303-0000-6570	Tires, Tubes, Batt,&Vhcl Parts	0	0	2,000	0
10-301-303-0000-6580	Other Repair & Maint. Supplies	8,578	3,744	9,000	4,000
10-301-304-0000-6100	Salaries & Wages - Regular	184,550	191,723	182,349	195,491
10-301-304-0000-6105	Salaries & Wages - Overtime	8,689	11,287	9,897	10,223
10-301-304-0000-6150	Health Insurance	31,798	33,587	44,204	31,404
10-301-304-0000-6152	Dental Insurance	2,988	2,739	2,988	2,730
10-301-304-0000-6154	Long-Term Disability Insurance	622	296	321	330
10-301-304-0000-6156	Life Insurance	87	271	288	288
10-301-304-0000-6162	Health Care Savings Plan (Hcsp)	300	263	300	600
10-301-304-0000-6164	Pera	12,590	13,872	13,939	14,915
10-301-304-0000-6170	Fica	11,037	11,550	11,919	12,752
10-301-304-0000-6172	Medicare	2,581	2,701	2,788	2,983
10-301-304-0000-6176	Worker's Compensation	9,357	9,423	5,839	6,339
10-301-304-0000-6180	Clothing Employee	1,600	1,600	1,600	1,600
10-301-304-0000-6210	Telephone	2,786	3,943	3,500	4,000
10-301-304-0000-6225	Other Communications	936	0	1,000	0
10-301-304-0000-6249	Public Relations	0	0	300	0
10-301-304-0000-6250	Electricity & Water	66,372	69,564	75,000	75,000

Crow Wing County

USER-SELECTED BUDGET REPORT

Report Basis: Cash

<u>Account Number</u>	<u>Account Description</u>	2009	2010	2011 BDGT	2012 BDGT
		<u>Actual</u> <u>Mo. 01 - 12</u>	<u>Actual</u> <u>Mo. 01 - 12</u>	<u>ORIGINAL</u>	<u>AMOUNT</u>
10-301-304-0000-6255	Sanitation	2,328	1,426	3,000	3,000
10-301-304-0000-6299	Prof. & Tech. Fee - Other	229	4,690	500	1,000
10-301-304-0000-6300	Mach., Equip., Software Serv	41,125	36,168	65,000	40,000
10-301-304-0000-6305	Building Repair & Maint. Serv	24,196	37,273	27,500	25,000
10-301-304-0000-6334	Hotel & Meals Travel Expense	0	14	0	0
10-301-304-0000-6338	Training & Registration Fees	301	805	750	750
10-301-304-0000-6352	Vehicle License	19,175	4,108	14,500	14,500
10-301-304-0000-6409	Office Supplies	4,164	5,491	6,000	6,000
10-301-304-0000-6415	Building Maintenance Supplies	8,784	5,635	20,000	7,500
10-301-304-0000-6425	Fuel For Buildings	22,230	22,165	35,000	35,000
10-301-304-0000-6515	Traffic Signs	0	372	0	0
10-301-304-0000-6560	Gasoline, Diesel, & Other Fuels	398,838	497,083	495,000	530,000
10-301-304-0000-6565	Motor Oil & Lubricants	11,381	12,067	20,000	17,500
10-301-304-0000-6570	Tires, Tubes, Batt,&Vhcl Parts	77,495	55,640	100,000	70,000
10-301-304-0000-6575	Machinery Parts	199,079	172,482	230,000	200,000
10-301-304-0000-6580	Other Repair & Maint. Supplies	18,334	25,615	23,000	27,500
10-301-304-0000-6640	Vehicle & Machinery Over \$5K	44,023	18,938	205,000	0
10-301-304-0000-6650	Furn. & Eq. Other Over \$5K	7,400	3,482	15,000	7,500
10-301-304-0000-6724	Interest	57,101	56,367	53,011	51,000
10-301-304-0000-6734	Principal	58,300	60,950	63,600	68,900
DEPT 301	Highways	Revenue	10,963,701 -	14,418,946 -	10,577,724 -
		Expend.	13,075,332	13,385,143	10,178,291
		Net	2,111,631	1,033,803 -	399,433 -
					7,757 -

CROW WING COUNTY 2012 BUDGET NARRATIVE

DEPARTMENT NAME: *Community Services*

DEPARTMENT DESCRIPTION: In January of 2009 Social Services, Public Health and Veteran's Services were integrated into one department and renamed Community Services, which consists of six divisions: 1) **The Public Health** Division provides services that protect and promote health, including immunizations, disaster preparedness, WIC nutrition programs, family home visiting, environmental health hazards and the newly developed RAP (Release Advanced Planning) program. 2) **The Income Maintenance** Division determines eligibility and provides access to food support, health care, long term care and cash assistance. 3) **The Child Support** Division provides federally mandated services that include establishing parentage and establishing, enforcing and collecting both child and medical support. 4) **The Social Services** Division provides assessment, case management and referral services in the areas of mental health, chemical dependency, adult and child protection, aging, child care, developmental disabilities, adoption and other services to individuals and families. 5) **The Veterans Services** Division provides support and benefits assistance to veterans, 6) **The Administrative and Support Services** Division provides internal accounting, clerical and administrative services to support overall agency functions.

GOALS AND OBJECTIVES OBTAINED IN 2011:

- More fully integrated services from all Divisions by implementing cooperative case management concept.
- Full implementation of a paperless document management system (Compass/OnBase) in the Income Maintenance Unit (IMU) which allows us to serve an additional 500+ cases without adding additional staff; providing effective and efficient service to same clients.
- Successful implementation of over 30 county-wide mini-grant projects funded through the SHIP program (ongoing SHIP funds are unknown when this report was written)
- Successful transition from the Correctional Health program to the Release Advance Planning (RAP) program partnering with Public Health, Jail, Probation and Adult Mental.

- Building community partnerships around the planning of an Adolescent Wellness Clinic
- Finalizing the Strategy Map for M4R
- Comprehensive review of all case aide positions to maximize potential revenues across agency
- Comprehensive review of all transportation to eliminate duplication of service and/or provide for effective management
- Responded to substantial increase in service demand due to economic downturn
- Completed analysis of a centralized entry point
- Continued efforts around enhanced billing of health plans
- Analysis of all Targeted Case Management revenues
- Elimination of eight county fleet vehicles
- Create a standard policy around collections within Community Services to maximize recaptured revenue
- Implement L.E.A.N. process for development of a Central Entry Point
- Took over management for payment of Juvenile Detention Billing
- Implemented changes mandated for services to 18-21 year olds who are aging out of foster care
- Ceased making out of home placements of truants and increased staff time spent on prevention/intervention
- Increase in Chemical Dependency court ordered assessment and sliding fees of \$10,000
- Reduction in staff time for Chemical Use Assessment allowing more time for Chemical Dependency Case Management Services.
- Utilization of Federal Waiver funding for Day Training and Habilitation programs (DT@H) and DAC). Thus reducing County paid service costs.
- Enhanced billing of Health Plans. This objective was met by establishing a procedure which enabled the Health plan entities to send new enrollees to one person in the CWC accounting department for verification criteria. The collaboration with the Accounting Department has increased the accuracy and timeliness of billing Health Plans.
- Establish an AP/ Mandated Reporter training for new employees.
- Maintain high level of service to the citizens of Crow Wing County. This objective was met. The Adult Protection Team, which consists of community professionals and Law Enforcement, meets monthly to discuss AP issues. This practice has increased the knowledge base of AP services.
- Redefining our service and the population most in need of our services.
- Streamlined our Case Management process.

GOALS AND OBJECTIVES TO ACHIEVE IN 2012:

- Re-evaluate fee structure
- Achieve =/≥ 20% reduction in recidivism from implementation of the RAP program
- Implement adolescent wellness clinic & begin measuring impact
- Begin full implementation of Managing For Results/Balanced Scorecard
- New initiative working with Compass/OnBase & Case Banking
- Aggressive targets of performance around expenditure and revenues
- Improve our customer service through data collection efforts (Mystery Shopper, Customer Survey, etc.)
- Create and implement a central county collections unit
- Conduct L.E.A.N analysis of accounts receivable and accounts payable process
- Increase Child Welfare Targeted Case Management billing
- Decrease staff time and expenditures in Transportation
- Contain Out-of-Home Placement costs to stay within budget
- Improve the ability of individuals to function through recovery assistance and/or harm reduction from dependence on alcohol or other drugs.
- Enhance case management services to individuals seeking chemical dependency treatment.
- Continue our involvement in DWI Court, Drug Court and Released Advanced Planning (RAP).
- Reduce detox costs by offering services to frequent users of detox in an effort to reduce detox costs.
- Continue to bill consumers for detox services.
- Develop a successful detox program locally.
- Increase VA/DD Targeted Case management revenue.
- Accurately identify eligible consumers.
- Provide technical training to Case Manager's to ensure SSIS claims the payment.
- Increase efficiency in waiver billing. Decreasing administrative costs.
- Require providers to enroll with DHS and bill MMIS directly.
- The rate of case management compensation has not been reduced.
- Decrease Guardianship costs by continued compliance with the maximum hourly cap policy.
- Establish an AP/ Mandated Reporter training for new employees.

**2012 CROW WING COUNTY
BUDGET**

COMMUNITY SERVICES - COMBINED

	2011 BUDGET	2012 BUDGET	DOLLAR INC/(DEC)	% INC/(DEC)
<u>REVENUES:</u>				
TAXES	\$ 7,458,457	\$ 7,516,849	\$ 58,392	0.78%
INTERGOVERNMENTAL	11,683,724	11,090,438	(593,286)	-5.08%
CHARGES FOR SERVICES	1,894,639	1,459,350	(435,289)	-22.97%
GIFTS AND CONTRIBUTIONS	-	11,500	11,500	-
MISCELLANEOUS	904,752	976,866	72,114	7.97%
TOTAL REVENUES	\$ 21,941,572	\$ 21,055,003	\$ (886,569)	-4.04%
<u>EXPENDITURES:</u>				
PUBLIC AID ASSISTANCE	\$ 9,125,660	\$ 8,615,035	\$ (510,625)	-5.60%
PERSONNEL SERVICES	11,088,112	10,895,863	(192,249)	-1.73%
SERVICES & CHARGES	1,618,799	1,402,462	(216,337)	-13.36%
SUPPLIES & MATERIALS	201,508	197,759	(3,749)	-1.86%
OTHER FINANCING USES	330,025	-	(330,025)	-100.00%
TOTAL EXPENDITURES	\$ 22,364,104	\$ 21,111,119	\$ (1,252,985)	-5.60%
NET	\$ (422,532)	\$ (56,116)	\$ 366,416	-86.72%

**2012 CROW WING COUNTY
BUDGET**

VETERAN'S SERVICE

	2011 BUDGET	2012 BUDGET	DOLLAR INC/(DEC)	% INC/(DEC)
<u>REVENUES:</u>				
TAXES	\$ 215,247	\$ 214,443	\$ (804)	-0.37%
INTERGOVERNMENTAL	12,858	3,332	(9,526)	-74.09%
MISCELLANEOUS	9,000	5,000	(4,000)	-44.44%
TOTAL REVENUES	\$ 237,105	\$ 222,775	\$ (14,330)	-6.04%
<u>EXPENDITURES:</u>				
PERSONNEL SERVICES	\$ 231,000	\$ 193,175	\$ (37,825)	-16.37%
SERVICES & CHARGES	13,450	16,450	3,000	22.30%
SUPPLIES & MATERIALS	12,120	13,150	1,030	8.50%
OTHER FINANCING USES	9,526	-	(9,526)	-100.00%
TOTAL EXPENDITURES	\$ 266,096	\$ 222,775	\$ (43,321)	-16.28%
NET	\$ (28,991)	\$ -	\$ 28,991	-100.00%

Crow Wing County

USER-SELECTED BUDGET REPORT

Report Basis: Cash

<u>Account Number</u>	<u>Account Description</u>	2009	2010	2011 BDGT	2012 BDGT
		<u>Actual</u> Mo. 01 - 12	<u>Actual</u> Mo. 01 - 12	<u>ORIGINAL</u>	<u>AMOUNT</u>
120 DEPT Veteran's Service					
12-120-000-0000-5001	Property Taxes - Current	0	213,003 -	215,247 -	214,443 -
12-120-000-0000-5007	Manufactured Home - Current	0	219 -	0	0
12-120-000-0000-5011	Current Severed Minerals Tax	0	25 -	0	0
12-120-000-0000-5212	Disparity Reduction Aid	0	93 -	122 -	122 -
12-120-000-0000-5221	Supplemental Homestead Credit	0	1,630 -	3,210 -	3,210 -
12-120-000-0000-5226	Market Value Homestead Credit	0	5,619 -	9,526 -	0
12-120-000-0000-5830	Miscellaneous Other Revenue	0	4,355 -	9,000 -	5,000 -
12-120-000-0000-6100	Salaries & Wages - Regular	0	130,774	143,804	130,669
12-120-000-0000-6105	Salaries & Wages - Overtime	0	0	213	217
12-120-000-0000-6150	Health Insurance	0	18,522	28,273	16,805
12-120-000-0000-6152	Dental Insurance	0	1,494	1,878	1,260
12-120-000-0000-6154	Long-Term Disability Insurance	0	223	250	225
12-120-000-0000-6156	Life Insurance	0	159	181	145
12-120-000-0000-6160	Retiree Health Insurance	0	29,055	34,370	23,688
12-120-000-0000-6164	Pera	0	9,154	10,440	9,488
12-120-000-0000-6170	Fica	0	7,684	8,929	8,116
12-120-000-0000-6172	Medicare	0	1,797	2,088	1,898
12-120-000-0000-6176	Worker's Compensation	0	750	574	564
12-120-000-0000-6178	Educational & Cert. Expenses	0	100	0	100
12-120-000-0000-6180	Clothing Employee	0	140	0	0
12-120-000-0000-6210	Telephone	0	755	900	900
12-120-000-0000-6245	Membership Dues & Subscrip.	0	340	350	350
12-120-000-0000-6272	Non-Employee Mileage	0	12,629	7,000	10,000
12-120-000-0000-6300	Mach., Equip., Software Serv	0	700	1,000	1,000
12-120-000-0000-6332	Employee Mileage	0	0	300	300
12-120-000-0000-6334	Hotel & Meals Travel Expense	0	8	600	600
12-120-000-0000-6338	Training & Registration Fees	0	578	400	400
12-120-000-0000-6340	Machinery & Equipment Rental	0	2,772	2,900	2,900
12-120-000-0000-6409	Office Supplies	0	835	500	850
12-120-000-0000-6480	Comp. Eq. & Software Under \$5K	0	0	800	0
12-120-000-0000-6485	Furn. & Eq. Other Under \$5K	0	0	500	0
12-120-000-0000-6560	Gasoline, Diesel, & Other Fuels	0	7,224	8,220	10,000
12-120-000-0000-6575	Machinery Parts	0	1,778	2,100	2,300
12-120-000-0000-6999	Interfund Transfers Out	0	12,203	9,526	0
DEPT 120	Veteran's Service	Revenue	0	224,944 -	237,105 -
					222,775 -

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12 FUND Community Services

Crow Wing County

USER-SELECTED BUDGET REPORT



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Report Basis: Cash

<u>Account Number</u>	<u>Account Description</u>	2009 <u>Actual</u> <u>Mo. 01 - 12</u>	2010 <u>Actual</u> <u>Mo. 01 - 12</u>	2011 BDGT <u>ORIGINAL</u>	2012 BDGT <u>AMOUNT</u>
	Expend.	0	239,675	266,096	222,775
	Net	0	14,732	28,991	0

**2012 CROW WING COUNTY
BUDGET**

JUVENILE DETENTION

	2011 BUDGET	2012 BUDGET	DOLLAR INC/(DEC)	% INC/(DEC)
<u>REVENUES:</u>				
TAXES	\$ 203,000	\$ 125,000	\$ (78,000)	-38.42%
TOTAL REVENUES	\$ 203,000	\$ 125,000	\$ (78,000)	-38.42%
<u>EXPENDITURES:</u>				
PUBLIC AID ASSISTANCE	\$ 203,000	\$ 125,000	\$ (78,000)	-38.42%
TOTAL EXPENDITURES	\$ 203,000	\$ 125,000	\$ (78,000)	-38.42%
NET	\$ -	\$ -	\$ -	-

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12 FUND Community Services

Crow Wing County

USER-SELECTED BUDGET REPORT



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Report Basis: Cash

<u>Account Number</u>	<u>Account Description</u>	2009	2010	2011 BDGT	2012 BDGT
		<u>Actual</u> Mo. 01 - 12	<u>Actual</u> Mo. 01 - 12	<u>ORIGINAL</u>	<u>AMOUNT</u>
252 DEPT Juvenile Detention					
12-252-000-0000-5001	Property Taxes - Current	0	0	0	125,000 -
12-252-000-0000-6024	Juvenile Detention	0	0	0	125,000
DEPT 252 Juvenile Detention					
	Revenue	0	0	0	125,000 -
	Expend.	0	0	0	125,000
	Net	0	0	0	0

Crow Wing County

USER-SELECTED BUDGET REPORT

Report Basis: Cash

<u>Account Number</u>	<u>Account Description</u>	2009 <u>Actual</u> Mo. 01 - 12	2010 <u>Actual</u> Mo. 01 - 12	2011 BDGT <u>ORIGINAL</u>	2012 BDGT <u>AMOUNT</u>
252 DEPT Juvenile Detention 01-252-000-0000-6276	Correctional Holding Fee	357,710	112,957	203,000	0
DEPT 252 Juvenile Detention	Revenue	0	0	0	0
	Expend.	357,710	112,957	203,000	0
	Net	357,710	112,957	203,000	0

**2012 CROW WING COUNTY
BUDGET**

HUMAN SERVICES

	2011 BUDGET	2012 BUDGET	DOLLAR INC/(DEC)	% INC/(DEC)
<u>REVENUES:</u>				
TAXES	\$ 6,938,315	\$ 6,811,149	\$ (127,166)	-1.83%
INTERGOVERNMENTAL	10,975,024	10,347,033	(627,991)	-5.72%
CHARGES FOR SERVICES	1,161,303	1,028,000	(133,303)	-11.48%
GIFTS AND CONTRIBUTIONS	-	11,500	11,500	-
MISCELLANEOUS	837,883	901,383	63,500	7.58%
TOTAL REVENUES	\$ 19,912,525	\$ 19,099,065	\$ (813,460)	-4.09%
<u>EXPENDITURES:</u>				
PUBLIC AID ASSISTANCE	\$ 8,917,907	\$ 8,482,165	\$ (435,742)	-4.89%
PERSONNEL SERVICES	9,289,067	9,237,141	(51,926)	-0.56%
SERVICES & CHARGES	1,332,644	1,292,775	(39,869)	-2.99%
SUPPLIES & MATERIALS	107,404	133,200	25,796	24.02%
OTHER FINANCING USES	307,008	-	(307,008)	-100.00%
TOTAL EXPENDITURES	\$ 19,954,030	\$ 19,145,281	\$ (808,749)	-4.05%
NET	\$ (41,505)	\$ (46,216)	\$ (4,711)	11.35%

Crow Wing County

USER-SELECTED BUDGET REPORT

Report Basis: Cash

<u>Account Number</u>	<u>Account Description</u>	2009	2010	2011 BDGT	2012 BDGT
		<u>Actual</u> Mo. 01 - 12	<u>Actual</u> Mo. 01 - 12	<u>ORIGINAL</u>	<u>AMOUNT</u>
410 DEPT Income Maintenance					
12-410-600-0000-5001	Property Taxes - Current	1,580,976 -	1,775,393 -	1,763,281 -	1,812,132 -
12-410-600-0000-5004	Property Taxes - Delinquent	0	46,049 -	0	0
12-410-600-0000-5007	Manufactured Home - Current	0	448 -	0	0
12-410-600-0000-5008	Manufactured Home - Delinquent	0	23 -	0	0
12-410-600-0000-5011	Current Severed Minerals Tax	0	1,792 -	0	0
12-410-600-0000-5012	Delinquent Severed Mineral Tax	0	176 -	0	0
12-410-600-0000-5211	Pera Rate Increase	9,329 -	9,329 -	9,000 -	9,000 -
12-410-600-0000-5212	Disparity Reduction Aid	0	755 -	755 -	755 -
12-410-600-0000-5221	Supplemental Homestead Credit	0	25,678 -	26,270 -	26,270 -
12-410-600-0000-5226	Market Value Homestead Credit	77,140 -	45,719 -	78,022 -	0
12-410-600-0000-5359	Dhs - State Share Admin	666 -	3,072 -	2,500 -	3,500 -
12-410-600-0000-5444	Foster Care Title Iv-E	6,473 -	6,638 -	10,000 -	8,000 -
12-410-600-0000-5460	Federal Share Administration	2,159 -	168 -	5,000 -	0
12-410-600-0000-5597	Charges For Services - Other	627 -	535 -	0	500 -
12-410-600-0000-5810	Rents & Royalties	0	54,400 -	54,396 -	54,400 -
12-410-600-0000-5830	Miscellaneous Other Revenue	1	84 -	2,000 -	500 -
12-410-600-0000-6100	Salaries & Wages - Regular	816,426	795,197	755,913	733,862
12-410-600-0000-6105	Salaries & Wages - Overtime	720	969	0	0
12-410-600-0000-6150	Health Insurance	107,511	121,975	136,626	101,316
12-410-600-0000-6152	Dental Insurance	10,533	10,078	10,032	9,112
12-410-600-0000-6154	Long-Term Disability Insurance	2,345	1,270	1,330	1,281
12-410-600-0000-6156	Life Insurance	385	1,156	1,146	1,020
12-410-600-0000-6160	Retiree Health Insurance	110,034	135,233	205,964	141,145
12-410-600-0000-6164	Pera	53,998	51,768	54,805	53,205
12-410-600-0000-6170	Fica	47,681	45,696	46,870	45,502
12-410-600-0000-6172	Medicare	11,164	10,687	10,962	10,640
12-410-600-0000-6176	Worker's Compensation	3,708	2,999	1,684	1,661
12-410-600-0000-6178	Educational & Cert. Expenses	0	1,019	0	1,000
12-410-600-0000-6200	Postage & Postal Box Rental	26,457	20,780	28,000	37,800
12-410-600-0000-6210	Telephone	4,886	5,607	6,000	6,000
12-410-600-0000-6245	Membership Dues & Subscrip.	2,863	2,481	1,500	1,500
12-410-600-0000-6249	Public Relations	120	729	0	1,000
12-410-600-0000-6264	Financial Service Fee	3,146	2,262	3,000	3,000
12-410-600-0000-6299	Prof. & Tech. Fee - Other	14,880	14,187	16,000	16,000
12-410-600-0000-6300	Mach., Equip., Software Serv	829	444	36,914	44,014

Crow Wing County

USER-SELECTED BUDGET REPORT

Report Basis: Cash

<u>Account Number</u>	<u>Account Description</u>	<u>2009</u>	<u>2010</u>	<u>2011 BDGT</u>	<u>2012 BDGT</u>
		<u>Actual</u> <u>Mo. 01 - 12</u>	<u>Actual</u> <u>Mo. 01 - 12</u>	<u>ORIGINAL</u>	<u>AMOUNT</u>
12-410-600-0000-6330	Motor Pool Vehicle Usage	119	0	0	0
12-410-600-0000-6332	Employee Mileage	1,021	553	1,500	1,500
12-410-600-0000-6334	Hotel & Meals Travel Expense	740	1,138	1,000	1,200
12-410-600-0000-6336	Other Travel Expenses	312	473-	500	0
12-410-600-0000-6338	Training & Registration Fees	4,647	3,523	8,316	8,316
12-410-600-0000-6340	Machinery & Equipment Rental	14,447	11,320	13,000	14,868
12-410-600-0000-6382	I/S Fee - Interfund	2,400	2,400	2,500	0
12-410-600-0000-6384	Facilities Rent - Interfund	251,600	306,000	306,000	306,000
12-410-600-0000-6388	Attorney - Interfund	1,038	0	9,600	1,500
12-410-600-0000-6409	Office Supplies	28,731	23,665	28,000	20,000
12-410-600-0000-6480	Comp. Eq. & Software Under \$5K	33,144	12,608	11,702	19,650
12-410-600-0000-6485	Furn. & Eq. Other Under \$5K	8,921	11,542	11,000	10,000
12-410-600-0000-6640	Vehicle & Machinery Over \$5K	10,573	17,918	0	0
12-410-600-0000-6645	Comp. Eq. & Software Over \$5K	13,979	500,519	0	0
12-410-600-0000-6999	Interfund Transfers Out	0	99,648	78,022	0
12-410-600-4100-6100	Salaries & Wages - Regular	1,134,870	1,182,270	1,164,005	1,162,596
12-410-600-4100-6105	Salaries & Wages - Overtime	5,382	17,167	0	0
12-410-600-4100-6150	Health Insurance	150,931	166,975	184,113	160,078
12-410-600-4100-6152	Dental Insurance	13,817	14,318	14,193	16,217
12-410-600-4100-6154	Long-Term Disability Insurance	3,480	1,826	2,008	2,048
12-410-600-4100-6156	Life Insurance	496	1,687	1,728	1,728
12-410-600-4100-6164	Pera	76,622	81,968	82,594	84,287
12-410-600-4100-6170	Fica	65,157	68,431	72,166	72,078
12-410-600-4100-6172	Medicare	15,239	16,004	16,877	16,857
12-410-600-4100-6174	Unemployment Compensation	2,953	1,793	0	0
12-410-600-4100-6176	Worker's Compensation	2,813	2,864	1,861	1,858
12-410-600-4102-5359	Dhs - State Share Admin	0	55,202-	72,878-	75,949-
12-410-600-4102-6100	Salaries & Wages - Regular	15,911	42,053	44,579	45,471
12-410-600-4102-6150	Health Insurance	2,101	8,522	10,073	11,215
12-410-600-4102-6152	Dental Insurance	187	747	747	910
12-410-600-4102-6154	Long-Term Disability Insurance	35	43	78	80
12-410-600-4102-6156	Life Insurance	7	71	72	72
12-410-600-4102-6164	Pera	1,072	2,944	3,232	3,297
12-410-600-4102-6170	Fica	923	2,462	2,764	2,819
12-410-600-4102-6172	Medicare	216	576	646	659
12-410-600-4102-6176	Worker's Compensation	317	235	187	191

Crow Wing County

USER-SELECTED BUDGET REPORT

Report Basis: Cash

<u>Account Number</u>	<u>Account Description</u>	2009	2010	2011 BDGT	2012 BDGT
		<u>Actual</u> <u>Mo. 01 - 12</u>	<u>Actual</u> <u>Mo. 01 - 12</u>	<u>ORIGINAL</u>	<u>AMOUNT</u>
12-410-600-4102-6210	Telephone	22	234	200	240
12-410-600-4102-6330	Motor Pool Vehicle Usage	0	965	0	1,000
12-410-600-4102-6332	Employee Mileage	499	0	500	500
12-410-600-4102-6338	Training & Registration Fees	213	1,309	200	200
12-410-600-4102-6386	Sheriff Fee - Interfund	0	0	0	1,000
12-410-600-4102-6388	Attorney - Interfund	0	5,802	9,600	9,600
12-410-600-4102-6409	Office Supplies	0	115	0	0
12-410-600-4102-6480	Comp. Eq. & Software Under \$5K	0	1,678	0	0
12-410-610-0000-5359	Dhs - State Share Admin	5,020 -	0	0	0
12-410-610-0000-5430	Temporary Assistance For Needy	102,913 -	107,283 -	98,370 -	84,531 -
12-410-610-0000-5460	Federal Share Administration	507 -	556 -	0	0
12-410-610-0000-5850	Refunds & Recoveries	2,300 -	2,084 -	6,000 -	6,000 -
12-410-620-0000-5850	Refunds & Recoveries	980 -	1,859 -	500 -	0
12-410-620-0000-6003	Emergency Assistance	21	0	0	0
12-410-620-0000-6004	Burial	88,653	77,319	90,000	75,000
12-410-625-0000-5336	State Access Service	2,094 -	1,312 -	0	0
12-410-625-0000-5344	Cost Effective Health Ins.	15,741 -	2,155 -	0	0
12-410-625-0000-6025	Insurance Premium	11,069	0	0	0
12-410-625-0000-6361	Access Services Mileage	1,238	638	0	0
12-410-625-0000-6362	Access Services Vol. Mileage	0	677	0	0
12-410-625-0000-6364	Access Services Transport	136	222	0	0
12-410-625-0000-6365	Access Services Lodging	150	0	0	0
12-410-625-0000-6366	Access Services Meal	126	5	0	0
12-410-630-0000-5359	Dhs - State Share Admin	15,170 -	0	10,000 -	0
12-410-630-0000-5460	Federal Share Administration	372,854 -	461,401 -	371,046 -	405,622 -
12-410-630-0000-5850	Refunds & Recoveries	2,330 -	2,632 -	5,000 -	5,000 -
12-410-640-0000-5359	Dhs - State Share Admin	3,214 -	70 -	0	0
12-410-640-0000-5362	Dhs - State Share Incentives	122,427 -	100,211 -	69,200 -	51,000 -
12-410-640-0000-5460	Federal Share Administration	1,020,524 -	1,069,576 -	1,082,226 -	886,207 -
12-410-640-0000-5461	Federal Share Incentives	222,428 -	184,569 -	175,900 -	184,000 -
12-410-640-0000-5463	Federal Share Incent. - Medical Sup	0	46,540 -	38,400 -	46,000 -
12-410-640-0000-5597	Charges For Services - Other	8,556 -	8,195 -	7,000 -	8,000 -
12-410-640-0000-5810	Rents & Royalties	0	20,400 -	20,400 -	20,400 -
12-410-640-0000-5830	Miscellaneous Other Revenue	627 -	1,199 -	1,500 -	1,500 -
12-410-640-0000-6100	Salaries & Wages - Regular	596,352	611,519	647,450	585,067
12-410-640-0000-6150	Health Insurance	101,469	116,696	134,021	117,374

Crow Wing County

USER-SELECTED BUDGET REPORT

Report Basis: Cash

<u>Account Number</u>	<u>Account Description</u>	2009	2010	2011 BDGT	2012 BDGT
		<u>Actual</u> <u>Mo. 01 - 12</u>	<u>Actual</u> <u>Mo. 01 - 12</u>	<u>ORIGINAL</u>	<u>AMOUNT</u>
12-410-640-0000-6152	Dental Insurance	9,523	9,711	9,711	9,776
12-410-640-0000-6154	Long-Term Disability Insurance	1,842	1,064	1,139	1,029
12-410-640-0000-6156	Life Insurance	298	1,027	1,080	936
12-410-640-0000-6164	Pera	38,620	42,491	46,941	42,418
12-410-640-0000-6170	Fica	32,252	33,752	40,142	36,274
12-410-640-0000-6172	Medicare	7,543	7,893	9,387	8,483
12-410-640-0000-6176	Worker's Compensation	1,439	1,467	1,036	935
12-410-640-0000-6178	Educational & Cert. Expenses	0	500	0	500
12-410-640-0000-6210	Telephone	2,095	2,237	2,500	2,500
12-410-640-0000-6245	Membership Dues & Subscrip.	188	156	600	200
12-410-640-0000-6267	Sheriff Fee	11,673	13,309	12,000	13,000
12-410-640-0000-6274	Medical Fee	7,876	8,306	8,000	8,300
12-410-640-0000-6299	Prof. & Tech. Fee - Other	671	7,603	8,000	8,000
12-410-640-0000-6300	Mach., Equip., Software Serv	0	5,488	1,000	0
12-410-640-0000-6332	Employee Mileage	71	0	500	0
12-410-640-0000-6334	Hotel & Meals Travel Expense	19	0	0	0
12-410-640-0000-6338	Training & Registration Fees	1,737	590	3,015	3,015
12-410-640-0000-6340	Machinery & Equipment Rental	5,590	0	5,000	3,762
12-410-640-0000-6384	Facilities Rent - Interfund	94,350	114,750	114,750	114,750
12-410-640-0000-6386	Sheriff Fee - Interfund	17,865	19,600	20,000	20,000
12-410-640-0000-6388	Attorney - Interfund	33,480	37,177	28,800	35,000
12-410-640-0000-6409	Office Supplies	546	224	2,000	500
12-410-640-0000-6480	Comp. Eq. & Software Under \$5K	4,880	3,290	0	22,400
12-410-640-0000-6485	Furn. & Eq. Other Under \$5K	0	777	0	0
12-410-650-0000-5336	State Access Service	63,799 -	51,911 -	64,000 -	50,000 -
12-410-650-0000-5342	Cty Buy In Premium	52,978 -	52,442 -	60,000 -	57,000 -
12-410-650-0000-5344	Cost Effective Health Ins.	237,320 -	173,635 -	182,832 -	228,000 -
12-410-650-0000-5359	Dhs - State Share Admin	4,700 -	0	0	0
12-410-650-0000-5460	Federal Share Administration	509,264 -	611,665 -	560,044 -	554,480 -
12-410-650-0000-5470	Cost Effective Health Ins.	285,902 -	278,350 -	293,168 -	228,000 -
12-410-650-0000-5472	Federal Access Service	63,799 -	51,911 -	64,000 -	50,000 -
12-410-650-0000-5830	Miscellaneous Other Revenue	0	8,193 -	0	0
12-410-650-0000-5860	Ma Recoveries County Share	83,058 -	27,202	10,000 -	25,000 -
12-410-650-0000-5861	Estate Rec County Share	12,179 -	87,010 -	125,000 -	120,000 -
12-410-650-0000-6025	Insurance Premium	476,928	456,075	476,000	456,000
12-410-650-0000-6026	Medical Payment	56,273	14,778	12,000	12,000

Crow Wing County**USER-SELECTED BUDGET REPORT**

Report Basis: Cash

<u>Account Number</u>	<u>Account Description</u>	2009	2010	2011 BDGT	2012 BDGT
		<u>Actual</u> <u>Mo. 01 - 12</u>	<u>Actual</u> <u>Mo. 01 - 12</u>	<u>ORIGINAL</u>	<u>AMOUNT</u>
12-410-650-0000-6027	Medicare Part B Premium	55,242	57,486	60,000	57,000
12-410-650-0000-6077	Nh Charges Under 65	94,190	76,179	120,000	100,000
12-410-650-0000-6200	Postage & Postal Box Rental	0	10,000	0	0
12-410-650-0000-6358	Access Services	0	0	0	100,000
12-410-650-0000-6359	Access Services - Lic. Foster Parent	0	5,504	0	0
12-410-650-0000-6361	Access Services Mileage	65,176	53,183	65,000	0
12-410-650-0000-6362	Access Services Vol. Mileage	17,634	13,255	17,000	0
12-410-650-0000-6363	Access Services Parking	1,648	1,683	2,000	0
12-410-650-0000-6364	Access Services Transport	6,640	5,611	7,000	0
12-410-650-0000-6365	Access Services Lodging	26,902	14,395	27,000	0
12-410-650-0000-6366	Access Services Meal	10,570	6,949	10,000	0
12-410-660-0000-5850	Refunds & Recoveries	679	1,004 -	0	0
12-410-660-0000-6028	Group Residential Housing - Imd	5,474	194	0	0
12-410-670-0000-5874	Access Services	24,241 -	31,821 -	0	0
12-410-670-0000-5875	Care Coordination	26,875 -	45,550 -	0	0
12-410-670-0000-5910	Interfund Transfers	1,936,745 -	0	0	0
12-410-670-0000-6210	Telephone	1	0	0	0
12-410-670-0000-6362	Access Services Vol. Mileage	16,437	11,132	0	0
12-410-670-0000-6364	Access Services Transport	1,529	1,032	0	0
12-410-690-0000-5830	Miscellaneous Other Revenue	235 -	196 -	0	0
12-410-690-0000-5862	Cwc Children Protection Team	4,740	28,676	0	0
12-410-690-0000-5869	Mh Initiative Housing	4,179 -	1,703	0	0
DEPT 410	Income Maintenance	Revenue	6,874,910 -	5,371,609 -	5,268,688 -
		Expend.	4,989,035	5,683,902	5,383,381
		Net	1,885,874 -	312,293	114,693
					19,566

Crow Wing County

USER-SELECTED BUDGET REPORT

Report Basis: Cash

<u>Account Number</u>	<u>Account Description</u>	2009	2010	2011 BDGT	2012 BDGT
		<u>Actual</u> Mo. 01 - 12	<u>Actual</u> Mo. 01 - 12	<u>ORIGINAL</u>	<u>AMOUNT</u>
420 DEPT Social Services					
12-420-700-0000-5001	Property Taxes - Current	5,550,311 -	5,227,600 -	5,175,034 -	4,999,017 -
12-420-700-0000-5004	Property Taxes - Delinquent	0	167,064 -	0	0
12-420-700-0000-5007	Manufactured Home - Current	0	1,447 -	0	0
12-420-700-0000-5008	Manufactured Home - Delinquent	0	99 -	0	0
12-420-700-0000-5011	Current Severed Minerals Tax	0	5,261 -	0	0
12-420-700-0000-5012	Delinquent Severed Mineral Tax	0	973 -	0	0
12-420-700-0000-5211	Pera Rate Increase	11,402 -	11,402 -	11,000 -	11,000 -
12-420-700-0000-5212	Disparity Reduction Aid	0	2,216 -	2,242 -	2,242 -
12-420-700-0000-5221	Supplemental Homestead Credit	0	82,168 -	77,100 -	77,100 -
12-420-700-0000-5226	Market Value Homestead Credit	269,087 -	134,263 -	228,986 -	0
12-420-700-0000-5478	Ssis Operational	40,381 -	38,832 -	20,000 -	35,000 -
12-420-700-0000-5597	Charges For Services - Other	0	4,000 -	4,000 -	0
12-420-700-0000-5810	Rents & Royalties	0	61,200 -	61,204 -	61,200 -
12-420-700-0000-5830	Miscellaneous Other Revenue	6,554 -	164 -	1,000 -	500 -
12-420-700-0000-5910	Interfund Transfers	0	109,949 -	0	0
12-420-700-0000-5925	Property & Casualty Insurance Pro	441 -	107 -	0	0
12-420-700-0000-6100	Salaries & Wages - Regular	400,123	376,912	326,107	453,234
12-420-700-0000-6105	Salaries & Wages - Overtime	212	135	0	0
12-420-700-0000-6150	Health Insurance	45,224	55,718	56,531	59,139
12-420-700-0000-6152	Dental Insurance	4,151	4,365	3,796	5,400
12-420-700-0000-6154	Long-Term Disability Insurance	1,004	621	576	783
12-420-700-0000-6156	Life Insurance	152	520	474	672
12-420-700-0000-6160	Retiree Health Insurance	133,404	163,955	206,218	179,640
12-420-700-0000-6164	Pera	23,600	25,267	23,643	32,861
12-420-700-0000-6170	Fica	21,506	20,874	20,217	28,100
12-420-700-0000-6172	Medicare	5,043	4,882	4,728	6,573
12-420-700-0000-6176	Worker's Compensation	618	1,445	725	933
12-420-700-0000-6178	Educational & Cert. Expenses	0	61	0	0
12-420-700-0000-6200	Postage & Postal Box Rental	26,134	20,637	27,000	10,800
12-420-700-0000-6210	Telephone	6,460	6,473	8,000	7,000
12-420-700-0000-6245	Membership Dues & Subscrip.	2,180	2,797	1,500	2,000
12-420-700-0000-6249	Public Relations	395	822	0	500
12-420-700-0000-6264	Financial Service Fee	3,548	2,551	3,000	3,000
12-420-700-0000-6299	Prof. & Tech. Fee - Other	9,307	30,569	30,000	30,000
12-420-700-0000-6300	Mach., Equip., Software Serv	19,258	501	0	500

Crow Wing County

USER-SELECTED BUDGET REPORT

Report Basis: Cash

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		<u>Actual</u> <u>Mo. 01 - 12</u>	<u>Actual</u> <u>Mo. 01 - 12</u>	<u>ORIGINAL</u>	<u>AMOUNT</u>
12-420-700-0000-6330	Motor Pool Vehicle Usage	123	31,754	20,000	20,000
12-420-700-0000-6332	Employee Mileage	514	1,135	1,000	1,000
12-420-700-0000-6334	Hotel & Meals Travel Expense	558	999	1,000	1,000
12-420-700-0000-6338	Training & Registration Fees	564	1,087	1,282	1,282
12-420-700-0000-6340	Machinery & Equipment Rental	23,951	18,245	20,000	17,000
12-420-700-0000-6382	I/S Fee - Interfund	4,800	4,800	4,800	0
12-420-700-0000-6384	Facilities Rent - Interfund	283,050	344,250	344,250	344,250
12-420-700-0000-6409	Office Supplies	28,541	25,064	28,000	25,000
12-420-700-0000-6480	Comp. Eq. & Software Under \$5K	4,616	4,097	11,702	26,650
12-420-700-0000-6485	Furn. & Eq. Other Under \$5K	4,996	2,212	8,000	4,000
12-420-700-0000-6640	Vehicle & Machinery Over \$5K	11,922	24,017	0	0
12-420-700-0000-6645	Comp. Eq. & Software Over \$5K	20,707	0	0	0
12-420-700-0000-6999	Interfund Transfers Out	1,936,745	292,539	228,986	0
12-420-710-0000-5338	State Share Grant Waiver	262,729	15,832 -	11,520 -	21,250 -
12-420-710-0000-5340	Waiver Case Management	7,407 -	19,759 -	6,710 -	16,000 -
12-420-710-0000-5349	Lcts Earnings	321,130 -	335,190 -	0	0
12-420-710-0000-5356	Dhs - Relative Custody	48,182 -	44,502 -	60,000 -	60,000 -
12-420-710-0000-5359	Dhs - State Share Admin	11,803 -	11,032 -	0	11,032 -
12-420-710-0000-5368	Dhs - Alternative Response	9,725 -	3,409 -	7,829 -	7,829 -
12-420-710-0000-5369	Dhs - Ccsa Block Grant	279,715 -	271,801 -	248,132 -	294,127 -
12-420-710-0000-5430	Temporary Assistance For Needy	30,635 -	17,224 -	37,600 -	0
12-420-710-0000-5444	Foster Care Title Iv-E	410,468 -	317,648 -	410,000 -	350,000 -
12-420-710-0000-5446	Social Serv. Block Grant Title Xx	195,993 -	195,077 -	194,218 -	195,077 -
12-420-710-0000-5448	Chafee Foster Care Ind. Prog.	20,637 -	17,703 -	17,000 -	17,000 -
12-420-710-0000-5460	Federal Share Administration	11,164 -	4,233 -	20,000 -	7,968 -
12-420-710-0000-5462	Federal Share Grant Waiver	15,944 -	25,396 -	18,500 -	21,250 -
12-420-710-0000-5464	Child Welfare Training	1,365 -	1,317 -	2,000 -	1,500 -
12-420-710-0000-5468	Waiver Case Management	9,774 -	31,697 -	10,759 -	16,000 -
12-420-710-0000-5476	Cw-Tcm	595,913 -	767,767 -	510,700 -	595,000 -
12-420-710-0000-5486	Alternative Response Grant	21,746 -	28,846 -	21,168 -	21,168 -
12-420-710-0000-5580	C & Tc Outreach	0	5,473 -	40,716 -	25,000 -
12-420-710-0000-5750	Contributions & Donations	0	11,500 -	0	11,500 -
12-420-710-0000-5830	Miscellaneous Other Revenue	218,764 -	231,824 -	218,000 -	300,000 -
12-420-710-0000-5863	Iv-E Recoveries	44,090 -	30,366 -	46,000 -	30,000 -
12-420-710-0000-5866	Parent Works	10,000 -	0	0	0
12-420-710-0000-5868	Fbsp Summer Activity Group	1	0	0	0

Crow Wing County

USER-SELECTED BUDGET REPORT

Report Basis: Cash

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		<u>Actual</u> <u>Mo. 01 - 12</u>	<u>Actual</u> <u>Mo. 01 - 12</u>	<u>ORIGINAL</u>	<u>AMOUNT</u>
12-420-710-0000-6100	Salaries & Wages - Regular	1,227,532	1,164,555	1,198,699	1,221,865
12-420-710-0000-6105	Salaries & Wages - Overtime	4,591	4,441	0	0
12-420-710-0000-6150	Health Insurance	139,876	140,859	151,022	143,567
12-420-710-0000-6152	Dental Insurance	12,638	11,105	10,458	13,234
12-420-710-0000-6154	Long-Term Disability Insurance	3,435	1,981	2,109	2,146
12-420-710-0000-6156	Life Insurance	483	1,440	1,497	1,498
12-420-710-0000-6164	Pera	83,054	80,217	86,662	88,336
12-420-710-0000-6170	Fica	71,012	67,078	74,170	75,603
12-420-710-0000-6172	Medicare	16,608	15,688	17,345	17,681
12-420-710-0000-6176	Worker's Compensation	9,623	8,211	5,265	5,367
12-420-710-0000-6210	Telephone	2,000	2,946	2,000	3,000
12-420-710-0000-6245	Membership Dues & Subscrip.	35	20	0	0
12-420-710-0000-6299	Prof. & Tech. Fee - Other	8,669	7,177	6,000	1,000
12-420-710-0000-6332	Employee Mileage	15,417	14,016	16,000	16,000
12-420-710-0000-6334	Hotel & Meals Travel Expense	586	34	1,000	0
12-420-710-0000-6338	Training & Registration Fees	2,320	2,358	5,544	5,544
12-420-710-0000-6360	Family Works	3,791	2,336	3,500	0
12-420-710-0000-6370	Fbsp Summer Activity Group	0	2,294	0	1,500
12-420-710-0000-6386	Sheriff Fee - Interfund	0	20,000	0	0
12-420-710-0000-6409	Office Supplies	201	100	0	0
12-420-710-0000-6480	Comp. Eq. & Software Under \$5K	14,112	19,104	0	0
12-420-710-0000-6485	Furn. & Eq. Other Under \$5K	1,745	1,187	3,000	1,500
12-420-710-0000-6830	Refunds	0	53,145	0	0
12-420-710-1160-6055	Transportation Service	2,305	0	0	0
12-420-710-1460-6013	Self	21,500	17,000	17,000	17,000
12-420-710-1550-6019	Counseling	12,491	8,257	15,000	0
12-420-710-1550-6039	Miscellaneous	2,718	8,466	7,500	19,100
12-420-710-1560-6005	Parent Works	28,926	28,037	20,000	30,000
12-420-710-1580-6014	Mfip Family Connections	33,580	43,165	37,600	0
12-420-710-1620-6058	In Home Fbs Contract	87,308	94,014	125,000	208,148
12-420-710-1670-6094	Parent Support Outreach	17,636	14,938	20,000	20,000
12-420-710-1710-6085	Shelter Care Program	8,196	8,232	32,000	10,000
12-420-710-1970-6096	Collaborative	346,171	335,190	0	0
12-420-710-7000-6057	Foster Home Placement	1,043,505	1,188,413	775,000	1,490,029
12-420-710-7001-6071	Iv-E Placement	495,977	396,542	770,000	0
12-420-710-7002-6075	Waiver	28,323	42,211	30,000	42,500

Crow Wing County

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		<u>Actual</u> <u>Mo. 01 - 12</u>	<u>Actual</u> <u>Mo. 01 - 12</u>	<u>ORIGINAL</u>	<u>AMOUNT</u>
12-420-710-7003-6091	Corrections Placements	991,502	957,674	797,500	833,656
12-420-720-0000-5360	Dhs - State Share Grants	59,726 -	109,794 -	52,572 -	0
12-420-720-0000-5363	Dhs - Basic Sliding Fee	15,884 -	15,735 -	16,000 -	16,000 -
12-420-720-0000-5364	Dhs - Mfip Child Care	74,037 -	23,320 -	81,944 -	74,070 -
12-420-720-0000-5369	Dhs - Ccsa Block Grant	12,161 -	11,817 -	10,788 -	12,788 -
12-420-720-0000-5430	Temporary Assistance For Needy	870,179 -	721,251 -	766,036 -	695,168 -
12-420-720-0000-5440	Block Grant - Child Care & Dev.	83,424 -	61,217 -	69,809 -	69,809 -
12-420-720-0000-5446	Social Serv. Block Grant Title Xx	16,188 -	16,107 -	16,134 -	16,107 -
12-420-720-0000-5570	Day Care License Fee	16,280 -	14,170 -	17,000 -	17,000 -
12-420-720-0000-5830	Miscellaneous Other Revenue	1,288 -	8,767 -	1,000 -	1,000 -
12-420-720-0000-6100	Salaries & Wages - Regular	167,172	166,319	172,898	176,356
12-420-720-0000-6105	Salaries & Wages - Overtime	0	55	0	0
12-420-720-0000-6150	Health Insurance	32,707	34,087	34,589	33,380
12-420-720-0000-6152	Dental Insurance	2,988	2,988	2,988	3,640
12-420-720-0000-6154	Long-Term Disability Insurance	556	293	304	310
12-420-720-0000-6156	Life Insurance	87	283	288	288
12-420-720-0000-6164	Pera	11,270	11,646	12,535	12,786
12-420-720-0000-6170	Fica	9,287	9,381	10,719	10,933
12-420-720-0000-6172	Medicare	2,172	2,194	2,508	2,558
12-420-720-0000-6176	Worker's Compensation	2,342	1,042	664	677
12-420-720-0000-6210	Telephone	104	129	211	200
12-420-720-0000-6245	Membership Dues & Subscrip.	60	60	0	0
12-420-720-0000-6332	Employee Mileage	210	100	500	500
12-420-720-0000-6334	Hotel & Meals Travel Expense	42	0	500	500
12-420-720-0000-6338	Training & Registration Fees	663	564	1,386	1,386
12-420-720-0000-6409	Office Supplies	0	0	500	500
12-420-720-0000-6480	Comp. Eq. & Software Under \$5K	4,782	7,290	0	0
12-420-720-2140-6043	Other Day Care	957	1,102	4,000	1,500
12-420-720-2370-6046	Mfip Employment Services	609,233	607,679	566,047	487,305
12-420-720-2580-6048	Crisis Nursery	59,895	45,053	52,572	0
12-420-720-4101-6100	Salaries & Wages - Regular	143,689	209,088	202,077	217,322
12-420-720-4101-6150	Health Insurance	22,061	14,913	14,301	24,618
12-420-720-4101-6152	Dental Insurance	1,961	1,307	1,307	2,685
12-420-720-4101-6154	Long-Term Disability Insurance	337	312	356	363
12-420-720-4101-6156	Life Insurance	43	283	303	302
12-420-720-4101-6164	Pera	9,687	14,630	14,651	15,756

Crow Wing County

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		<u>Actual</u> <u>Mo. 01 - 12</u>	<u>Actual</u> <u>Mo. 01 - 12</u>	<u>ORIGINAL</u>	<u>AMOUNT</u>
12-420-720-4101-6170	Fica	7,491	11,617	12,529	13,474
12-420-720-4101-6172	Medicare	1,752	2,691	2,929	3,150
12-420-720-4101-6176	Worker's Compensation	0	1,584	910	978
12-420-720-4101-6330	Motor Pool Vehicle Usage	0	18	0	0
12-420-720-4101-6332	Employee Mileage	5,566	2,590	3,000	3,000
12-420-720-4101-6334	Hotel & Meals Travel Expense	0	4	500	0
12-420-720-4101-6338	Training & Registration Fees	105	777	0	777
12-420-720-4103-6100	Salaries & Wages - Regular	69,223	0	0	0
12-420-720-4103-6105	Salaries & Wages - Overtime	75	0	0	0
12-420-720-4103-6150	Health Insurance	5,603	0	0	0
12-420-720-4103-6152	Dental Insurance	498	0	0	0
12-420-720-4103-6154	Long-Term Disability Insurance	249	0	0	0
12-420-720-4103-6156	Life Insurance	43	0	0	0
12-420-720-4103-6164	Pera	4,672	0	0	0
12-420-720-4103-6170	Fica	4,142	0	0	0
12-420-720-4103-6172	Medicare	969	0	0	0
12-420-720-4104-6100	Salaries & Wages - Regular	32,816	41,665	34,108	34,790
12-420-720-4104-6150	Health Insurance	6,233	7,926	9,022	8,883
12-420-720-4104-6152	Dental Insurance	554	598	560	683
12-420-720-4104-6154	Long-Term Disability Insurance	0	7	60	61
12-420-720-4104-6156	Life Insurance	0	12	72	72
12-420-720-4104-6164	Pera	2,212	2,916	2,473	2,522
12-420-720-4104-6170	Fica	1,831	2,170	2,115	2,157
12-420-720-4104-6172	Medicare	428	507	495	505
12-420-720-4104-6176	Worker's Compensation	0	207	153	156
12-420-720-4104-6332	Employee Mileage	176	403	500	1,000
12-420-720-4104-6334	Hotel & Meals Travel Expense	19	0	0	0
12-420-720-4104-6338	Training & Registration Fees	150	158	0	0
12-420-720-7007-6069	Sliding Fee	41,631	35,198	38,000	38,000
12-420-730-0000-5359	Dhs - State Share Admin	36,244 -	37,972 -	25,000 -	35,000 -
12-420-730-0000-5369	Dhs - Ccsa Block Grant	14,594 -	14,181 -	13,102 -	15,346 -
12-420-730-0000-5446	Social Serv. Block Grant Title Xx	79,178 -	78,818 -	78,921 -	78,818 -
12-420-730-0000-5460	Federal Share Administration	115,587 -	156,676 -	115,000 -	160,000 -
12-420-730-0000-5474	Ma-Ssts	71,492 -	83,582 -	69,697 -	83,582 -
12-420-730-0000-5571	Chemical Dependency Assessment	46,655 -	21,793 -	25,000 -	20,000 -
12-420-730-0000-5574	Sliding Fee	0	21,125 -	20,000 -	30,000 -

Crow Wing County

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		<u>Actual</u> <u>Mo. 01 - 12</u>	<u>Actual</u> <u>Mo. 01 - 12</u>	<u>ORIGINAL</u>	<u>AMOUNT</u>
12-420-730-0000-5597	Charges For Services - Other	0	42,853 -	45,253 -	0
12-420-730-0000-5864	Detox Recoveries	70,837 -	82,674 -	95,000 -	90,000 -
12-420-730-0000-6100	Salaries & Wages - Regular	298,691	314,444	330,250	336,855
12-420-730-0000-6105	Salaries & Wages - Overtime	0	18	0	0
12-420-730-0000-6150	Health Insurance	27,657	34,855	33,410	45,882
12-420-730-0000-6152	Dental Insurance	2,490	2,926	2,614	4,147
12-420-730-0000-6154	Long-Term Disability Insurance	865	554	581	593
12-420-730-0000-6156	Life Insurance	115	389	396	396
12-420-730-0000-6164	Pera	20,139	22,012	23,944	24,423
12-420-730-0000-6170	Fica	17,506	18,439	20,476	20,886
12-420-730-0000-6172	Medicare	4,094	4,312	4,789	4,885
12-420-730-0000-6176	Worker's Compensation	2,182	2,221	1,487	1,517
12-420-730-0000-6210	Telephone	378	403	500	500
12-420-730-0000-6332	Employee Mileage	285	1,774	1,000	2,000
12-420-730-0000-6334	Hotel & Meals Travel Expense	16	113	0	0
12-420-730-0000-6338	Training & Registration Fees	773	728	1,645	1,645
12-420-730-0000-6409	Office Supplies	690	380	1,000	1,000
12-420-730-3590-6062	Ccdf State Invoice	291,947	222,674	300,000	400,000
12-420-730-3710-6061	Detox	434,684	420,891	330,000	350,000
12-420-730-7008-6055	Transportation Service	0	5,348	2,000	5,500
12-420-740-0000-5357	Dhs - Rule 78 Adlt Comm. Supp.	205,175 -	206,005 -	241,088 -	186,000 -
12-420-740-0000-5367	Dhs - Mh Initiative	2,176,579 -	1,583,632 -	1,893,299 -	1,703,969 -
12-420-740-0000-5369	Dhs - Ccsa Block Grant	66,281 -	64,405 -	58,797 -	69,696 -
12-420-740-0000-5446	Social Serv. Block Grant Title Xx	31,128 -	30,989 -	31,026 -	30,989 -
12-420-740-0000-5466	Mh-Tcm	142,994 -	129,180 -	216,816 -	216,816 -
12-420-740-0000-5474	Ma-Ssts	61,177 -	75,223 -	62,727 -	75,223 -
12-420-740-0000-5576	Mh-Tcm Managed Care Organizati	0	21,967 -	9,274 -	0
12-420-740-0000-5597	Charges For Services - Other	0	61,295 -	62,000 -	62,000 -
12-420-740-0000-5830	Miscellaneous Other Revenue	74,813 -	0	3,000 -	0
12-420-740-0000-5859	Mh-Tcm Managed Care Organizati	2,239 -	1,972 -	0	0
12-420-740-0000-6100	Salaries & Wages - Regular	650,851	507,807	531,549	523,059
12-420-740-0000-6150	Health Insurance	74,057	79,834	87,687	64,341
12-420-740-0000-6152	Dental Insurance	7,095	6,598	6,350	6,539
12-420-740-0000-6154	Long-Term Disability Insurance	1,736	889	937	919
12-420-740-0000-6156	Life Insurance	231	626	612	612
12-420-740-0000-6164	Pera	39,451	31,985	38,539	37,923

Crow Wing County

USER-SELECTED BUDGET REPORT

Report Basis: Cash

<u>Account Number</u>	<u>Account Description</u>	2009	2010	2011 BDGT	2012 BDGT
		<u>Actual</u> <u>Mo. 01 - 12</u>	<u>Actual</u> <u>Mo. 01 - 12</u>	<u>ORIGINAL</u>	<u>AMOUNT</u>
12-420-740-0000-6170	Fica	37,995	29,092	32,957	32,430
12-420-740-0000-6172	Medicare	8,886	6,804	7,707	7,583
12-420-740-0000-6176	Worker's Compensation	4,171	4,403	2,392	2,354
12-420-740-0000-6210	Telephone	325	707	500	500
12-420-740-0000-6299	Prof. & Tech. Fee - Other	36	0	0	0
12-420-740-0000-6332	Employee Mileage	8,431	6,330	9,000	9,000
12-420-740-0000-6334	Hotel & Meals Travel Expense	140	4	0	0
12-420-740-0000-6338	Training & Registration Fees	630	1,086	1,645	1,645
12-420-740-0000-6409	Office Supplies	0	0	500	500
12-420-740-0000-6480	Comp. Eq. & Software Under \$5K	15,067	37	0	0
12-420-740-4720-6006	Hold Order	259,102	358,881	300,000	300,000
12-420-740-4720-6008	Poor Relief	133,348	268,429	131,000	280,000
12-420-740-6380-6011	Extended Employment	29,634	34,883	72,000	44,000
12-420-740-7008-6055	Transportation Service	0	3,085	4,000	4,000
12-420-740-7009-6065	Mental Health Center	68,250	64,815	75,000	65,000
12-420-740-7010-6067	Rule 78	205,175	206,005	241,088	186,000
12-420-740-7012-6097	Mh Initiative	1,928,164	1,788,081	1,893,299	1,703,969
12-420-745-0000-5365	Dhs - Children's Mn Comb	350,928 -	425,279 -	283,037 -	283,037 -
12-420-745-0000-5369	Dhs - Ccsa Block Grant	184,855 -	179,624 -	163,982 -	194,379 -
12-420-745-0000-5441	Community Services Block Grant	27,068 -	45,880 -	21,914 -	0
12-420-745-0000-5444	Foster Care Title Iv-E	2,578 -	33,761 -	50,000 -	35,000 -
12-420-745-0000-5446	Social Serv. Block Grant Title Xx	53,617 -	53,376 -	53,442 -	53,376 -
12-420-745-0000-5450	Rule 5 (Cfda # 93.778)	54,068 -	54,803 -	70,000 -	90,000 -
12-420-745-0000-5460	Federal Share Administration	0	0	0	21,914 -
12-420-745-0000-5466	Mh-Tcm	132,173 -	142,900 -	114,107 -	135,000 -
12-420-745-0000-5572	Cmh - Day Treatment	95,473 -	0	136,000 -	0
12-420-745-0000-5576	Mh-Tcm Managed Care Organization	0	71,842 -	66,060 -	90,000 -
12-420-745-0000-5859	Mh-Tcm Managed Care Organization	13,579 -	13,946 -	0	0
12-420-745-0000-5870	North Pines-In-Home	2,440 -	0	0	0
12-420-745-0000-6100	Salaries & Wages - Regular	238,229	302,291	331,426	338,055
12-420-745-0000-6150	Health Insurance	38,057	51,130	52,834	48,301
12-420-745-0000-6152	Dental Insurance	3,734	4,482	4,482	4,888
12-420-745-0000-6154	Long-Term Disability Insurance	764	549	584	596
12-420-745-0000-6156	Life Insurance	103	425	432	432
12-420-745-0000-6164	Pera	16,070	21,160	24,029	24,510
12-420-745-0000-6170	Fica	13,798	17,640	20,549	20,960

Crow Wing County

USER-SELECTED BUDGET REPORT

Report Basis: Cash

<u>Account Number</u>	<u>Account Description</u>	2009	2010	2011 BDGT	2012 BDGT
		<u>Actual</u> <u>Mo. 01 - 12</u>	<u>Actual</u> <u>Mo. 01 - 12</u>	<u>ORIGINAL</u>	<u>AMOUNT</u>
12-420-745-0000-6172	Medicare	3,227	4,126	4,805	4,901
12-420-745-0000-6176	Worker's Compensation	874	2,173	1,492	1,522
12-420-745-0000-6210	Telephone	96	95	0	95
12-420-745-0000-6332	Employee Mileage	403	502	1,000	1,000
12-420-745-0000-6334	Hotel & Meals Travel Expense	21	9	0	0
12-420-745-0000-6338	Training & Registration Fees	0	626	762	762
12-420-745-0000-6409	Office Supplies	0	0	500	0
12-420-745-0000-6480	Comp. Eq. & Software Under \$5K	8,941	5,467	0	0
12-420-745-4670-6083	Crosby Day Treatment	112,688	45,642	136,000	0
12-420-745-4830-6021	Residential Treatment Center - Unc	0	17,429	50,000	20,000
12-420-745-4890-6016	Cmh Respite Grant	46,766	40,880	30,000	30,000
12-420-745-7000-6057	Foster Home Placement	138,171	184,270	212,029	196,000
12-420-745-7001-6071	Iv-E Placement	31,484	0	50,000	0
12-420-745-7003-6091	Corrections Placements	48,241	159,820	100,000	147,200
12-420-745-7011-6038	Respite	0	91,266	45,633	45,633
12-420-745-7011-6049	Cmh Adolescent Grant	20,000	0	0	0
12-420-745-7011-6051	Cmh Crisis Services	250,000	250,000	200,000	200,000
12-420-745-7011-6082	Cmh Family Community Support	18,442	9,010	20,000	0
12-420-750-0000-5338	State Share Grant Waiver	36,110 -	31,950 -	34,569 -	40,000 -
12-420-750-0000-5340	Waiver Case Management	122,559 -	120,551 -	112,521 -	150,000 -
12-420-750-0000-5354	Dhs - Sils	0	0	1,000 -	1,000 -
12-420-750-0000-5366	Dhs - Dd Family Supp. Grant	7,257 -	21,114 -	14,142 -	14,142 -
12-420-750-0000-5369	Dhs - Ccsa Block Grant	34,052 -	33,089 -	30,207 -	35,807 -
12-420-750-0000-5446	Social Serv. Block Grant Title Xx	12,995 -	12,941 -	12,954 -	12,941 -
12-420-750-0000-5462	Federal Share Grant Waiver	50,071 -	51,250 -	55,431 -	40,000 -
12-420-750-0000-5468	Waiver Case Management	165,557 -	192,465 -	180,427 -	150,000 -
12-420-750-0000-5474	Ma-Ssts	48,700 -	58,508 -	48,788 -	58,508 -
12-420-750-0000-5480	VA/DD TCM	0	0	0	73,708 -
12-420-750-0000-6100	Salaries & Wages - Regular	375,827	304,583	271,473	270,139
12-420-750-0000-6150	Health Insurance	35,516	34,262	41,124	37,385
12-420-750-0000-6152	Dental Insurance	3,299	2,615	2,615	2,899
12-420-750-0000-6154	Long-Term Disability Insurance	1,063	542	477	473
12-420-750-0000-6156	Life Insurance	140	389	324	324
12-420-750-0000-6164	Pera	24,471	21,321	19,681	19,585
12-420-750-0000-6170	Fica	22,002	17,570	16,833	16,750
12-420-750-0000-6172	Medicare	5,146	4,109	3,937	3,918

Crow Wing County

USER-SELECTED BUDGET REPORT

Report Basis: Cash

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		<u>Actual</u> <u>Mo. 01 - 12</u>	<u>Actual</u> <u>Mo. 01 - 12</u>	<u>ORIGINAL</u>	<u>AMOUNT</u>
12-420-750-0000-6176	Worker's Compensation	2,810	1,959	1,057	1,217
12-420-750-0000-6210	Telephone	856	1,094	1,000	1,000
12-420-750-0000-6332	Employee Mileage	1,410	0	2,000	2,000
12-420-750-0000-6334	Hotel & Meals Travel Expense	22	0	0	0
12-420-750-0000-6338	Training & Registration Fees	220	844	2,062	2,062
12-420-750-0000-6409	Office Supplies	0	25	500	500
12-420-750-0000-6480	Comp. Eq. & Software Under \$5K	1,342	0	0	0
12-420-750-5340-6073	Sils	0	0	1,000	1,000
12-420-750-5350-6054	Family Support Grant	14,262	14,075	14,142	14,142
12-420-750-5660-6012	Dac Placement	20,387	14,549	20,000	0
12-420-750-5890-6038	Respite	8,806	9,000	9,000	9,000
12-420-750-6380-6011	Extended Employment	0	0	133,000	161,000
12-420-750-7002-6075	Waiver	82,300	72,167	90,000	80,000
12-420-760-0000-5338	State Share Grant Waiver	119,205 -	100,159 -	107,548 -	125,000 -
12-420-760-0000-5340	Waiver Case Management	174,780 -	193,550 -	124,537 -	203,060 -
12-420-760-0000-5346	Ltcc Assessments State	4,669 -	4,100 -	4,608 -	4,100 -
12-420-760-0000-5348	Relocation Svc Coor. - St Share	542 -	1,044 -	1,920 -	1,044 -
12-420-760-0000-5369	Dhs - Ccsa Block Grant	16,418 -	15,954 -	14,654 -	17,264 -
12-420-760-0000-5462	Federal Share Grant Waiver	150,235 -	148,013 -	172,452 -	125,000 -
12-420-760-0000-5468	Waiver Case Management	144,101 -	193,690 -	199,693 -	167,759 -
12-420-760-0000-5474	Ma-Ssts	48,701 -	58,507 -	48,788 -	58,507 -
12-420-760-0000-5480	Va/Dd Tcm	36,016 -	29,718 -	36,000 -	0
12-420-760-0000-5482	Ltcc Assessments Federal	6,197 -	6,575 -	7,392 -	6,575 -
12-420-760-0000-5484	Relo. Svc. Coord. - Fed Share	809 -	1,674 -	3,080 -	1,674 -
12-420-760-0000-5573	Adult Foster Care	14,000 -	12,000 -	14,000 -	12,000 -
12-420-760-0000-5578	Msho Care/Coordination	0	554,264 -	715,000 -	763,500 -
12-420-760-0000-5830	Miscellaneous Other Revenue	13,741 -	15,791 -	15,000 -	13,000 -
12-420-760-0000-5865	Nh Pre Admission Screening	160,731 -	195,041 -	172,883 -	172,883 -
12-420-760-0000-5871	Msho Care/Coordination	721,119 -	243,282 -	0	0
12-420-760-0000-6100	Salaries & Wages - Regular	473,400	547,197	640,633	650,714
12-420-760-0000-6150	Health Insurance	52,670	81,776	93,871	93,092
12-420-760-0000-6152	Dental Insurance	4,982	6,661	6,909	8,470
12-420-760-0000-6154	Long-Term Disability Insurance	1,361	919	1,127	1,143
12-420-760-0000-6156	Life Insurance	193	720	828	828
12-420-760-0000-6164	Pera	31,395	38,303	46,447	47,178
12-420-760-0000-6170	Fica	27,046	31,061	39,721	40,346

Crow Wing County

USER-SELECTED BUDGET REPORT

Report Basis: Cash

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		<u>Actual</u> <u>Mo. 01 - 12</u>	<u>Actual</u> <u>Mo. 01 - 12</u>	<u>ORIGINAL</u>	<u>AMOUNT</u>
12-420-760-0000-6172	Medicare	6,325	7,264	9,289	9,435
12-420-760-0000-6176	Worker's Compensation	3,054	3,236	2,883	2,929
12-420-760-0000-6200	Postage & Postal Box Rental	1,512	5	1,500	0
12-420-760-0000-6210	Telephone	5,748	3,774	6,000	5,000
12-420-760-0000-6245	Membership Dues & Subscrip.	30	0	0	0
12-420-760-0000-6249	Public Relations	9,113	6,341	6,000	3,000
12-420-760-0000-6299	Prof. & Tech. Fee - Other	18,847	5,577	7,000	12,000
12-420-760-0000-6332	Employee Mileage	10,038	8,436	10,000	12,000
12-420-760-0000-6338	Training & Registration Fees	1,017	1,269	2,062	2,062
12-420-760-0000-6409	Office Supplies	1,121	91	1,000	1,000
12-420-760-0000-6480	Comp. Eq. & Software Under \$5K	10,342	1,942	0	0
12-420-760-4105-6100	Salaries & Wages - Regular	68,342	66,323	67,637	68,990
12-420-760-4105-6154	Long-Term Disability Insurance	168	114	119	121
12-420-760-4105-6156	Life Insurance	22	71	72	72
12-420-760-4105-6164	Pera	4,607	4,643	4,904	5,002
12-420-760-4105-6170	Fica	4,072	3,979	4,193	4,277
12-420-760-4105-6172	Medicare	952	930	981	1,001
12-420-760-4105-6176	Worker's Compensation	0	448	304	310
12-420-760-4105-6332	Employee Mileage	503	350	0	0
12-420-760-4105-6338	Training & Registration Fees	110	280	0	0
12-420-760-6050-6076	Acg Waiver Screening	11,980	6,137	16,128	0
12-420-760-6160-6055	Transportation Service	14,819	0	0	0
12-420-760-6190-6095	Guardianship Fee	28,134	25,026	40,000	22,000
12-420-760-6230-6044	Chore Service	1,317	0	0	0
12-420-760-6380-6011	Extended Employment	150,776	126,553	0	0
12-420-760-6450-6015	Rsvp	48,760	29,018	57,369	70,483
12-420-760-7002-6075	Waiver	286,760	245,681	280,000	250,000
DEPT 420 Social Services		Revenue	15,229,387 -	15,247,503 -	14,643,837 -
		Expend.	16,474,802	14,888,665	14,570,649
		Net	1,245,415	358,838 -	73,188 -
					26,650

**2012 CROW WING COUNTY
BUDGET**

COUNTY HEALTH

	2011 BUDGET	2012 BUDGET	DOLLAR INC/(DEC)	% INC/(DEC)
<u>REVENUES:</u>				
TAXES	\$ 304,895	\$ 366,257	\$ 61,362	20.13%
INTERGOVERNMENTAL	642,730	695,506	52,776	8.21%
CHARGES FOR SERVICES	733,336	431,350	(301,986)	-41.18%
MISCELLANEOUS	500	-	(500)	-100.00%
TOTAL REVENUES	\$ 1,681,461	\$ 1,493,113	\$ (188,348)	-11.20%
<u>EXPENDITURES:</u>				
PERSONNEL SERVICES	\$ 1,490,228	\$ 1,390,773	\$ (99,455)	-6.67%
SERVICES & CHARGES	248,028	64,065	(183,963)	-74.17%
SUPPLIES & MATERIALS	78,750	48,175	(30,575)	-38.83%
OTHER FINANCING USES	13,491	-	(13,491)	-100.00%
TOTAL EXPENDITURES	\$ 1,830,497	\$ 1,503,013	\$ (327,484)	-17.89%
NET	\$ (149,036)	\$ (9,900)	\$ 139,136	-93.36%

Crow Wing County

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		<u>Actual</u> Mo. 01 - 12	<u>Actual</u> Mo. 01 - 12	<u>ORIGINAL</u>	<u>AMOUNT</u>
480 DEPT Health					
12-480-480-0000-5001	Property Taxes - Current	0	302,163 -	304,895 -	366,257 -
12-480-480-0000-5007	Manufactured Home - Current	0	310 -	0	0
12-480-480-0000-5011	Current Severed Minerals Tax	0	36 -	0	0
12-480-480-0000-5212	Disparity Reduction Aid	0	131 -	144 -	144 -
12-480-480-0000-5221	Supplemental Homestead Credit	0	2,311 -	4,535 -	4,535 -
12-480-480-0000-5226	Market Value Homestead Credit	0	7,918 -	13,491 -	0
12-480-480-0000-5312	Local Public Health Grant	0	17,000 -	0	224,000 -
12-480-480-0000-6100	Salaries & Wages - Regular	0	1,080,149	1,110,635	1,080,069
12-480-480-0000-6105	Salaries & Wages - Overtime	0	4,454	0	0
12-480-480-0000-6150	Health Insurance	0	113,736	122,678	96,455
12-480-480-0000-6152	Dental Insurance	0	9,711	9,879	10,132
12-480-480-0000-6154	Long-Term Disability Insurance	0	1,600	1,911	1,850
12-480-480-0000-6156	Life Insurance	0	1,286	1,474	1,330
12-480-480-0000-6160	Retiree Health Insurance	0	56,882	57,284	18,049
12-480-480-0000-6164	Pera	0	74,330	80,522	78,306
12-480-480-0000-6170	Fica	0	63,744	68,863	66,967
12-480-480-0000-6172	Medicare	0	14,908	16,105	15,663
12-480-480-0000-6174	Unemployment Compensation	0	2,405	0	0
12-480-480-0000-6176	Worker's Compensation	0	37,728	20,877	20,042
12-480-480-0000-6178	Educational & Cert. Expenses	0	714	0	760
12-480-480-0000-6200	Postage & Postal Box Rental	0	10	50	1,600
12-480-480-0000-6210	Telephone	0	392	6,497	3,500
12-480-480-0000-6230	Publications & Brochures	0	189	1,000	200
12-480-480-0000-6245	Membership Dues & Subscrip.	0	2,113	2,088	2,225
12-480-480-0000-6249	Public Relations	0	0	250	250
12-480-480-0000-6260	Consulting Fee	0	400	500	500
12-480-480-0000-6268	Non-Employee Per Diems	0	650	750	750
12-480-480-0000-6272	Non-Employee Mileage	0	116	200	200
12-480-480-0000-6274	Medical Fee	0	0	500	0
12-480-480-0000-6299	Prof. & Tech. Fee - Other	0	0	800	0
12-480-480-0000-6300	Mach., Equip., Software Serv	0	3,788	3,428	18,000
12-480-480-0000-6330	Motor Pool Vehicle Usage	0	0	0	6,000
12-480-480-0000-6332	Employee Mileage	0	337	300	300
12-480-480-0000-6334	Hotel & Meals Travel Expense	0	325	500	250
12-480-480-0000-6338	Training & Registration Fees	0	620	1,050	750

Crow Wing County

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		<u>Actual</u> <u>Mo. 01 - 12</u>	<u>Actual</u> <u>Mo. 01 - 12</u>	<u>ORIGINAL</u>	<u>AMOUNT</u>
12-480-480-0000-6340	Machinery & Equipment Rental	0	1,578	2,569	5,000
12-480-480-0000-6342	Building & Facility Rental	0	0	300	400
12-480-480-0000-6409	Office Supplies	0	4,289	10,000	5,000
12-480-480-0000-6436	Educational Supplies	0	147	0	0
12-480-480-0000-6480	Comp. Eq. & Software Under \$5K	0	4,815	34,500	9,900
12-480-480-0000-6485	Furn. & Eq. Other Under \$5K	0	1,070	2,000	1,000
12-480-480-0000-6640	Vehicle & Machinery Over \$5K	0	5,974	0	0
12-480-480-0000-6999	Interfund Transfers Out	0	17,243	13,491	0
12-480-480-5700-5575	Scha Placement Review	0	136,780-	0	0
12-480-480-5700-5830	Miscellaneous Other Revenue	0	156-	0	0
12-480-480-5700-6210	Telephone	0	69	0	0
12-480-480-5700-6300	Mach., Equip., Software Serv	0	273	0	0
12-480-480-5700-6332	Employee Mileage	0	233	0	0
12-480-480-5700-6340	Machinery & Equipment Rental	0	92	0	0
12-480-481-5710-5312	Local Public Health Grant	0	18,473-	14,797-	0
12-480-481-5710-6210	Telephone	0	69	0	0
12-480-481-5710-6300	Mach., Equip., Software Serv	0	53	428	0
12-480-481-5710-6332	Employee Mileage	0	50	0	150
12-480-481-5710-6340	Machinery & Equipment Rental	0	18	60	0
12-480-481-5711-5312	Local Public Health Grant	0	63,562-	50,693-	0
12-480-481-5711-5581	Mnvc Pd At Clinic	0	5,986-	6,000-	5,000-
12-480-481-5711-5586	Medicaid	0	10,416-	10,000-	8,000-
12-480-481-5711-5588	Medicare	0	8,760-	20,000-	7,000-
12-480-481-5711-5592	School District's	0	74-	0	100-
12-480-481-5711-5597	Charges For Services - Other	0	30,196-	25,000-	30,000-
12-480-481-5711-6178	Educational & Cert. Expenses	0	836	0	350
12-480-481-5711-6200	Postage & Postal Box Rental	0	0	0	100
12-480-481-5711-6210	Telephone	0	86	0	0
12-480-481-5711-6230	Publications & Brochures	0	47	0	0
12-480-481-5711-6299	Prof. & Tech. Fee - Other	0	27	600	540
12-480-481-5711-6300	Mach., Equip., Software Serv	0	505	428	0
12-480-481-5711-6332	Employee Mileage	0	123	0	125
12-480-481-5711-6338	Training & Registration Fees	0	61	0	75
12-480-481-5711-6340	Machinery & Equipment Rental	0	129	1,148	0
12-480-481-5711-6432	Reimb. Vac. & Medical Supplies	0	25,170	13,700	15,500
12-480-481-5711-6434	Public Health Supplies	0	1,998	3,000	1,000

Crow Wing County

USER-SELECTED BUDGET REPORT

Report Basis: Cash

<u>Account Number</u>	<u>Account Description</u>	2009	2010	2011 BDGT	2012 BDGT
		<u>Actual</u> <u>Mo. 01 - 12</u>	<u>Actual</u> <u>Mo. 01 - 12</u>	<u>ORIGINAL</u>	<u>AMOUNT</u>
12-480-481-5711-6480	Comp. Eq. & Software Under \$5K	0	97	0	0
12-480-481-5712-5299	Local Grant	0	910-	1,000-	750-
12-480-481-5712-6210	Telephone	0	106	0	0
12-480-481-5712-6300	Mach., Equip., Software Serv	0	21	428	0
12-480-481-5712-6340	Machinery & Equipment Rental	0	2	40	0
12-480-481-5712-6409	Office Supplies	0	104	0	100
12-480-481-5713-5597	Charges For Services - Other	0	1,400-	2,400-	2,000-
12-480-481-5713-6300	Mach., Equip., Software Serv	0	7	428	0
12-480-481-5713-6340	Machinery & Equipment Rental	0	5	43	0
12-480-482-5721-5599	Interfund - County Fees	0	6,137-	16,128-	0
12-480-482-5721-6210	Telephone	0	94	0	0
12-480-482-5721-6300	Mach., Equip., Software Serv	0	52	428	0
12-480-482-5721-6332	Employee Mileage	0	4	2,000	0
12-480-482-5721-6334	Hotel & Meals Travel Expense	0	0	300	0
12-480-482-5721-6338	Training & Registration Fees	0	0	200	0
12-480-482-5721-6340	Machinery & Equipment Rental	0	12	412	0
12-480-482-5723-5312	Local Public Health Grant	0	42,401-	0	0
12-480-482-5723-5586	Medicaid	0	149,105-	80,000-	117,000-
12-480-482-5723-5597	Charges For Services - Other	0	273-	0	0
12-480-482-5723-6210	Telephone	0	481	0	0
12-480-482-5723-6300	Mach., Equip., Software Serv	0	624	428	0
12-480-482-5723-6332	Employee Mileage	0	2,018	2,500	2,000
12-480-482-5723-6334	Hotel & Meals Travel Expense	0	0	300	300
12-480-482-5723-6338	Training & Registration Fees	0	50	200	0
12-480-482-5723-6340	Machinery & Equipment Rental	0	952	1,079	0
12-480-482-5723-6409	Office Supplies	0	0	0	150
12-480-482-5723-6480	Comp. Eq. & Software Under \$5K	0	54	0	0
12-480-482-5726-5575	Scha Placement Review	0	7,825-	0	0
12-480-482-5726-5578	MSHO Care/Coordination	0	0	0	60,000-
12-480-482-5726-5599	Interfund - County Fees	0	41,706-	50,000-	0
12-480-482-5726-6210	Telephone	0	73	0	0
12-480-482-5726-6300	Mach., Equip., Software Serv	0	118	428	0
12-480-482-5726-6332	Employee Mileage	0	223	500	500
12-480-482-5726-6340	Machinery & Equipment Rental	0	54	142	0
12-480-482-5726-6409	Office Supplies	0	109	0	100
12-480-482-5727-5575	Scha Placement Review	0	4,175-	0	0

Crow Wing County

USER-SELECTED BUDGET REPORT

Report Basis: Cash

<u>Account Number</u>	<u>Account Description</u>	2009	2010	2011 BDGT	2012 BDGT
		<u>Actual</u> <u>Mo. 01 - 12</u>	<u>Actual</u> <u>Mo. 01 - 12</u>	<u>ORIGINAL</u>	<u>AMOUNT</u>
12-480-482-5727-5586	Medicaid	0	5,159 -	2,000 -	0
12-480-482-5727-6210	Telephone	0	147	0	0
12-480-482-5727-6300	Mach., Equip., Software Serv	0	76	428	0
12-480-482-5727-6332	Employee Mileage	0	0	500	0
12-480-482-5727-6340	Machinery & Equipment Rental	0	39	53	0
12-480-482-5728-5586	Medicaid	0	0	0	2,000 -
12-480-482-5728-5599	Interfund - County Fees	0	132,033 -	164,000 -	0
12-480-482-5728-6210	Telephone	0	141	0	0
12-480-482-5728-6300	Mach., Equip., Software Serv	0	1,209	1,628	0
12-480-482-5728-6332	Employee Mileage	0	0	0	500
12-480-482-5728-6334	Hotel & Meals Travel Expense	0	0	0	3,200
12-480-482-5728-6338	Training & Registration Fees	0	0	0	500
12-480-482-5728-6340	Machinery & Equipment Rental	0	37	50	0
12-480-482-5728-6409	Office Supplies	0	0	0	250
12-480-483-5731-5580	C & Tc Outreach	0	111,804 -	99,284 -	125,000 -
12-480-483-5731-6210	Telephone	0	95	0	0
12-480-483-5731-6230	Publications & Brochures	0	278	1,300	650
12-480-483-5731-6300	Mach., Equip., Software Serv	0	525	528	150
12-480-483-5731-6332	Employee Mileage	0	8	300	150
12-480-483-5731-6334	Hotel & Meals Travel Expense	0	153	100	300
12-480-483-5731-6338	Training & Registration Fees	0	213	0	0
12-480-483-5731-6340	Machinery & Equipment Rental	0	2,165	2,650	0
12-480-483-5731-6409	Office Supplies	0	1,127	0	1,200
12-480-483-5731-6436	Educational Supplies	0	1,609	4,000	3,500
12-480-483-5731-6480	Comp. Eq. & Software Under \$5K	0	1,580	0	0
12-480-483-5732-5430	Temporary Assistance For Needy	0	52,345 -	75,355 -	75,177 -
12-480-483-5732-5586	Medicaid	0	8,663 -	6,000 -	12,000 -
12-480-483-5732-6178	Educational & Cert. Expenses	0	429	0	0
12-480-483-5732-6210	Telephone	0	724	0	0
12-480-483-5732-6230	Publications & Brochures	0	168	250	250
12-480-483-5732-6249	Public Relations	0	106	300	300
12-480-483-5732-6300	Mach., Equip., Software Serv	0	197	1,378	0
12-480-483-5732-6332	Employee Mileage	0	192	1,000	500
12-480-483-5732-6334	Hotel & Meals Travel Expense	0	0	1,000	500
12-480-483-5732-6338	Training & Registration Fees	0	240	1,000	450
12-480-483-5732-6340	Machinery & Equipment Rental	0	98	243	0

Crow Wing County

USER-SELECTED BUDGET REPORT

Report Basis: Cash

<u>Account Number</u>	<u>Account Description</u>	2009	2010	2011 BDGT	2012 BDGT
		<u>Actual</u> <u>Mo. 01 - 12</u>	<u>Actual</u> <u>Mo. 01 - 12</u>	<u>ORIGINAL</u>	<u>AMOUNT</u>
12-480-483-5732-6342	Building & Facility Rental	0	0	50	0
12-480-483-5732-6409	Office Supplies	0	35	0	0
12-480-483-5732-6434	Public Health Supplies	0	0	50	250
12-480-483-5732-6436	Educational Supplies	0	1,388	200	500
12-480-483-5732-6480	Comp. Eq. & Software Under \$5K	0	122	0	0
12-480-483-5740-5312	Local Public Health Grant	0	81,757 -	100,488 -	0
12-480-483-5740-5415	Maternal & Child Health	0	65,306 -	65,000 -	65,000 -
12-480-483-5740-5582	Insurance	0	3,570 -	0	2,000 -
12-480-483-5740-5586	Medicaid	0	61,272 -	68,524 -	60,000 -
12-480-483-5740-5830	Miscellaneous Other Revenue	0	11 -	0	0
12-480-483-5740-6178	Educational & Cert. Expenses	0	494	0	500
12-480-483-5740-6210	Telephone	0	336	0	0
12-480-483-5740-6230	Publications & Brochures	0	160	500	500
12-480-483-5740-6300	Mach., Equip., Software Serv	0	1,326	1,178	0
12-480-483-5740-6332	Employee Mileage	0	975	1,500	1,500
12-480-483-5740-6334	Hotel & Meals Travel Expense	0	0	750	750
12-480-483-5740-6338	Training & Registration Fees	0	0	1,500	1,500
12-480-483-5740-6340	Machinery & Equipment Rental	0	54	1,364	0
12-480-483-5740-6434	Public Health Supplies	0	141	400	1,200
12-480-483-5740-6436	Educational Supplies	0	7	400	400
12-480-483-5740-6480	Comp. Eq. & Software Under \$5K	0	162	0	0
12-480-483-5741-6210	Telephone	0	69	0	0
12-480-483-5741-6245	Membership Dues & Subscrip.	0	100	100	100
12-480-483-5741-6300	Mach., Equip., Software Serv	0	9	428	0
12-480-483-5741-6340	Machinery & Equipment Rental	0	22	39	0
12-480-483-5743-5411	Women, Infants, & Children	0	314,833 -	255,000 -	280,100 -
12-480-483-5743-6178	Educational & Cert. Expenses	0	480	0	300
12-480-483-5743-6210	Telephone	0	362	0	0
12-480-483-5743-6230	Publications & Brochures	0	24	0	0
12-480-483-5743-6245	Membership Dues & Subscrip.	0	0	75	75
12-480-483-5743-6249	Public Relations	0	250	100	100
12-480-483-5743-6299	Prof. & Tech. Fee - Other	0	182	0	0
12-480-483-5743-6300	Mach., Equip., Software Serv	0	1,518	628	0
12-480-483-5743-6332	Employee Mileage	0	108	500	250
12-480-483-5743-6334	Hotel & Meals Travel Expense	0	1,815	2,500	1,500
12-480-483-5743-6338	Training & Registration Fees	0	817	2,000	900

Crow Wing County

USER-SELECTED BUDGET REPORT

Report Basis: Cash

<u>Account Number</u>	<u>Account Description</u>	2009	2010	2011 BDGT	2012 BDGT
		<u>Actual</u> <u>Mo. 01 - 12</u>	<u>Actual</u> <u>Mo. 01 - 12</u>	<u>ORIGINAL</u>	<u>AMOUNT</u>
12-480-483-5743-6340	Machinery & Equipment Rental	0	2,041	971	0
12-480-483-5743-6409	Office Supplies	0	813	0	100
12-480-483-5743-6434	Public Health Supplies	0	3,042	6,000	3,000
12-480-483-5743-6436	Educational Supplies	0	1,222	0	600
12-480-483-5743-6480	Comp. Eq. & Software Under \$5K	0	44	0	0
12-480-484-0000-5312	Local Public Health Grant	0	1,080-	1,099-	0
12-480-484-0000-5830	Miscellaneous Other Revenue	0	375-	500-	0
12-480-484-0000-6210	Telephone	0	69	0	0
12-480-484-0000-6300	Mach., Equip., Software Serv	0	28	428	0
12-480-484-0000-6332	Employee Mileage	0	23	100	50
12-480-484-0000-6334	Hotel & Meals Travel Expense	0	0	0	150
12-480-484-0000-6340	Machinery & Equipment Rental	0	4	68	0
12-480-485-0000-5586	Medicaid	0	808-	0	750-
12-480-485-0000-5597	Charges For Services - Other	0	490-	0	500-
12-480-485-0000-5830	Miscellaneous Other Revenue	0	20-	0	0
12-480-485-0000-6178	Educational & Cert. Expenses	0	10	0	0
12-480-485-0000-6210	Telephone	0	75	0	0
12-480-485-0000-6230	Publications & Brochures	0	24	0	0
12-480-485-0000-6300	Mach., Equip., Software Serv	0	76	0	0
12-480-485-0000-6332	Employee Mileage	0	46	0	0
12-480-485-0000-6340	Machinery & Equipment Rental	0	20	0	0
12-480-485-5751-6210	Telephone	0	49	0	0
12-480-485-5752-5586	Medicaid	0	11,743-	0	0
12-480-485-5752-6178	Educational & Cert. Expenses	0	50	0	0
12-480-485-5752-6210	Telephone	0	69	0	0
12-480-485-5752-6300	Mach., Equip., Software Serv	0	42	0	0
12-480-485-5752-6332	Employee Mileage	0	14	0	0
12-480-485-5752-6340	Machinery & Equipment Rental	0	95	0	0
12-480-485-5753-5299	Local Grant	0	6,931-	0	4,000-
12-480-485-5753-5312	Local Public Health Grant	0	0	4,000-	0
12-480-485-5753-6210	Telephone	0	69	0	0
12-480-485-5753-6300	Mach., Equip., Software Serv	0	18	428	0
12-480-485-5753-6332	Employee Mileage	0	0	240	75
12-480-485-5753-6340	Machinery & Equipment Rental	0	7	48	0
12-480-485-5753-6436	Educational Supplies	0	3,919	2,500	3,925
12-480-485-5754-5590	Statewide Health Improvement Pro	0	224,000-	184,000-	0

Crow Wing County

USER-SELECTED BUDGET REPORT

Report Basis: Cash

<u>Account Number</u>	<u>Account Description</u>	2009	2010	2011 BDGT	2012 BDGT
		<u>Actual</u> <u>Mo. 01 - 12</u>	<u>Actual</u> <u>Mo. 01 - 12</u>	<u>ORIGINAL</u>	<u>AMOUNT</u>
12-480-485-5754-6210	Telephone	0	144	0	0
12-480-485-5754-6230	Publications & Brochures	0	763	300	0
12-480-485-5754-6268	Non-Employee Per Diems	0	1,250	300	0
12-480-485-5754-6270	Non-Employee Training & Reg.	0	100	300	0
12-480-485-5754-6272	Non-Employee Mileage	0	421	500	0
12-480-485-5754-6299	Prof. & Tech. Fee - Other	0	144,532	178,655	0
12-480-485-5754-6300	Mach., Equip., Software Serv	0	121	428	0
12-480-485-5754-6332	Employee Mileage	0	0	300	0
12-480-485-5754-6334	Hotel & Meals Travel Expense	0	484	1,000	0
12-480-485-5754-6338	Training & Registration Fees	0	0	500	0
12-480-485-5754-6340	Machinery & Equipment Rental	0	46	612	0
12-480-485-5754-6342	Community Services	0	400	0	0
12-480-485-5754-6436	Educational Supplies	0	1,531	1,000	0
12-480-485-5754-6480	Comp. Eq. & Software Under \$5K	0	144	0	0
12-480-486-5760-5299	Local Grant	0	1,079-	0	2,000 -
12-480-486-5760-5312	Local Public Health Grant	0	0	2,400-	0
12-480-486-5760-6210	Telephone	0	69	0	0
12-480-486-5760-6300	Mach., Equip., Software Serv	0	7	428	0
12-480-486-5760-6332	Employee Mileage	0	0	350	0
12-480-486-5760-6334	Hotel & Meals Travel Expense	0	0	50	0
12-480-486-5760-6340	Machinery & Equipment Rental	0	0	39	0
12-480-486-5761-5312	Local Public Health Grant	0	0	54,728-	0
12-480-486-5761-5419	Center For Disease Control	0	49,160-	0	39,800 -
12-480-486-5761-6210	Telephone	0	398	0	0
12-480-486-5761-6299	Prof. & Tech. Fee - Other	0	106	0	4,700
12-480-486-5761-6300	Mach., Equip., Software Serv	0	66	428	0
12-480-486-5761-6332	Employee Mileage	0	0	750	300
12-480-486-5761-6334	Hotel & Meals Travel Expense	0	0	500	200
12-480-486-5761-6338	Training & Registration Fees	0	61	250	250
12-480-486-5761-6340	Machinery & Equipment Rental	0	285	833	0
12-480-486-5761-6434	Public Health Supplies	0	468	1,000	500
12-480-486-5762-5419	Center For Disease Control	0	12,386-	0	0
12-480-486-5762-6299	Prof. & Tech. Fee - Other	0	23	0	0
12-480-486-5762-6332	Employee Mileage	0	46	0	0
12-480-486-5763-5419	Center For Disease Control	0	56,150-	0	0
12-480-486-5763-6210	Telephone	0	504	0	0

Crow Wing County

USER-SELECTED BUDGET REPORT

Report Basis: Cash

<u>Account Number</u>	<u>Account Description</u>	2009	2010	2011 BDGT	2012 BDGT
		<u>Actual</u> <u>Mo. 01 - 12</u>	<u>Actual</u> <u>Mo. 01 - 12</u>	<u>ORIGINAL</u>	<u>AMOUNT</u>
12-480-486-5763-6249	Public Relations	0	50	0	0
12-480-486-5763-6299	Prof. & Tech. Fee - Other	0	260	0	0
12-480-486-5763-6300	Mach., Equip., Software Serv	0	783	0	0
12-480-486-5763-6332	Employee Mileage	0	10	0	0
12-480-486-5763-6338	Training & Registration Fees	0	236	0	0
12-480-486-5763-6340	Machinery & Equipment Rental	0	13	0	0
12-480-486-5763-6342	Building & Facility Rental	0	300	0	0
12-480-486-5763-6434	Public Health Supplies	0	376	0	0
12-480-486-5763-6480	Comp. Eq. & Software Under \$5K	0	2,450	0	0
12-480-486-5763-6485	Furn. & Eq. Other Under \$5K	0	3,436	0	0
12-480-486-5764-5419	Center For Disease Control	0	57,744 -	0	0
12-480-486-5764-6299	Prof. & Tech. Fee - Other	0	15,307	0	0
12-480-486-5764-6340	Machinery & Equipment Rental	0	335	0	0
12-480-486-5764-6434	Public Health Supplies	0	435	0	0
12-480-486-5764-6480	Comp. Eq. & Software Under \$5K	0	25,327	0	0
12-480-486-5764-6485	Furn. & Eq. Other Under \$5K	0	3,605	0	0
DEPT 480	Health	Revenue	2,116,922 -	1,681,461 -	1,493,113 -
		Expend.	0	1,780,069	1,830,497
		Net	0	336,853 -	149,036
					9,900

**2012 CROW WING COUNTY
BUDGET**

SENIOR CITIZEN'S VOLUNTEERS

	2011 BUDGET	2012 BUDGET	DOLLAR INC/(DEC)	% INC/(DEC)
<u>REVENUES:</u>				
INTERGOVERNMENTAL	\$ 53,112	\$ 44,567	\$ (8,545)	-16.09%
MISCELLANEOUS	57,369	70,483	13,114	22.86%
TOTAL REVENUES	\$ 110,481	\$ 115,050	\$ 4,569	4.14%
<u>EXPENDITURES:</u>				
PUBLIC AID ASSISTANCE	\$ 4,753	\$ 7,870	\$ 3,117	65.58%
PERSONNEL SERVICES	77,817	74,774	(3,043)	-3.91%
SERVICES & CHARGES	24,677	29,172	4,495	18.22%
SUPPLIES & MATERIALS	3,234	3,234	-	0.00%
TOTAL EXPENDITURES	\$ 110,481	\$ 115,050	\$ 4,569	4.14%
NET	\$ -	\$ -	\$ -	-

JASONR
1/4/2012

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13 FUND Senior Citizen's Volunteers

Crow Wing County

USER-SELECTED BUDGET REPORT



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Report Basis: Cash

<u>Account Number</u>	<u>Account Description</u>	2009	2010	2011 BDGT	2012 BDGT
		<u>Actual</u> Mo. 01 - 12	<u>Actual</u> Mo. 01 - 12	<u>ORIGINAL</u>	<u>AMOUNT</u>
450 DEPT Federal Expense					
13-450-000-0000-5460	Federal Share Administration	43,152 -	44,447 -	43,152 -	35,558 -
13-450-000-0000-6100	Salaries & Wages - Regular	43,152	44,447	43,152	35,558
DEPT 450 Federal Expense					
	Revenue	43,152 -	44,447 -	43,152 -	35,558 -
	Expend.	43,152	44,447	43,152	35,558
	Net	0	0	0	0

JASONR
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13 FUND Senior Citizen's Volunteers

Crow Wing County

USER-SELECTED BUDGET REPORT



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Report Basis: Cash

<u>Account Number</u>	<u>Account Description</u>	2009	2010	2011 BDGT	2012 BDGT
		<u>Actual</u> Mo. 01 - 12	<u>Actual</u> Mo. 01 - 12	<u>ORIGINAL</u>	<u>AMOUNT</u>
451 DEPT State Expense					
13-451-000-0000-5360	Dhs - State Share Grants	10,064 -	18,969 -	9,960 -	9,009 -
13-451-000-0000-6033	Insurance	2,542	4,310	3,879	3,879
13-451-000-0000-6272	Non-Employee Mileage	9,586	9,347	6,081	5,130
DEPT 451 State Expense					
	Revenue	10,064 -	18,969 -	9,960 -	9,009 -
	Expend.	12,129	13,657	9,960	9,009
	Net	2,065	5,312 -	0	0

Crow Wing County

USER-SELECTED BUDGET REPORT

Report Basis: Cash

<u>Account Number</u>	<u>Account Description</u>	2009	2010	2011 BDGT	2012 BDGT
		<u>Actual</u> Mo. 01 - 12	<u>Actual</u> Mo. 01 - 12	<u>ORIGINAL</u>	<u>AMOUNT</u>
452 DEPT County Expense					
13-452-000-0000-5211	Pera Rate Increase	320 -	320 -	0	0
13-452-000-0000-5830	Miscellaneous Other Revenue	110,084 -	46,034 -	57,369 -	70,483 -
13-452-000-0000-5872	In-Kind Bookkeeping	4,787 -	0	0	0
13-452-000-0000-5873	In-Kind Other	2,420 -	200 -	0	0
13-452-000-0000-6002	Integrated Service Project	2,763	0	0	2,523
13-452-000-0000-6032	Meals	0	0	210	210
13-452-000-0000-6033	Insurance	1,760	320	664	1,258
13-452-000-0000-6100	Salaries & Wages - Regular	49,802	26,899	15,620	25,759
13-452-000-0000-6150	Health Insurance	14,025	8,522	8,172	3,706
13-452-000-0000-6152	Dental Insurance	1,338	747	747	338
13-452-000-0000-6154	Long-Term Disability Insurance	262	102	103	106
13-452-000-0000-6156	Life Insurance	38	71	72	72
13-452-000-0000-6160	Retiree Health Insurance	2,725	1,061	1,100	0
13-452-000-0000-6164	Pera	5,943	4,142	4,261	4,446
13-452-000-0000-6170	Fica	5,078	4,278	3,644	3,802
13-452-000-0000-6172	Medicare	1,187	1,001	852	889
13-452-000-0000-6176	Worker's Compensation	254	236	94	98
13-452-000-0000-6200	Postage & Postal Box Rental	224	0	785	280
13-452-000-0000-6210	Telephone	388	381	750	750
13-452-000-0000-6245	Membership Dues & Subscrip.	114	266	275	275
13-452-000-0000-6272	Non-Employee Mileage	3,281	3,766	7,470	8,421
13-452-000-0000-6299	Prof. & Tech. Fee - Other	824	0	25	5,025
13-452-000-0000-6332	Employee Mileage	2,239	1,357	2,100	2,100
13-452-000-0000-6334	Hotel & Meals Travel Expense	49	241	0	0
13-452-000-0000-6338	Training & Registration Fees	649	644	1,750	1,750
13-452-000-0000-6339	Recognition	3,848	199	5,441	5,441
13-452-000-0000-6342	Building & Facility Rental	2,400	200	0	0
13-452-000-0000-6409	Office Supplies	20	2,555	2,334	2,334
13-452-000-0000-6485	Furn. & Eq. Other Under \$5K	0	900	900	900
DEPT 452 County Expense	Revenue	117,610 -	46,553 -	57,369 -	70,483 -
	Expend.	99,213	57,887	57,369	70,483
	Net	18,396 -	11,333	0	0

CROW WING COUNTY 2012 BUDGET NARRATIVE

DEPARTMENT NAME: Land Services Department – Public Land Management

DEPARTMENT DESCRIPTION:

Responsible for managing 103,000 +- acres of County administered natural resource lands employing professional natural resource management standards and techniques consistent with policies adopted by the County Board and State Law. The County has a fiduciary responsibility to the tax forfeited trust to maximize revenues from said lands to the benefit of local taxing districts while providing multiple opportunities for a diverse forest user and protecting the long-term sustainability of the forest resources. Sustainable forest management is about striking a balance between economic, social and environmental values in a manner that protects all of these values over time. Also responsible for the management of all tax forfeited properties, including those in urban areas, which require a staffing resources to prepare land sale lists and to resolve such issues as encroachments, garbage, noxious weed growth, abandoned structures and liability issues. Ongoing related task also include administering annual auction sale of tax forfeit parcels, and direct sales, purchases and land exchanges, which require multiple steps to comply with state statutes. The division administers six budget funds: Forfeited Tax Sale Fund, Grants, and Timber Development, Parks, Parks Reserve Fund, and Weed & Seed.

GOALS AND OBJECTIVES OBTAINED IN 2011:

1. Maintain Dual Certification to Sustainable Forestry Initiative and Forest Stewardship Council certification standards.
2. Implement yearly harvest plan.
3. Complete annual forest inventory plan.
4. Complete Comprehensive Recreation Trails Plan.
5. Completed an improved certification audit documentation process

GOALS AND OBJECTIVES TO ACHIEVE IN 2012:

1. Maintain Dual Certification to Sustainable Forestry Initiative and Forest Stewardship Council certification standards.
2. Implement yearly harvest plan.
3. Complete annual forest inventory plan.
4. Implement enhanced Handheld GPS data recorder into field operations.

**2012 CROW WING COUNTY
BUDGET**

TIMBER DEVELOPMENT

REVENUES:

	2011 BUDGET	2012 BUDGET	DOLLAR INC/(DEC)	% INC/(DEC)
LICENSES AND PERMITS	\$ 500	\$ -	\$ (500)	-100.00%
CHARGES FOR SERVICES	100	-	(100)	-100.00%
TOTAL REVENUES	\$ 600	\$ -	\$ (600)	-100.00%

EXPENDITURES:

TOTAL EXPENDITURES	\$ -	\$ -	\$ -	-
NET	\$ 600	\$ -	\$ (600)	-100.00%

Crow Wing County

USER-SELECTED BUDGET REPORT

Report Basis: Cash

<u>Account Number</u>	<u>Account Description</u>	2009 <u>Actual</u> Mo. 01 - 12	2010 <u>Actual</u> Mo. 01 - 12	2011 BDGT <u>ORIGINAL</u>	2012 BDGT <u>AMOUNT</u>
672 DEPT Timber					
20-672-000-0000-5191	Timber Permit	0	0	500 -	0
20-672-000-0000-5597	Charges For Services - Other	103 -	5 -	100 -	0
DEPT 672 Timber					
	Revenue	103 -	5 -	600 -	0
	Expend.				
	Net	103 -	5 -	600 -	0

**2012 CROW WING COUNTY
BUDGET**

RESOURCE DEVELOPMENT

	2011 BUDGET	2012 BUDGET	DOLLAR INC/(DEC)	% INC/(DEC)
<u>REVENUES:</u>				
INTERGOVERNMENTAL	\$ 69,170	\$ 65,500	\$ (3,670)	-5.31%
TOTAL REVENUES	\$ 69,170	\$ 65,500	\$ (3,670)	-5.31%
<u>EXPENDITURES:</u>				
SERVICES & CHARGES	\$ 100,500	\$ 76,500	\$ (24,000)	-23.88%
SUPPLIES & MATERIALS	4,000	4,000	-	0.00%
CAPITAL OUTLAY	7,500	12,000	4,500	60.00%
TOTAL EXPENDITURES	\$ 112,000	\$ 92,500	\$ (19,500)	-17.41%
NET	\$ (42,830)	\$ (27,000)	\$ 15,830	-36.96%

Crow Wing County

USER-SELECTED BUDGET REPORT

Report Basis: Cash

<u>Account Number</u>	<u>Account Description</u>	2009	2010	2011 BDGT	2012 BDGT
		<u>Actual</u> Mo. 01 - 12	<u>Actual</u> Mo. 01 - 12	<u>ORIGINAL</u>	<u>AMOUNT</u>
674 DEPT Grants Assisted Programs					
21-674-000-0000-5281	Payments In Lieu Of Taxes	64,403 -	62,855 -	57,170 -	53,500 -
21-674-000-0000-6283	Contractor Fee - Other	1,272	1,290	35,000	35,000
21-674-000-0000-6299	Prof. & Tech. Fee - Other	1,000 -	0	40,000	16,500
21-674-000-0000-6383	Surveyor Fee - Interfund	14,500	14,500	14,500	15,000
21-674-000-0000-6390	Highway Fee - Interfund	177	0	1,000	0
21-674-000-0000-6450	Agriculture Related Supplies	634	1,099	1,000	1,000
21-674-000-0000-6520	Culverts	0	168	1,000	1,000
21-674-000-0000-6650	Furn. & Eq. Other Over \$5K	0	0	7,500	12,000
21-674-450-0000-5329	Natural Resources	12,845 -	13,461 -	12,000 -	12,000 -
21-674-450-0000-6283	Contractor Fee - Other	12,453	14,378	9,000	10,000
21-674-450-0000-6390	Highway Fee - Interfund	136	89 -	1,000	0
21-674-450-0000-6520	Culverts	0	563	2,000	2,000
DEPT 674	Grants Assisted Programs	Revenue	77,248 -	69,170 -	65,500 -
		Expend.	28,171	31,909	92,500
		Net	49,076 -	44,406 -	27,000

**2012 CROW WING COUNTY
BUDGET**

FORFEITED TAX SALE

	2011 BUDGET	2012 BUDGET	DOLLAR INC/(DEC)	% INC/(DEC)
<u>REVENUES:</u>				
LICENSES AND PERMITS	\$ 603,000	\$ 603,000	\$ -	0.00%
CHARGES FOR SERVICES	3,000	100	(2,900)	-96.67%
INTEREST ON INVESTMENTS	36,000	30,000	(6,000)	-16.67%
GIFTS AND CONTRIBUTIONS	159,000	130,000	(29,000)	-18.24%
MISCELLANEOUS	1,700	1,700	-	0.00%
TOTAL REVENUES	\$ 802,700	\$ 764,800	\$ (37,900)	-4.72%
<u>EXPENDITURES:</u>				
PERSONNEL SERVICES	\$ 430,663	\$ 457,464	\$ 26,801	6.22%
SERVICES & CHARGES	118,850	122,750	3,900	3.28%
SUPPLIES & MATERIALS	49,126	42,700	(6,426)	-13.08%
CAPITAL OUTLAY	39,000	34,000	(5,000)	-12.82%
OTHER EXPENDITURES	210,000	303,719	93,719	44.63%
TOTAL EXPENDITURES	\$ 847,639	\$ 960,633	\$ 112,994	13.33%
NET	\$ (44,939)	\$ (195,833)	\$ (150,894)	335.78%

Crow Wing County

USER-SELECTED BUDGET REPORT

Report Basis: Cash

<u>Account Number</u>	<u>Account Description</u>	2009	2010	2011 BDGT	2012 BDGT
		<u>Actual</u> Mo. 01 - 12	<u>Actual</u> Mo. 01 - 12	<u>ORIGINAL</u>	<u>AMOUNT</u>
670 DEPT Public Land Management					
22-670-000-0000-5190	Firewood Permit	3,140 -	4,126 -	3,000 -	3,000 -
22-670-000-0000-5191	Timber Permit	716,620 -	768,463 -	600,000 -	600,000 -
22-670-000-0000-5211	Pera Rate Increase	1,176 -	1,176 -	0	0
22-670-000-0000-5597	Charges For Services - Other	8,093 -	75 -	3,000 -	100 -
22-670-000-0000-5720	Investment Earnings Restricted	35,085 -	20,466 -	36,000 -	30,000 -
22-670-000-0000-5790	Sale Of Property	30,175 -	56,900 -	50,000 -	50,000 -
22-670-000-0000-5791	Sale Of Property Contract	167,281 -	100,348 -	104,000 -	75,000 -
22-670-000-0000-5792	Sale Of Timber	2,531 -	3,800 -	2,000 -	2,000 -
22-670-000-0000-5793	Sale - Repurchase Of L& Forf	5,444 -	7,963 -	3,000 -	3,000 -
22-670-000-0000-5810	Rents & Royalties	331 -	331 -	200 -	200 -
22-670-000-0000-5830	Miscellaneous Other Revenue	8,394 -	141 -	1,500 -	1,500 -
22-670-000-0000-6100	Salaries & Wages - Regular	327,785	306,630	303,836	333,282
22-670-000-0000-6105	Salaries & Wages - Overtime	1,674	81	2,479	2,529
22-670-000-0000-6110	Per Diem - Employee	1,000	950	0	2,000
22-670-000-0000-6150	Health Insurance	45,140	50,001	47,964	39,123
22-670-000-0000-6152	Dental Insurance	4,295	4,376	4,147	4,136
22-670-000-0000-6154	Long-Term Disability Insurance	818	479	536	575
22-670-000-0000-6156	Life Insurance	129	418	400	418
22-670-000-0000-6160	Retiree Health Insurance	21,205	27,099	20,013	19,640
22-670-000-0000-6162	Health Care Savings Plan (Hcsp)	363	600	675	750
22-670-000-0000-6164	Pera	20,641	21,131	22,209	23,931
22-670-000-0000-6170	Fica	19,375	18,081	18,993	20,822
22-670-000-0000-6172	Medicare	4,531	4,228	4,442	4,871
22-670-000-0000-6176	Worker's Compensation	7,304	6,056	3,969	4,387
22-670-000-0000-6178	Educational & Cert. Expenses	245	177	1,000	1,000
22-670-000-0000-6210	Telephone	1,722	1,635	2,500	2,500
22-670-000-0000-6245	Membership Dues & Subscrip.	4,046	4,065	4,600	4,600
22-670-000-0000-6249	Public Relations	7,784	4,086	7,000	7,000
22-670-000-0000-6255	Sanitation	1,283	188	2,000	2,000
22-670-000-0000-6272	Non-Employee Mileage	454	379	600	600
22-670-000-0000-6283	Contractor Fee - Other	69,216	49,482	57,000	60,000
22-670-000-0000-6299	Prof. & Tech. Fee - Other	1,235	615	3,000	3,000
22-670-000-0000-6300	Mach., Equip., Software Serv	496	2,559	2,000	2,000
22-670-000-0000-6305	Building Repair & Maint. Serv	1,903	0	100	100
22-670-000-0000-6310	Grounds Maint. Serv	748	0	0	0

Crow Wing County

USER-SELECTED BUDGET REPORT

Report Basis: Cash

<u>Account Number</u>	<u>Account Description</u>	2009	2010	2011 BDGT	2012 BDGT
		<u>Actual</u> <u>Mo. 01 - 12</u>	<u>Actual</u> <u>Mo. 01 - 12</u>	<u>ORIGINAL</u>	<u>AMOUNT</u>
22-670-000-0000-6330	Motor Pool Vehicle Usage	33	0	200	200
22-670-000-0000-6332	Employee Mileage	1,051	190	750	750
22-670-000-0000-6334	Hotel & Meals Travel Expense	262	384	500	500
22-670-000-0000-6338	Training & Registration Fees	420	1,185	2,500	2,500
22-670-000-0000-6340	Machinery & Equipment Rental	3,642	3,989	3,600	4,000
22-670-000-0000-6380	Auditor Fee - Interfund	15,000	15,000	15,000	15,000
22-670-000-0000-6383	Surveyor Fee - Interfund	14,500	14,500	14,500	0
22-670-000-0000-6389	PVC Fee - Interfund	0	0	0	15,000
22-670-000-0000-6390	Highway Fee - Interfund	3,105	1,974	3,000	3,000
22-670-000-0000-6409	Office Supplies	1,928	2,621	3,000	3,000
22-670-000-0000-6450	Agriculture Related Supplies	28,397	16,241	23,000	23,000
22-670-000-0000-6480	Comp. Eq. & Software Under \$5K	0	3,719	4,326	0
22-670-000-0000-6485	Furn. & Eq. Other Under \$5K	0	79	0	0
22-670-000-0000-6520	Culverts	243	220	500	0
22-670-000-0000-6560	Gasoline, Diesel, & Other Fuels	2,976	7,058	13,000	12,000
22-670-000-0000-6565	Motor Oil & Lubricants	81	130	200	200
22-670-000-0000-6570	Tires, Tubes, Batt.,&Vhcl Parts	108	809	4,000	2,000
22-670-000-0000-6575	Machinery Parts	828	2,444	1,000	2,500
22-670-000-0000-6580	Other Repair & Maint. Supplies	184	31	100	0
22-670-000-0000-6605	Site Or Grounds Imp. Over \$5K	289	289	0	0
22-670-000-0000-6640	Vehicle & Machinery Over \$5K	0	0	39,000	34,000
22-670-000-0000-6890	Tax Settled- Other Taxing Dist	990,372	361,831	210,000	303,719
DEPT 670	Public Land Management	Revenue	978,270 -	802,700 -	764,800 -
		Expend.	1,606,811	847,639	960,633
		Net	628,541	27,779 -	195,833

**2012 CROW WING COUNTY
BUDGET**

ENVIRONMENTAL TRUST

	2011 BUDGET	2012 BUDGET	DOLLAR INC/(DEC)	% INC/(DEC)
<u>REVENUES:</u>				
INTEREST ON INVESTMENTS	\$ 52,000	\$ 58,000	\$ 6,000	11.54%
TOTAL REVENUES	\$ 52,000	\$ 58,000	\$ 6,000	11.54%
<u>EXPENDITURES:</u>				
CAPITAL OUTLAY	\$ 57,229	\$ 57,229	\$ -	0.00%
TOTAL EXPENDITURES	\$ 57,229	\$ 57,229	\$ -	0.00%
NET	\$ (5,229)	\$ 771	\$ 6,000	-114.74%

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45 FUND Permanent Environmental Fund

Crow Wing County

USER-SELECTED BUDGET REPORT



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Report Basis: Cash

<u>Account Number</u>	<u>Account Description</u>	2009 <u>Actual</u> Mo. 01 - 12	2010 <u>Actual</u> Mo. 01 - 12	2011 BDGT <u>ORIGINAL</u>	2012 BDGT <u>AMOUNT</u>
690 DEPT Environmental Trust					
45-690-000-0000-5710	Investment Earnings	84,349 -	81,285 -	52,000 -	58,000 -
45-690-000-0000-6600	Site Or Grounds Acq. Over \$5K	57,229	57,229	57,229	57,229
DEPT 690 Environmental Trust					
	Revenue	84,349 -	81,285 -	52,000 -	58,000 -
	Expend.	57,229	57,229	57,229	57,229
	Net	27,120 -	24,056 -	5,229	771 -

**2012 CROW WING COUNTY
BUDGET**

DEBT SERVICE - COMBINED

	2011 BUDGET	2012 BUDGET	DOLLAR INC/(DEC)	% INC/(DEC)
<u>REVENUES:</u>				
TAXES	\$ 5,405,556	\$ 4,213,068	\$ (1,192,488)	-22.06%
INTERGOVERNMENTAL	321,654	60,686	(260,968)	-81.13%
MISCELLANEOUS	107,517	98,355	(9,162)	-8.52%
OTHER FINANCING SOURCES	170,000	-	(170,000)	-100.00%
TOTAL REVENUES	\$ 6,004,727	\$ 4,372,109	\$ (1,632,618)	-27.19%
<u>EXPENDITURES:</u>				
DEBT SERVICE	\$ 5,709,764	\$ 5,654,963	\$ (54,801)	-0.96%
OTHER FINANCING USES	239,169	125,000	(114,169)	-47.74%
TOTAL EXPENDITURES	\$ 5,948,933	\$ 5,779,963	\$ (168,970)	-2.84%
NET	<u>\$ 55,794</u>	<u>\$ (1,407,854)</u>	<u>\$ (1,463,648)</u>	<u>-2623.31%</u>

**2012 CROW WING COUNTY
BUDGET**

DEBT SERVICE - CAPITAL NOTES

	2011 BUDGET	2012 BUDGET	DOLLAR INC/(DEC)	% INC/(DEC)
<u>REVENUES:</u>				
TAXES	\$ 823,371	\$ -	\$ (823,371)	-100.00%
INTERGOVERNMENTAL	53,236	-	(53,236)	-100.00%
OTHER FINANCING SOURCES	170,000	-	(170,000)	-100.00%
TOTAL REVENUES	\$ 1,046,607	\$ -	\$ (1,046,607)	-100.00%
<u>EXPENDITURES:</u>				
DEBT SERVICE	\$ 1,133,900	\$ 1,131,700	\$ (2,200)	-0.19%
OTHER FINANCING USES	36,607	100,000	63,393	173.17%
TOTAL EXPENDITURES	\$ 1,170,507	\$ 1,231,700	\$ 61,193	5.23%
NET	\$ (123,900)	\$ (1,231,700)	\$ (1,107,800)	894.11%

Crow Wing County

USER-SELECTED BUDGET REPORT

Report Basis: Cash

<u>Account Number</u>	<u>Account Description</u>	2009	2010	2011 BDGT	2012 BDGT
		<u>Actual</u> Mo. 01 - 12	<u>Actual</u> Mo. 01 - 12	<u>ORIGINAL</u>	<u>AMOUNT</u>
815 DEPT Debt Service					
31-815-000-0000-5001	Property Taxes - Current	1,122,470 -	1,099,370 -	823,371 -	0
31-815-000-0000-5004	Property Taxes - Delinquent	23,619 -	34,976 -	0	0
31-815-000-0000-5007	Manufactured Home - Current	1,460 -	1,280 -	0	0
31-815-000-0000-5008	Manufactured Home - Delinquent	124 -	147 -	0	0
31-815-000-0000-5011	Current Severed Minerals Tax	129 -	127 -	0	0
31-815-000-0000-5012	Delinquent Severed Mineral Tax	5 -	12 -	0	0
31-815-000-0000-5212	Disparity Reduction Aid	495 -	467 -	459 -	0
31-815-000-0000-5221	Supplemental Homestead Credit	18,335 -	17,227 -	16,170 -	0
31-815-000-0000-5226	Market Value Homestead Credit	56,536 -	28,266 -	36,607 -	0
31-815-000-0000-5281	Payments In Lieu Of Taxes	543 -	461 -	0	0
31-815-000-0000-5910	Interfund Transfers	0	41,750 -	170,000 -	0
31-815-000-0000-6724	Interest	68,313	77,450	0	11,200
31-815-000-0000-6734	Principal	1,085,000	1,130,000	1,133,400	1,120,000
31-815-000-0000-6744	Services & Charges	431	3,000	500	500
31-815-000-0000-6999	Interfund Transfers Out	0	28,266	36,607	100,000
DEPT 815 Debt Service					
	Revenue	1,223,716 -	1,224,083 -	1,046,607 -	0
	Expend.	1,153,744	1,238,716	1,170,507	1,231,700
	Net	69,972 -	14,633	123,900	1,231,700

**2012 CROW WING COUNTY
BUDGET**

DEBT SERVICE - COUNTY JAIL BONDS 2004B

	2011 BUDGET	2012 BUDGET	DOLLAR INC/(DEC)	% INC/(DEC)
<u>REVENUES:</u>				
TAXES	\$ 1,453,258	\$ 1,447,588	\$ (5,670)	-0.39%
INTERGOVERNMENTAL	84,784	21,055	(63,729)	-75.17%
TOTAL REVENUES	\$ 1,538,042	\$ 1,468,643	\$ (69,399)	-4.51%
<u>EXPENDITURES:</u>				
DEBT SERVICE	\$ 1,398,007	\$ 1,388,932	\$ (9,075)	-0.65%
OTHER FINANCING USES	64,229	-	(64,229)	-100.00%
TOTAL EXPENDITURES	\$ 1,462,236	\$ 1,388,932	\$ (73,304)	-5.01%
NET	\$ 75,806	\$ 79,711	\$ 3,905	5.15%

Crow Wing County

USER-SELECTED BUDGET REPORT

Report Basis: Cash

<u>Account Number</u>	<u>Account Description</u>	2009	2010	2011 BDGT	2012 BDGT
		<u>Actual</u> Mo. 01 - 12	<u>Actual</u> Mo. 01 - 12	<u>ORIGINAL</u>	<u>AMOUNT</u>
815 DEPT Debt Service					
32-815-000-0000-5001	Property Taxes - Current	1,345,855 -	1,355,630 -	1,453,258 -	1,447,588 -
32-815-000-0000-5004	Property Taxes - Delinquent	28,676 -	42,274 -	0	0
32-815-000-0000-5007	Manufactured Home - Current	1,752 -	1,573 -	0	0
32-815-000-0000-5008	Manufactured Home - Delinquent	127 -	169 -	0	0
32-815-000-0000-5011	Current Severed Minerals Tax	155 -	157 -	0	0
32-815-000-0000-5012	Delinquent Severed Mineral Tax	6 -	14 -	0	0
32-815-000-0000-5212	Disparity Reduction Aid	593 -	575 -	601 -	601 -
32-815-000-0000-5221	Supplemental Homestead Credit	22,070 -	20,939 -	19,954 -	19,954 -
32-815-000-0000-5226	Market Value Homestead Credit	67,790 -	34,822 -	64,229 -	0
32-815-000-0000-5281	Payments In Lieu Of Taxes	652 -	569 -	0	500 -
32-815-000-0000-5910	Interfund Transfers	0	51,489 -	0	0
32-815-000-0000-6724	Interest	707,781	683,894	657,507	628,432
32-815-000-0000-6734	Principal	700,000	715,000	740,000	760,000
32-815-000-0000-6744	Services & Charges	431	431	500	500
32-815-000-0000-6999	Interfund Transfers Out	0	34,822	64,229	0
DEPT 815 Debt Service					
	Revenue	1,467,675 -	1,508,209 -	1,538,042 -	1,468,643 -
	Expend.	1,408,213	1,434,147	1,462,236	1,388,932
	Net	59,463 -	74,063 -	75,806 -	79,711 -

**2012 CROW WING COUNTY
BUDGET**

DEBT SERVICE - CAPITAL IMPROVEMENT PLAN BONDS 2004A

	2011 BUDGET	2012 BUDGET	DOLLAR INC/(DEC)	% INC/(DEC)
<u>REVENUES:</u>				
TAXES	\$ 2,686,615	\$ 2,668,660	\$ (17,955)	-0.67%
INTERGOVERNMENTAL	156,839	38,096	(118,743)	-75.71%
TOTAL REVENUES	\$ 2,843,454	\$ 2,706,756	\$ (136,698)	-4.81%
<u>EXPENDITURES:</u>				
DEBT SERVICE	\$ 2,585,612	\$ 2,561,413	\$ (24,199)	-0.94%
OTHER FINANCING USES	118,743	-	(118,743)	-100.00%
TOTAL EXPENDITURES	\$ 2,704,355	\$ 2,561,413	\$ (142,942)	-5.29%
NET	\$ 139,099	\$ 145,343	\$ 6,244	4.49%

Crow Wing County

USER-SELECTED BUDGET REPORT

Report Basis: Cash

<u>Account Number</u>	<u>Account Description</u>	2009	2010	2011 BDGT	2012 BDGT
		<u>Actual</u> Mo. 01 - 12	<u>Actual</u> Mo. 01 - 12	<u>ORIGINAL</u>	<u>AMOUNT</u>
815 DEPT Debt Service					
33-815-000-0000-5001	Property Taxes - Current	2,512,408 -	2,511,605 -	2,686,615 -	2,668,660 -
33-815-000-0000-5004	Property Taxes - Delinquent	53,918 -	79,082 -	0	0
33-815-000-0000-5007	Manufactured Home - Current	3,272 -	2,916 -	0	0
33-815-000-0000-5008	Manufactured Home - Delinquent	239 -	316 -	0	0
33-815-000-0000-5011	Current Severed Minerals Tax	289 -	291 -	0	0
33-815-000-0000-5012	Delinquent Severed Mineral Tax	11 -	26 -	0	0
33-815-000-0000-5212	Disparity Reduction Aid	1,106 -	1,065 -	1,133 -	1,133 -
33-815-000-0000-5221	Supplemental Homestead Credit	41,282 -	38,942 -	36,963 -	36,963 -
33-815-000-0000-5226	Market Value Homestead Credit	126,470 -	64,535 -	118,743 -	0
33-815-000-0000-5281	Payments In Lieu Of Taxes	1,217 -	1,054 -	0	0
33-815-000-0000-5910	Interfund Transfers	0	95,409 -	0	0
33-815-000-0000-6724	Interest	1,362,338	1,304,513	1,245,112	1,180,913
33-815-000-0000-6734	Principal	1,270,000	1,300,000	1,340,000	1,380,000
33-815-000-0000-6744	Services & Charges	431	431	500	500
33-815-000-0000-6999	Interfund Transfers Out	0	64,535	118,743	0
DEPT 815 Debt Service					
	Revenue	2,740,212 -	2,795,242 -	2,843,454 -	2,706,756 -
	Expend.	2,632,769	2,669,479	2,704,355	2,561,413
	Net	107,443 -	125,764 -	139,099 -	145,343 -

**2012 CROW WING COUNTY
BUDGET**

DETENTION LEASE REVENUE BONDS

	2011 BUDGET	2012 BUDGET	DOLLAR INC/(DEC)	% INC/(DEC)
<u>REVENUES:</u>				
TAXES	\$ 336,330	\$ -	\$ (336,330)	-100.00%
INTERGOVERNMENTAL	20,574	-	(20,574)	-100.00%
TOTAL REVENUES	\$ 356,904	\$ -	\$ (356,904)	-100.00%
<u>EXPENDITURES:</u>				
DEBT SERVICE	\$ 386,950	\$ 389,350	\$ 2,400	0.62%
OTHER FINANCING USES	14,904	25,000	10,096	67.74%
TOTAL EXPENDITURES	\$ 401,854	\$ 414,350	\$ 12,496	3.11%
NET	\$ (44,950)	\$ (414,350)	\$ (369,400)	821.80%

Crow Wing County

USER-SELECTED BUDGET REPORT

Report Basis: Cash

<u>Account Number</u>	<u>Account Description</u>	2009	2010	2011 BDGT	2012 BDGT
		<u>Actual</u> Mo. 01 - 12	<u>Actual</u> Mo. 01 - 12	<u>ORIGINAL</u>	<u>AMOUNT</u>
815 DEPT Debt Service					
34-815-000-0000-5001	Property Taxes - Current	426,932 -	375,245 -	336,330 -	0
34-815-000-0000-5004	Property Taxes - Delinquent	8,868 -	13,300 -	0	0
34-815-000-0000-5007	Manufactured Home - Current	552 -	443 -	0	0
34-815-000-0000-5008	Manufactured Home - Delinquent	51 -	59 -	0	0
34-815-000-0000-5011	Current Severed Minerals Tax	49 -	43 -	0	0
34-815-000-0000-5012	Delinquent Severed Mineral Tax	2 -	4 -	0	0
34-815-000-0000-5212	Disparity Reduction Aid	188 -	159 -	158 -	0
34-815-000-0000-5221	Supplemental Homestead Credit	6,818 -	6,227 -	5,512 -	0
34-815-000-0000-5226	Market Value Homestead Credit	21,528 -	9,621 -	14,904 -	0
34-815-000-0000-5281	Payments In Lieu Of Taxes	206 -	158 -	0	0
34-815-000-0000-5910	Interfund Transfers	1,142,730 -	14,235 -	0	0
34-815-000-0000-6724	Interest	41,900	24,003	11,450	3,850
34-815-000-0000-6734	Principal	2,045,000	380,000	375,000	385,000
34-815-000-0000-6744	Services & Charges	375	450	500	500
34-815-000-0000-6999	Interfund Transfers Out	0	9,621	14,904	25,000
DEPT 815 Debt Service					
	Revenue	1,607,924 -	419,495 -	356,904 -	0
	Expend.	2,087,275	414,074	401,854	414,350
	Net	479,351	5,421 -	44,950	414,350

**2012 CROW WING COUNTY
BUDGET**

AIRPORT BONDS

	2011 BUDGET	2012 BUDGET	DOLLAR INC/(DEC)	% INC/(DEC)
<u>REVENUES:</u>				
TAXES	\$ 105,982	\$ 96,820	\$ (9,162)	-8.64%
INTERGOVERNMENTAL	6,221	1,535	(4,686)	-75.33%
MISCELLANEOUS	107,517	98,355	(9,162)	-8.52%
TOTAL REVENUES	\$ 219,720	\$ 196,710	\$ (23,010)	-10.47%
<u>EXPENDITURES:</u>				
DEBT SERVICE	\$ 205,295	\$ 183,568	\$ (21,727)	-10.58%
OTHER FINANCING USES	4,686	-	(4,686)	-100.00%
TOTAL EXPENDITURES	\$ 209,981	\$ 183,568	\$ (26,413)	-12.58%
NET	\$ 9,739	\$ 13,142	\$ 3,403	34.94%

Crow Wing County

USER-SELECTED BUDGET REPORT

Report Basis: Cash

<u>Account Number</u>	<u>Account Description</u>	2009	2010	2011 BDGT	2012 BDGT
		<u>Actual</u> Mo. 01 - 12	<u>Actual</u> Mo. 01 - 12	<u>ORIGINAL</u>	<u>AMOUNT</u>
815 DEPT Debt Service					
35-815-000-0000-5001	Property Taxes - Current	97,933 -	96,049 -	105,982 -	96,820 -
35-815-000-0000-5004	Property Taxes - Delinquent	2,070 -	3,088 -	0	0
35-815-000-0000-5007	Manufactured Home - Current	119 -	105 -	0	0
35-815-000-0000-5008	Manufactured Home - Delinquent	10 -	9 -	0	0
35-815-000-0000-5011	Current Severed Minerals Tax	12 -	12 -	0	0
35-815-000-0000-5012	Delinquent Severed Mineral Tax	0 -	1 -	0	0
35-815-000-0000-5212	Disparity Reduction Aid	43 -	41 -	17 -	17 -
35-815-000-0000-5221	Supplemental Homestead Credit	1,721 -	1,616 -	1,518 -	1,518 -
35-815-000-0000-5226	Market Value Homestead Credit	4,860 -	2,469 -	4,686 -	0
35-815-000-0000-5281	Payments In Lieu Of Taxes	51 -	43 -	0	0
35-815-000-0000-5830	Miscellaneous Other Revenue	100,994 -	101,766 -	107,517 -	98,355 -
35-815-000-0000-5910	Interfund Transfers	0	3,669 -	0	0
35-815-000-0000-5940	Gen. Obligation Bonds Issued	0	1,770,000 -	0	0
35-815-000-0000-6714	Issuance Costs	0	22,860	0	0
35-815-000-0000-6724	Interest	88,995	84,395	79,795	38,068
35-815-000-0000-6734	Principal	115,000	1,845,000	125,000	145,000
35-815-000-0000-6744	Services & Charges	431	431	500	500
35-815-000-0000-6990	Discounts On Bonds/Debt Issued	0	15,929	0	0
35-815-000-0000-6999	Interfund Transfers Out	0	2,469	4,686	0
DEPT 815 Debt Service					
	Revenue	207,812 -	1,978,869 -	219,720 -	196,710 -
	Expend.	204,426	1,971,084	209,981	183,568
	Net	3,386 -	7,784 -	9,739 -	13,142 -

**2012 CROW WING COUNTY
BUDGET**

CROW WING COUNTY SANITARY MANAGEMENT DISTRICT

	2011 BUDGET	2012 BUDGET	DOLLAR INC/(DEC)	% INC/(DEC)
<u>REVENUES:</u>				
TOTAL REVENUES	\$ -	\$ -	\$ -	- -
<u>EXPENDITURES:</u>				
PERSONNEL SERVICES	\$ 9,802	\$ -	\$ (9,802)	-100.00%
TOTAL EXPENDITURES	\$ 9,802	\$ -	\$ (9,802)	-100.00%
NET	\$ (9,802)	\$ -	\$ 9,802	-100.00%

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19 FUND CWC Sanitary Mgt. District

Crow Wing County

USER-SELECTED BUDGET REPORT

INTEGRATED
FINANCIAL SYSTEMS

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Report Basis: Cash

<u>Account Number</u>	<u>Account Description</u>	2009 <u>Actual</u> Mo. 01 - 12	2010 <u>Actual</u> Mo. 01 - 12	2011 BDGT <u>ORIGINAL</u>	2012 BDGT <u>AMOUNT</u>
397 DEPT Sanitary District					
19-397-000-0000-5318	Environmental Assistance / MPCA	147,369 -	0	0	0
19-397-000-0000-5402	Congressionally Mandated Proj	28,579 -	47,548 -	0	0
19-397-000-0000-6260	Consulting Fee	42,714	0	0	0
DEPT 397 Sanitary District					
	Revenue	175,948 -	47,548 -	0	0
	Expend.	42,714	0	0	0
	Net	133,233 -	47,548 -	0	0

Crow Wing County

USER-SELECTED BUDGET REPORT

Report Basis: Cash

<u>Account Number</u>	<u>Account Description</u>	2009	2010	2011 BDGT	2012 BDGT
		<u>Actual</u> Mo. 01 - 12	<u>Actual</u> Mo. 01 - 12	<u>ORIGINAL</u>	<u>AMOUNT</u>
398 DEPT Sanitary					
19-398-000-0000-5299	Local Grant	5,000 -	0	0	0
19-398-000-0000-5910	Interfund Transfers	55,284 -	14,610 -	0	0
19-398-000-0000-6100	Salaries & Wages - Regular	62,618	3,001	0	0
19-398-000-0000-6150	Health Insurance	8,404	0	0	0
19-398-000-0000-6152	Dental Insurance	747	0	0	0
19-398-000-0000-6154	Long-Term Disability Insurance	168	0	0	0
19-398-000-0000-6156	Life Insurance	22	0	0	0
19-398-000-0000-6164	Pera	4,221	65	0	0
19-398-000-0000-6170	Fica	3,651	186	0	0
19-398-000-0000-6172	Medicare	854	44	0	0
19-398-000-0000-6174	Unemployment Compensation	0	14,950	0	0
19-398-000-0000-6176	Worker's Compensation	322	12 -	0	0
19-398-000-0000-6210	Telephone	230	0	0	0
19-398-000-0000-6245	Membership Dues & Subscrip.	340	0	0	0
19-398-000-0000-6249	Public Relations	1,601	0	0	0
19-398-000-0000-6260	Consulting Fee	6,176	0	0	0
19-398-000-0000-6332	Employee Mileage	129	0	0	0
19-398-000-0000-6334	Hotel & Meals Travel Expense	355	0	0	0
19-398-000-0000-6338	Training & Registration Fees	890	0	0	0
19-398-000-0000-6409	Office Supplies	848	0	0	0
19-398-000-0000-6999	Interfund Transfers Out	0	3,399	0	0
DEPT 398 Sanitary					
	Revenue	60,284 -	14,610 -	0	0
	Expend.	91,577	21,633	0	0
	Net	31,292	7,024	0	0

Crow Wing County

USER-SELECTED BUDGET REPORT

Report Basis: Cash

<u>Account Number</u>	<u>Account Description</u>	2009	2010	2011 BDGT	2012 BDGT
		<u>Actual</u> Mo. 01 - 12	<u>Actual</u> Mo. 01 - 12	<u>ORIGINAL</u>	<u>AMOUNT</u>
399 DEPT Sanitary Inspections					
19-399-000-0000-5318	Environmental Assistance / Mpcfa	20,920 -	0	0	0
19-399-000-0000-6100	Salaries & Wages - Regular	35,122	35,448	0	0
19-399-000-0000-6150	Health Insurance	7,494	8,522	0	0
19-399-000-0000-6152	Dental Insurance	747	747	0	0
19-399-000-0000-6154	Long-Term Disability Insurance	109	63	0	0
19-399-000-0000-6156	Life Insurance	22	71	0	0
19-399-000-0000-6162	Health Care Savings Plan(Hcsp)	300	300	0	0
19-399-000-0000-6164	Pera	2,368	2,481	0	0
19-399-000-0000-6170	Fica	2,053	2,053	0	0
19-399-000-0000-6172	Medicare	480	480	0	0
19-399-000-0000-6174	Unemployment Compensation	0	0	9,802	0
19-399-000-0000-6176	Worker's Compensation	0	76	0	0
19-399-000-0000-6178	Educational & Cert. Expenses	1,487	0	0	0
19-399-000-0000-6210	Telephone	34	206	0	0
19-399-000-0000-6299	Prof. & Tech. Fee - Other	0	49,254	0	0
19-399-000-0000-6300	Mach., Equip., Software Serv	0	682	0	0
19-399-000-0000-6338	Training & Registration Fees	803	200	0	0
19-399-000-0000-6428	General Operating Supplies	715	0	0	0
19-399-000-0000-6480	Comp. Eq. & Software Under \$5K	2,907	0	0	0
DEPT 399 Sanitary Inspections					
	Revenue	20,920 -	0	0	0
	Expend.	54,641	100,582	9,802	0
	Net	33,721	100,582	9,802	0

**2012 CROW WING COUNTY
BUDGET**

SMALL CITIES DEVELOPMENT PROGRAM

	2011 BUDGET	2012 BUDGET	DOLLAR INC/(DEC)	% INC/(DEC)
<u>REVENUES:</u>				
INTEREST ON INVESTMENTS	\$ 1,050	\$ 4,800	\$ 3,750	357.14%
MISCELLANEOUS	2,124	11,400	9,276	436.72%
TOTAL REVENUES	\$ 3,174	\$ 16,200	\$ 13,026	410.40%
<u>EXPENDITURES:</u>				
TOTAL EXPENDITURES	\$ -	\$ -	\$ -	-
NET	\$ 3,174	\$ 16,200	\$ 13,026	410.40%

Crow Wing County**USER-SELECTED BUDGET REPORT**

23 FUND Small Cities Development Program (SCDP)

Report Basis: Cash

<u>Account Number</u>	<u>Account Description</u>	2009	2010	2011 BDGT	2012 BDGT
		<u>Actual</u> Mo. 01 - 12	<u>Actual</u> Mo. 01 - 12	<u>ORIGINAL</u>	<u>AMOUNT</u>
750 DEPT Redevelopment					
23-750-000-0000-5498	Cdbg - Small Cities	124,838 -	195,109 -	0	0
23-750-000-0000-5710	Investment Earnings	347 -	1,072 -	1,050 -	4,800 -
23-750-000-0000-5830	Miscellaneous Other Revenue	621 -	2,691 -	2,124 -	11,400 -
23-750-000-0000-6299	Prof. & Tech. Fee - Other	54,012	184,540	0	0
23-750-000-0000-6630	Building - Imp. Over \$5K	65,028	0	0	0
DEPT 750	Redevelopment				
	Revenue	125,806 -	198,872 -	3,174 -	16,200 -
	Expend.	119,040	184,540	0	0
	Net	6,766 -	14,332 -	3,174 -	16,200 -

**2012 CROW WING COUNTY
BUDGET**

CAPITAL PROJECTS

	2011 BUDGET	2012 BUDGET	DOLLAR INC/(DEC)	% INC/(DEC)
<u>REVENUES:</u>				
TAXES	\$ 63,000	\$ 1,902,653	\$ 1,839,653	2920.08%
INTERGOVERNMENTAL	-	604,300	604,300	-
MISCELLANEOUS	265,794	265,794	-	0.00%
OTHER FINANCING SOURCES	1,512,625	-	(1,512,625)	-100.00%
TOTAL REVENUES	\$ 1,841,419	\$ 2,772,747	\$ 931,328	50.58%
<u>EXPENDITURES:</u>				
SERVICES & CHARGES	\$ 32,500	\$ -	\$ (32,500)	-100.00%
CAPITAL OUTLAY	75,000	2,482,255	2,407,255	3209.67%
TOTAL EXPENDITURES	\$ 107,500	\$ 2,482,255	\$ 2,374,755	2209.07%
NET	\$ 1,733,919	\$ 290,492	\$ (1,443,427)	-83.25%

Crow Wing County

USER-SELECTED BUDGET REPORT

Report Basis: Cash

<u>Account Number</u>	<u>Account Description</u>	2009	2010	2011 BDGT	2012 BDGT
		<u>Actual</u> Mo. 01 - 12	<u>Actual</u> Mo. 01 - 12	<u>ORIGINAL</u>	<u>AMOUNT</u>
061 DEPT Information Systems					
43-061-000-0000-6480	Comp. Eq. & Software Under \$5K	1,085	0	0	0
43-061-000-0000-6645	Comp. Eq. & Software Over \$5K	0	0	0	150,000
DEPT 061 Information Systems					
	Revenue				
	Expend.	1,085	0	0	150,000
	Net	1,085	0	0	150,000

Crow Wing County

USER-SELECTED BUDGET REPORT

Report Basis: Cash

<u>Account Number</u>	<u>Account Description</u>	2009 <u>Actual</u> Mo. 01 - 12	2010 <u>Actual</u> Mo. 01 - 12	2011 BDGT <u>ORIGINAL</u>	2012 BDGT <u>AMOUNT</u>
063 DEPT Human Resources					
43-063-000-0000-6645	Comp. Eq. & Software Over \$5K	0	0	0	33,000
DEPT 063 Human Resources	Revenue	0	0	0	33,000
	Expend.	0	0	0	33,000
	Net	0	0	0	33,000

Crow Wing County

USER-SELECTED BUDGET REPORT

Report Basis: Cash

<u>Account Number</u>	<u>Account Description</u>	2009 <u>Actual</u> Mo. 01 - 12	2010 <u>Actual</u> Mo. 01 - 12	2011 BDGT <u>ORIGINAL</u>	2012 BDGT <u>AMOUNT</u>
104 DEPT Environmental Services					
43-104-000-0000-6645	Comp. Eq. & Software Over \$5K	0	0	0	50,000
DEPT 104 Environmental Services	Revenue	0	0	0	50,000
	Expend.	0	0	0	50,000
	Net	0	0	0	50,000

Crow Wing County

USER-SELECTED BUDGET REPORT

Report Basis: Cash

<u>Account Number</u>	<u>Account Description</u>	2009 <u>Actual</u> Mo. 01 - 12	2010 <u>Actual</u> Mo. 01 - 12	2011 BDGT <u>ORIGINAL</u>	2012 BDGT <u>AMOUNT</u>
107 DEPT	Property Valuation & Classification				
43-107-000-0000-6480	Comp. Eq. & Software Under \$5K	2,789	0	0	0
DEPT 107	Property Valuation & Classification				
	Revenue				
	Expend.	2,789	0	0	0
	Net	2,789	0	0	0

Crow Wing County

USER-SELECTED BUDGET REPORT

Report Basis: Cash

<u>Account Number</u>	<u>Account Description</u>	2009	2010	2011 BDGT	2012 BDGT
		<u>Actual</u> Mo. 01 - 12	<u>Actual</u> Mo. 01 - 12	<u>ORIGINAL</u>	<u>AMOUNT</u>
110 DEPT Facilities					
43-110-000-0000-6305	Building Repair & Maint. Serv	400	0	7,500	0
43-110-000-0000-6340	Machinery & Equipment Rental	25,000	50,000	25,000	0
43-110-000-0000-6480	Comp. Eq. & Software Under \$5K	0	4,327	0	0
43-110-000-0000-6485	Furn. & Eq. Other Under \$5K	11,108	12,490	0	0
43-110-000-0000-6605	Site Or Grounds Imp. Over \$5K	32,138	0	25,000	60,000
43-110-000-0000-6630	Building - Imp. Over \$5K	90,547	48,477	50,000	317,950
43-110-000-0000-6640	Vehicle & Machinery Over \$5K	0	0	0	19,500
43-110-000-0000-6650	Furn. & Eq. Other Over \$5K	60,400	0	0	0
43-110-000-0000-6999	Interfund Transfers Out	1,000,000	0	0	0
DEPT 110 Facilities					
	Revenue				
	Expend.	1,219,594	115,294	107,500	397,450
	Net	1,219,594	115,294	107,500	397,450

Crow Wing County

USER-SELECTED BUDGET REPORT

Report Basis: Cash

<u>Account Number</u>	<u>Account Description</u>	2009	2010	2011 BDGT	2012 BDGT
		<u>Actual</u> Mo. 01 - 12	<u>Actual</u> Mo. 01 - 12	<u>ORIGINAL</u>	<u>AMOUNT</u>
201 DEPT Sheriff					
43-201-000-0000-6620	Building Acq./ Const. Over \$5K	0	0	0	495,000
43-201-000-0000-6640	Vehicle & Machinery Over \$5K	263,066	500,919	0	555,430
DEPT 201 Sheriff					
	Revenue				
	Expend.	263,066	500,919	0	1,050,430
	Net	263,066	500,919	0	1,050,430

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43 FUND Capital Projects

Crow Wing County

USER-SELECTED BUDGET REPORT



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Report Basis: Cash

<u>Account Number</u>	<u>Account Description</u>	2009 <u>Actual</u> Mo. 01 - 12	2010 <u>Actual</u> Mo. 01 - 12	2011 BDGT <u>ORIGINAL</u>	2012 BDGT <u>AMOUNT</u>
250 DEPT Jail					
43-250-000-0000-6645	Comp. Eq. & Software Over \$5K	0	0	0	73,600
DEPT 250 Jail	Revenue	0	0	0	73,600
	Expend.	0	0	0	73,600
	Net	0	0	0	73,600

Crow Wing County

USER-SELECTED BUDGET REPORT

Report Basis: Cash

<u>Account Number</u>	<u>Account Description</u>	2009 <u>Actual</u> Mo. 01 - 12	2010 <u>Actual</u> Mo. 01 - 12	2011 BDGT <u>ORIGINAL</u>	2012 BDGT <u>AMOUNT</u>
301 DEPT Highways					
43-301-000-0000-6640	Vehicle & Machinery Over \$5K	401,639	385,135	0	385,000
DEPT 301 Highways	Revenue				
	Expend.	401,639	385,135	0	385,000
	Net	401,639	385,135	0	385,000

Crow Wing County

USER-SELECTED BUDGET REPORT

Report Basis: Cash

<u>Account Number</u>	<u>Account Description</u>	2009	2010	2011 BDGT	2012 BDGT
		<u>Actual</u> Mo. 01 - 12	<u>Actual</u> Mo. 01 - 12	<u>ORIGINAL</u>	<u>AMOUNT</u>
410 DEPT Income Maintenance					
43-410-000-0000-6640	Vehicle & Machinery Over \$5K	0	0	0	50,000
43-410-000-0000-6645	Comp. Eq. & Software Over \$5K	0	0	0	292,775
DEPT 410 Income Maintenance					
	Revenue				
	Expend.	0	0	0	342,775
	Net	0	0	0	342,775

Crow Wing County

USER-SELECTED BUDGET REPORT

Report Basis: Cash

<u>Account Number</u>	<u>Account Description</u>	2009	2010	2011 BDGT	2012 BDGT
		<u>Actual</u> Mo. 01 - 12	<u>Actual</u> Mo. 01 - 12	<u>ORIGINAL</u>	<u>AMOUNT</u>
855 DEPT	Non Departmental - Capital Projects				
43-855-000-0000-5001	Property Taxes - Current	0	0	0	1,871,537 -
43-855-000-0000-5004	Property Taxes - Delinquent	157 -	24 -	0	0
43-855-000-0000-5008	Manufactured Home - Delinquent	7 -	11 -	0	0
43-855-000-0000-5010	Forfeited Property	297,112 -	97,761 -	63,000 -	31,116 -
43-855-000-0000-5209	County Program Aid (CPA)	0	0	0	604,300 -
43-855-000-0000-5281	Payments In Lieu Of Taxes	0 -	0	0	0
43-855-000-0000-5810	Rents & Royalties	66,501 -	64,365 -	64,296 -	64,296 -
43-855-000-0000-5899	Interfund - Rents & Royalties	201,498 -	201,498 -	201,498 -	201,498 -
43-855-000-0000-5910	Interfund Transfers	0	851,385 -	1,512,625 -	0
43-855-000-0000-5940	Gen. Obligation Bonds Issued	3,360,000 -	0	0	0
43-855-000-0000-5965	Premiums On Bonds/Notes Issued	49,428 -	0	0	0
43-855-000-0000-6714	Issuance Costs	29,550	0	0	0
43-855-000-0000-6999	Interfund Transfers Out	1,142,730	0	0	0
DEPT 855	Non Departmental - Capital Projects	Revenue 3,974,703 -	1,215,045 -	1,841,419 -	2,772,747 -
		Expend. 1,172,280	0	0	0
		Net 2,802,423 -	1,215,045 -	1,841,419 -	2,772,747 -

**2012 CROW WING COUNTY
BUDGET**

FIRST ASSESSMENT DISTRICT

	2011 BUDGET	2012 BUDGET	DOLLAR INC/(DEC)	% INC/(DEC)
<u>REVENUES:</u>				
TAXES	\$ 651,008	\$ 651,000	\$ (8)	0.00%
INTERGOVERNMENTAL	70,055	30,000	(40,055)	-57.18%
TOTAL REVENUES	\$ 721,063	\$ 681,000	\$ (40,063)	-5.56%
<u>EXPENDITURES:</u>				
SERVICES & CHARGES	\$ 239,575	\$ 219,837	\$ (19,738)	-8.24%
OTHER EXPENDITURES	375,000	514,300	139,300	37.15%
TOTAL EXPENDITURES	\$ 614,575	\$ 734,137	\$ 119,562	19.45%
NET	\$ 106,488	\$ (53,137)	\$ (159,625)	-149.90%

Crow Wing County

USER-SELECTED BUDGET REPORT

Report Basis: Cash

<u>Account Number</u>	<u>Account Description</u>	2009	2010	2011 BDGT	2012 BDGT
		<u>Actual</u> Mo. 01 - 12	<u>Actual</u> Mo. 01 - 12	<u>ORIGINAL</u>	<u>AMOUNT</u>
130 DEPT Unorganized Revenue					
27-130-000-0000-5001	Property Taxes - Current	90,989 -	90,810 -	97,298 -	97,000 -
27-130-000-0000-5004	Property Taxes - Delinquent	2,607 -	2,008 -	0	0
27-130-000-0000-5005	Penalties, Interest, & Costs	1,637 -	1,688 -	0	0
27-130-000-0000-5007	Manufactured Home - Current	203 -	187 -	0	0
27-130-000-0000-5008	Manufactured Home - Delinquent	45 -	2 -	0	0
27-130-000-0000-5011	Current Severed Minerals Tax	1 -	2 -	0	0
27-130-000-0000-5012	Delinquent Severed Mineral Tax	0	4 -	0	0
27-130-000-0000-5226	Market Value Homestead Credit	5,187 -	2,739 -	6,165 -	0
27-130-000-0000-6299	Prof. & Tech. Fee - Other	0	8,174	0	10,000
27-130-000-0000-6380	Auditor Fee - Interfund	13,500	14,175	14,175	15,000
27-130-000-0000-6381	Administration Fee - Interfund	48,000	50,400	50,400	60,000
DEPT 130 Unorganized Revenue		Revenue	97,440 -	103,463 -	97,000 -
		Expend.	61,500	64,575	85,000
		Net	39,169 -	38,888 -	12,000 -

Crow Wing County

USER-SELECTED BUDGET REPORT

Report Basis: Cash

<u>Account Number</u>	<u>Account Description</u>	2009	2010	2011 BDGT	2012 BDGT
		<u>Actual</u> Mo. 01 - 12	<u>Actual</u> Mo. 01 - 12	<u>ORIGINAL</u>	<u>AMOUNT</u>
290 DEPT Unorganized Fire					
27-290-000-0000-5001	Property Taxes - Current	168,320 -	168,039 -	180,002 -	145,000 -
27-290-000-0000-5004	Property Taxes - Delinquent	4,759 -	3,606 -	0	0
27-290-000-0000-5007	Manufactured Home - Current	375 -	347 -	0	0
27-290-000-0000-5008	Manufactured Home - Delinquent	67 -	5 -	0	0
27-290-000-0000-5011	Current Severed Minerals Tax	2 -	4 -	0	0
27-290-000-0000-5012	Delinquent Severed Mineral Tax	0	7 -	0	0
27-290-000-0000-5226	Market Value Homestead Credit	9,603 -	5,069 -	11,404 -	0
27-290-000-0000-6299	Prof. & Tech. Fee - Other	161,888	162,845	175,000	134,837
DEPT 290	Unorganized Fire				
	Revenue	183,125 -	177,076 -	191,406 -	145,000 -
	Expend.	161,888	162,845	175,000	134,837
	Net	21,238 -	14,231 -	16,406 -	10,163 -

Crow Wing County

USER-SELECTED BUDGET REPORT

Report Basis: Cash

<u>Account Number</u>	<u>Account Description</u>	2009	2010	2011 BDGT	2012 BDGT
		<u>Actual</u> Mo. 01 - 12	<u>Actual</u> Mo. 01 - 12	<u>ORIGINAL</u>	<u>AMOUNT</u>
350 DEPT Unorganized Roads					
27-350-000-0000-5001	Property Taxes - Current	313,425 -	335,715 -	370,708 -	406,000 -
27-350-000-0000-5004	Property Taxes - Delinquent	7,608 -	6,396 -	3,000 -	3,000 -
27-350-000-0000-5007	Manufactured Home - Current	693 -	689 -	0	0
27-350-000-0000-5008	Manufactured Home - Delinquent	114 -	8 -	0	0
27-350-000-0000-5011	Current Severed Minerals Tax	4 -	8 -	0	0
27-350-000-0000-5012	Delinquent Severed Mineral Tax	0	11 -	0	0
27-350-000-0000-5051	Special Assessments	9,708 -	10,288 -	0	0
27-350-000-0000-5210	State Gas Tax	29,011 -	31,136 -	29,000 -	30,000 -
27-350-000-0000-5226	Market Value Homestead Credit	17,890 -	10,135 -	23,486 -	0
27-350-000-0000-6890	Tax Settled- Other Taxing Dist	255,143	210,104	375,000	514,300
DEPT 350 Unorganized Roads					
	Revenue	378,452 -	394,386 -	426,194 -	439,000 -
	Expend.	255,143	210,104	375,000	514,300
	Net	123,309 -	184,282 -	51,194 -	75,300

**2012 CROW WING COUNTY
BUDGET**

SECOND ASSESSMENT DISTRICT

	2011 BUDGET	2012 BUDGET	DOLLAR INC/(DEC)	% INC/(DEC)
<u>REVENUES:</u>				
TAXES	\$ 33,331	\$ 43,137	\$ 9,806	29.42%
INTERGOVERNMENTAL	9,448	6,445	(3,003)	-31.78%
TOTAL REVENUES	\$ 42,779	\$ 49,582	\$ 6,803	15.90%
<u>EXPENDITURES:</u>				
SERVICES & CHARGES	\$ 11,189	\$ 10,582	\$ (607)	-5.42%
OTHER EXPENDITURES	31,000	31,000	-	0.00%
TOTAL EXPENDITURES	\$ 42,189	\$ 41,582	\$ (607)	-1.44%
NET	\$ 590	\$ 8,000	\$ 7,410	1255.93%

Crow Wing County

USER-SELECTED BUDGET REPORT

Report Basis: Cash

<u>Account Number</u>	<u>Account Description</u>	2009	2010	2011 BDGT	2012 BDGT
		<u>Actual</u> Mo. 01 - 12	<u>Actual</u> Mo. 01 - 12	<u>ORIGINAL</u>	<u>AMOUNT</u>
130 DEPT Unorganized Revenue					
28-130-000-0000-5001	Property Taxes - Current	4,020 -	4,484 -	6,718 -	7,195 -
28-130-000-0000-5004	Property Taxes - Delinquent	114 -	287 -	0	0
28-130-000-0000-5005	Penalties, Interest, & Costs	66 -	11 -	0	0
28-130-000-0000-5006	Fiscal Disparities	34 -	44 -	0	0
28-130-000-0000-5010	Forfeited Property	91 -	438 -	500 -	500 -
28-130-000-0000-5011	Current Severed Minerals Tax	9 -	9 -	0	0
28-130-000-0000-5221	Supplemental Homestead Credit	580 -	568 -	580 -	580 -
28-130-000-0000-5226	Market Value Homestead Credit	579 -	500 -	597 -	0
28-130-000-0000-6380	Auditor Fee - Interfund	1,500	1,575	1,575	1,575
28-130-000-0000-6381	Administration Fee - Interfund	6,718	6,853	6,700	6,700
DEPT 130 Unorganized Revenue	Revenue	5,493 -	6,341 -	8,395 -	8,275 -
	Expend.	8,218	8,428	8,275	8,275
	Net	2,724	2,087	120 -	0

Crow Wing County

USER-SELECTED BUDGET REPORT

Report Basis: Cash

<u>Account Number</u>	<u>Account Description</u>	2009	2010	2011 BDGT	2012 BDGT
		<u>Actual</u> Mo. 01 - 12	<u>Actual</u> Mo. 01 - 12	<u>ORIGINAL</u>	<u>AMOUNT</u>
290 DEPT Unorganized Fire					
28-290-000-0000-5001	Property Taxes - Current	2,060 -	1,970 -	2,415 -	2,057 -
28-290-000-0000-5004	Property Taxes - Delinquent	110 -	176 -	0	0
28-290-000-0000-5006	Fiscal Disparities	18 -	20 -	0	0
28-290-000-0000-5011	Current Severed Minerals Tax	5 -	4 -	0	0
28-290-000-0000-5221	Supplemental Homestead Credit	321 -	268 -	320 -	250 -
28-290-000-0000-5226	Market Value Homestead Credit	294 -	218 -	224 -	0
28-290-000-0000-6299	Prof. & Tech. Fee - Other	2,789	2,621	2,914	2,307
DEPT 290	Unorganized Fire	Revenue	2,807 -	2,656 -	2,959 -
		Expend.	2,789	2,621	2,914
		Net	18 -	35 -	45 -
					0

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28 FUND Second Assessment District

Crow Wing County

USER-SELECTED BUDGET REPORT



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Report Basis: Cash

<u>Account Number</u>	<u>Account Description</u>	2009	2010	2011 BDGT	2012 BDGT
		<u>Actual</u> Mo. 01 - 12	<u>Actual</u> Mo. 01 - 12	<u>ORIGINAL</u>	<u>AMOUNT</u>
350 DEPT Unorganized Roads					
28-350-000-0000-5001	Property Taxes - Current	14,299 -	14,616 -	23,698 -	33,385 -
28-350-000-0000-5004	Property Taxes - Delinquent	580 -	1,142 -	0	0
28-350-000-0000-5006	Fiscal Disparities	122 -	146 -	0	0
28-350-000-0000-5011	Current Severed Minerals Tax	34 -	30 -	0	0
28-350-000-0000-5210	State Gas Tax	3,619 -	2,504 -	3,500 -	3,500 -
28-350-000-0000-5221	Supplemental Homestead Credit	2,116 -	1,931 -	2,115 -	2,115 -
28-350-000-0000-5226	Market Value Homestead Credit	2,054 -	1,625 -	2,112 -	0
28-350-000-0000-6890	Tax Settled- Other Taxing Dist	31,347	23,350	31,000	31,000
DEPT 350 Unorganized Roads	Revenue	22,823 -	21,995 -	31,425 -	39,000 -
	Expend.	31,347	23,350	31,000	31,000
	Net	8,523	1,356	425 -	8,000 -

**2012 CROW WING COUNTY
BUDGET**

SCORE

	2011 BUDGET	2012 BUDGET	DOLLAR INC/(DEC)	% INC/(DEC)
<u>REVENUES:</u>				
SPECIAL ASSESSMENTS	\$ 550,000	\$ 550,000	\$ -	0.00%
INTERGOVERNMENTAL	150,000	150,000	\$ -	0.00%
CHARGES FOR SERVICES	268,000	268,000	\$ -	0.00%
MISCELLANEOUS	40,000	40,000	\$ -	0.00%
OTHER FINANCING SOURCES	75,000	75,000	\$ -	0.00%
TOTAL REVENUES	\$ 1,083,000	\$ 1,083,000	\$ -	0.00%
<u>EXPENDITURES:</u>				
PERSONNEL SERVICES	\$ 267,355	\$ 191,679	\$ (75,676)	-28.31%
SERVICES & CHARGES	336,650	311,550	(25,100)	-7.46%
SUPPLIES & MATERIALS	6,500	11,750	5,250	80.77%
CAPITAL OUTLAY	-	11,000	11,000	-
OTHER EXPENDITURES	328,240	331,580	3,340	1.02%
OTHER FINANCING USES	365,000	350,000	(15,000)	-4.11%
TOTAL EXPENDITURES	\$ 1,303,745	\$ 1,207,559	\$ (96,186)	-7.38%
NET	\$ (220,745)	\$ (124,559)	\$ 96,186	-43.57%

Crow Wing County

USER-SELECTED BUDGET REPORT

Report Basis: Cash

<u>Account Number</u>	<u>Account Description</u>	2009	2010	2011 BDGT	2012 BDGT
		<u>Actual</u> Mo. 01 - 12	<u>Actual</u> Mo. 01 - 12	<u>ORIGINAL</u>	<u>AMOUNT</u>
392 DEPT Landfill SW111					
18-392-000-0000-6250	Electricity & Water	294	409	300	300
18-392-000-0000-6260	Consulting Fee	31,714	44,604	5,000	5,000
18-392-000-0000-6292	Surveyor Fee	0	0	2,500	0
18-392-000-0000-6294	Well Testing	10,142	5,782	12,000	6,000
18-392-000-0000-6299	Prof. & Tech. Fee - Other	10,382	26,297	17,500	30,000
18-392-000-0000-6300	Mach., Equip., Software Serv	250	0	0	0
DEPT 392	Landfill SW111				
	Revenue				
	Expend.	52,782	77,092	37,300	41,300
	Net	52,782	77,092	37,300	41,300

Crow Wing County

USER-SELECTED BUDGET REPORT

Report Basis: Cash

<u>Account Number</u>	<u>Account Description</u>	2009 <u>Actual</u> Mo. 01 - 12	2010 <u>Actual</u> Mo. 01 - 12	2011 BDGT <u>ORIGINAL</u>	2012 BDGT <u>AMOUNT</u>
394 DEPT Old Brainerd Dump 18-394-000-0000-6299	Prof. & Tech. Fee - Other	0	327	0	0
DEPT 394 Old Brainerd Dump	Revenue	0	327	0	0
	Expend.	0	327	0	0
	Net	0	327	0	0

Crow Wing County

USER-SELECTED BUDGET REPORT

Report Basis: Cash

<u>Account Number</u>	<u>Account Description</u>		2009 <u>Actual</u> Mo. 01 - 12	2010 <u>Actual</u> Mo. 01 - 12	2011 BDGT <u>ORIGINAL</u>	2012 BDGT <u>AMOUNT</u>
396 DEPT	Landfill SW-440 (Dem.)-Post Closure Care					
18-396-000-0000-6299	Prof. & Tech. Fee - Other		525	525	600	600
DEPT 396	Landfill SW-440 (Dem.)-Post Closure Care	Revenue				
		Expend.	525	525	600	600
		Net	525	525	600	600

Crow Wing County

USER-SELECTED BUDGET REPORT

Report Basis: Cash

<u>Account Number</u>	<u>Account Description</u>	2009	2010	2011 BDGT	2012 BDGT
		<u>Actual</u> Mo. 01 - 12	<u>Actual</u> Mo. 01 - 12	<u>ORIGINAL</u>	<u>AMOUNT</u>
660 DEPT SCORE					
18-660-000-0000-5051	Special Assessments	559,077 -	584,111 -	550,000 -	550,000 -
18-660-000-0000-5318	Environmental Assistance / MPCA	151,386 -	153,178 -	150,000 -	150,000 -
18-660-000-0000-5595	Landfill Charge	264,042 -	266,511 -	260,000 -	260,000 -
18-660-000-0000-5596	HHW Stipend	9,792 -	9,664 -	8,000 -	8,000 -
18-660-000-0000-5830	Miscellaneous Other Revenue	44,872 -	45,887 -	40,000 -	40,000 -
18-660-000-0000-5910	Interfund Transfers	29,163 -	54,175 -	75,000 -	75,000 -
18-660-000-0000-5925	Property & Casualty Insurance Prod	0	1,461 -	0	0
18-660-000-0000-6100	Salaries & Wages - Regular	156,754	156,130	186,911	141,956
18-660-000-0000-6105	Salaries & Wages - Overtime	8,646	7,447	11,553	3,830
18-660-000-0000-6150	Health Insurance	21,033	23,931	31,427	17,748
18-660-000-0000-6152	Dental Insurance	1,942	1,942	2,249	1,688
18-660-000-0000-6154	Long-Term Disability Insurance	407	253	295	204
18-660-000-0000-6156	Life Insurance	56	184	216	144
18-660-000-0000-6160	Retiree Health Insurance	4,615	4,915	5,729	5,641
18-660-000-0000-6162	Health Care Savings Plan(HCSP)	60	60	135	135
18-660-000-0000-6164	PERA	10,152	10,321	12,831	8,574
18-660-000-0000-6170	FICA	9,618	9,482	12,305	9,039
18-660-000-0000-6172	Medicare	2,249	2,218	2,877	2,114
18-660-000-0000-6174	Unemployment Compensation	717	4,585	0	0
18-660-000-0000-6176	Worker's Compensation	1,315	860	827	606
18-660-000-0000-6210	Telephone	396	476	450	450
18-660-000-0000-6230	Publications & Brochures	0	37	0	0
18-660-000-0000-6245	Membership Dues & Subscript.	250	50	300	300
18-660-000-0000-6249	Public Relations	0	838	0	0
18-660-000-0000-6250	Electricity & Water	382	165	400	400
18-660-000-0000-6300	Mach., Equip., Software Serv	9,799	12,831	15,000	15,000
18-660-000-0000-6305	Building Repair & Maint. Serv	1,556	1,653	3,000	3,000
18-660-000-0000-6334	Hotel & Meals Travel Expense	183	361	1,000	1,000
18-660-000-0000-6338	Training & Registration Fees	32	303	1,000	1,000
18-660-000-0000-6409	Office Supplies	326	362	500	500
18-660-000-0000-6425	Fuel For Buildings	1,688	415	2,000	2,000
18-660-000-0000-6428	General Operating Supplies	122	0	250	250
18-660-000-0000-6999	Interfund Transfers Out	121,348	256,779	365,000	350,000
18-660-402-0000-6200	Postage & Postal Box Rental	7,313	7,425	7,500	7,500
18-660-402-0000-6230	Publications & Brochures	683	2,984	2,000	2,000

Crow Wing County

USER-SELECTED BUDGET REPORT

Report Basis: Cash

<u>Account Number</u>	<u>Account Description</u>	<u>2009</u>	<u>2010</u>	<u>2011 BDGT</u>	<u>2012 BDGT</u>
		<u>Actual</u> <u>Mo. 01 - 12</u>	<u>Actual</u> <u>Mo. 01 - 12</u>	<u>ORIGINAL</u>	<u>AMOUNT</u>
18-660-402-0000-6245	Membership Dues & Subscrip.	520	400	550	550
18-660-402-0000-6249	Public Relations	5,405	6,120	5,500	5,000
18-660-402-0000-6260	Consulting Fee	0	0	5,000	0
18-660-402-0000-6283	Contractor Fee - Other	12,477	11,890	17,600	17,600
18-660-402-0000-6299	Prof. & Tech. Fee - Other	2,138	2,138	2,500	2,500
18-660-402-0000-6340	Machinery & Equipment Rental	0	0	350	0
18-660-402-0000-6409	Office Supplies	0	580	0	0
18-660-402-0000-6428	General Operating Supplies	1,124	5,612	0	4,500
18-660-402-0000-6620	Building Acq./ Const. Over \$5K	26,681	8,000	0	0
18-660-402-0000-6800	Appropriations	299,588	320,795	328,240	331,580
18-660-403-0000-6210	Telephone	564	640	750	750
18-660-403-0000-6230	Publications & Brochures	1,562	438	1,500	750
18-660-403-0000-6245	Membership Dues & Subscrip.	0	175	300	300
18-660-403-0000-6249	Public Relations	11,242	11,975	15,000	15,000
18-660-403-0000-6250	Electricity & Water	295	165	300	300
18-660-403-0000-6255	Sanitation	587	953	700	700
18-660-403-0000-6283	Contractor Fee - Other	0	165	1,000	1,000
18-660-403-0000-6290	Haz. Waste Trans.-Disp. Fee	11,901	13,371	15,000	15,000
18-660-403-0000-6299	Prof. & Tech. Fee - Other	0	700	0	0
18-660-403-0000-6300	Mach., Equip., Software Serv	1,071	1,492	1,500	1,500
18-660-403-0000-6305	Building Repair & Maint. Serv	8,671	3,581	3,000	3,000
18-660-403-0000-6334	Hotel & Meals Travel Expense	662	275	1,500	1,500
18-660-403-0000-6338	Training & Registration Fees	32	203	700	700
18-660-403-0000-6409	Office Supplies	0	1,340	250	1,000
18-660-403-0000-6415	Building Maintenance Supplies	1,246	1,421	1,500	1,500
18-660-403-0000-6425	Fuel For Buildings	2,025	1,307	2,000	2,000
18-660-403-0000-6428	General Operating Supplies	3,477	2,197	0	0
18-660-404-0000-6230	Publications & Brochures	352	0	350	350
18-660-404-0000-6249	Public Relations	0	0	5,000	2,500
18-660-404-0000-6283	Contractor Fee - Other	81,525	42,868	100,000	100,000
18-660-404-0000-6299	Prof. & Tech. Fee - Other	34,669	22,405	40,000	40,000
18-660-404-0000-6305	Building Repair & Maint. Serv	110	215	0	0
18-660-404-0000-6428	General Operating Supplies	2,686	177	0	0
18-660-404-0000-6650	Furn. & Eq. Other Over \$5K	0	0	0	11,000
18-660-405-0000-6230	Publications & Brochures	0	0	150	0
18-660-405-0000-6249	Public Relations	0	0	700	0

Crow Wing County

USER-SELECTED BUDGET REPORT

Report Basis: Cash

<u>Account Number</u>	<u>Account Description</u>	2009	2010	2011 BDGT	2012 BDGT
		<u>Actual</u> <u>Mo. 01 - 12</u>	<u>Actual</u> <u>Mo. 01 - 12</u>	<u>ORIGINAL</u>	<u>AMOUNT</u>
18-660-405-0000-6299	Prof. & Tech. Fee - Other	267	59	49,150	30,000
DEPT 660	SCORE				
	Revenue	1,058,332 -	1,114,987 -	1,083,000 -	1,083,000 -
	Expend.	872,519	968,663	1,265,845	1,165,659
	Net	185,813 -	146,324 -	182,845	82,659

**2012 CROW WING COUNTY
BUDGET**

SOLID WASTE

	2011 BUDGET	2012 BUDGET	DOLLAR INC/(DEC)	% INC/(DEC)
<u>REVENUES:</u>				
LICENSES AND PERMITS	\$ 1,800	\$ 1,800	\$ -	0.00%
CHARGES FOR SERVICES	1,306,000	1,351,000	45,000	3.45%
TOTAL REVENUES	\$ 1,307,800	\$ 1,352,800	\$ 45,000	3.44%
<u>EXPENDITURES:</u>				
PERSONNEL SERVICES	\$ 113,112	\$ 110,714	\$ (2,398)	-2.12%
SERVICES & CHARGES	718,200	658,350	(59,850)	-8.33%
SUPPLIES & MATERIALS	103,800	97,800	(6,000)	-5.78%
CAPITAL OUTLAY	580,000	400,000	(180,000)	-31.03%
TOTAL EXPENDITURES	\$ 1,515,112	\$ 1,266,864	\$ (248,248)	-16.38%
NET	\$ (207,312)	\$ 85,936	\$ 293,248	-141.45%

Crow Wing County

USER-SELECTED BUDGET REPORT

Report Basis: Cash

<u>Account Number</u>	<u>Account Description</u>	2009	2010	2011 BDGT	2012 BDGT
		<u>Actual</u> Mo. 01 - 12	<u>Actual</u> Mo. 01 - 12	<u>ORIGINAL</u>	<u>AMOUNT</u>
390 DEPT Administration					
50-390-000-0000-5149	Business License Other	1,825 -	1,900 -	1,800 -	1,800 -
50-390-000-0000-5211	Pera Rate Increase	595 -	595 -	0	0
50-390-000-0000-5595	Landfill Charge	1,375,355 -	1,381,720 -	1,300,000 -	1,300,000 -
50-390-000-0000-5597	Charges For Services - Other	14,188 -	134,292 -	6,000 -	51,000 -
50-390-000-0000-5925	Property & Casualty Insurance Pro	0	607 -	0	0
50-390-000-0000-6100	Salaries & Wages - Regular	78,802	78,397	80,005	81,584
50-390-000-0000-6110	Per Diem - Employee	0	0	2,000	2,000
50-390-000-0000-6150	Health Insurance	9,823	10,652	11,719	7,813
50-390-000-0000-6152	Dental Insurance	934	934	934	709
50-390-000-0000-6154	Long-Term Disability Insurance	195	138	141	142
50-390-000-0000-6156	Life Insurance	27	88	90	90
50-390-000-0000-6160	Retiree Health Insurance	4,615	4,915	5,729	5,641
50-390-000-0000-6164	Pera	5,353	5,532	5,801	5,915
50-390-000-0000-6170	Fica	4,715	4,718	4,960	5,058
50-390-000-0000-6172	Medicare	1,103	1,103	1,161	1,184
50-390-000-0000-6176	Worker's Compensation	507	349	372	378
50-390-000-0000-6178	Educational & Cert. Expenses	0	0	200	200
50-390-000-0000-6210	Telephone	583	624	600	600
50-390-000-0000-6245	Membership Dues & Subscrip.	171	181	200	200
50-390-000-0000-6299	Prof. & Tech. Fee - Other	0	15	800	50
50-390-000-0000-6300	Mach., Equip., Software Serv	4,251	107	5,000	500
50-390-000-0000-6305	Building Repair & Maint. Serv	2,962	4,040	5,000	5,000
50-390-000-0000-6338	Training & Registration Fees	0	145	0	0
50-390-000-0000-6340	Machinery & Equipment Rental	2,288	2,640	2,500	2,500
50-390-000-0000-6409	Office Supplies	939	1,911	1,000	2,000
50-390-000-0000-6428	General Operating Supplies	258	383	300	300
DEPT 390 Administration					
	Revenue	1,391,963 -	1,519,114 -	1,307,800 -	1,352,800 -
	Expend.	117,524	116,873	128,512	121,864
	Net	1,274,439 -	1,402,242 -	1,179,288 -	1,230,936 -

Crow Wing County

USER-SELECTED BUDGET REPORT

Report Basis: Cash

<u>Account Number</u>	<u>Account Description</u>	2009	2010	2011 BDGT	2012 BDGT
		<u>Actual</u> Mo. 01 - 12	<u>Actual</u> Mo. 01 - 12	<u>ORIGINAL</u>	<u>AMOUNT</u>
393 DEPT Landfill SW376					
50-393-000-0000-5830	Miscellaneous Other Revenue	0	50 -	0	0
50-393-000-0000-6200	Postage & Postal Box Rental	3,297	4,482	4,000	4,000
50-393-000-0000-6230	Publications & Brochures	1,522	0	1,500	1,500
50-393-000-0000-6245	Membership Dues & Subscrip.	1,024	1,969	1,500	2,000
50-393-000-0000-6249	Public Relations	9,393	9,743	10,000	10,000
50-393-000-0000-6250	Electricity & Water	43,290	45,345	45,000	45,000
50-393-000-0000-6260	Consulting Fee	452,250	236,577	430,000	370,000
50-393-000-0000-6283	Contractor Fee - Other	32,700	24,608	35,000	35,000
50-393-000-0000-6292	Surveyor Fee	5,325	10,470	15,000	15,000
50-393-000-0000-6294	Well Testing	84,030	56,717	90,000	90,000
50-393-000-0000-6299	Prof. & Tech. Fee - Other	5,231	25,932	5,500	5,500
50-393-000-0000-6300	Mach., Equip., Software Serv	37,565	46,130	40,000	45,000
50-393-000-0000-6305	Building Repair & Maint. Serv	6,659	10,894	7,000	10,000
50-393-000-0000-6409	Office Supplies	1,783	182	2,000	500
50-393-000-0000-6415	Building Maintenance Supplies	2,528	0	2,500	1,000
50-393-000-0000-6425	Fuel For Buildings	7,789	483	8,000	4,000
50-393-000-0000-6428	General Operating Supplies	89,866	57,600	90,000	90,000
50-393-000-0000-6605	Site Or Grounds Imp. Over \$5K	104,388	20,000	580,000	400,000
50-393-000-0000-6620	Building Acq./ Const. Over \$5K	316,931	161,285	0	0
50-393-000-0000-6650	Furn. & Eq. Other Over \$5K	5,326	0	0	0
DEPT 393 Landfill SW376	Revenue	0	50 -	0	0
	Expend.	1,210,894	712,418	1,367,000	1,128,500
	Net	1,210,894	712,368	1,367,000	1,128,500

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50 FUND Solid Waste Management

Crow Wing County

USER-SELECTED BUDGET REPORT



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Report Basis: Cash

<u>Account Number</u>	<u>Account Description</u>	2009	2010	2011 BDGT	2012 BDGT
		<u>Actual</u> Mo. 01 - 12	<u>Actual</u> Mo. 01 - 12	<u>ORIGINAL</u>	<u>AMOUNT</u>
395 DEPT Demolition					
50-395-000-0000-6200	Postage & Postal Box Rental	364	484	500	500
50-395-000-0000-6230	Publications & Brochures	116	282	500	400
50-395-000-0000-6249	Public Relations	541	545	600	600
50-395-000-0000-6260	Consulting Fee	6,280	4,384	5,000	5,000
50-395-000-0000-6292	Surveyor Fee	1,420	3,861	6,500	5,000
50-395-000-0000-6294	Well Testing	6,517	3,990	6,500	5,000
DEPT 395 Demolition					
	Revenue				
	Expend.	15,238	13,546	19,600	16,500
	Net	15,238	13,546	19,600	16,500

2012 CROW WING COUNTY BUDGET

CROW WING COUNTY HRA

REVENUES:

	2011 BUDGET	2012 BUDGET	DOLLAR INC/(DEC)	% INC/(DEC)
TAXES	\$ 60,500	\$ 60,500	\$ -	0.00%
INTEREST ON INVESTMENTS	9,500	11,000	1,500	15.79%
TOTAL REVENUES	\$ 70,000	\$ 71,500	\$ 1,500	2.14%

EXPENDITURES:

PERSONNEL SERVICES	\$ 3,000	\$ 3,000	\$ -	0.00%
SERVICES & CHARGES	16,250	20,488	4,238	26.08%
DEBT SERVICE	2,500	2,500	- -	0.00%
OTHER EXPENDITURES	41,000	38,262	(2,738)	-6.68%
TOTAL EXPENDITURES	\$ 62,750	\$ 64,250	\$ 1,500	2.39%
NET	\$ 7,250	\$ 7,250	\$ -	0.00%

Crow Wing County

USER-SELECTED BUDGET REPORT

Report Basis: Cash

<u>Account Number</u>	<u>Account Description</u>	2009	2010	2011 BDGT	2012 BDGT
		<u>Actual</u> Mo. 01 - 12	<u>Actual</u> Mo. 01 - 12	<u>ORIGINAL</u>	<u>AMOUNT</u>
700 DEPT HRA					
90-700-000-0000-5001	Property Taxes - Current	51,061 -	52,277 -	56,500 -	56,500 -
90-700-000-0000-5004	Property Taxes - Delinquent	1,072 -	1,596 -	0	0
90-700-000-0000-5006	Fiscal Disparities	58 -	73 -	0	0
90-700-000-0000-5007	Manufactured Home - Current	62 -	56 -	0	0
90-700-000-0000-5008	Manufactured Home - Delinquent	5 -	5 -	0	0
90-700-000-0000-5011	Current Severed Minerals Tax	6 -	7 -	0	0
90-700-000-0000-5012	Delinquent Severed Mineral Tax	0 -	1 -	0	0
90-700-000-0000-5221	Supplemental Homestead Credit	863 -	820 -	0	0
90-700-000-0000-5226	Market Value Homestead Credit	2,319 -	2,181 -	0	0
90-700-000-0000-5710	Investment Earnings	2,847 -	4,016 -	3,500 -	5,000 -
90-700-000-0000-5830	Miscellaneous Other Revenue	500 -	500 -	0	0
90-700-000-0000-6110	Per Diem - Employee	1,850	3,200	3,000	3,000
90-700-000-0000-6249	Public Relations	106	106	0	0
90-700-000-0000-6264	Financial Service Fee	1,800	2,000	2,000	2,000
90-700-000-0000-6272	Non-Employee Mileage	511	642	500	500
90-700-000-0000-6299	Prof. & Tech. Fee - Other	12,493	12,970	13,500	15,000
90-700-000-0000-6334	Hotel & Meals Travel Expense	9	0	0	0
90-700-000-0000-6350	Property Casualty Insurance	0	0	0	2,738
90-700-000-0000-6800	Appropriations	20,798	1,702	41,000	38,262
90-700-000-0000-6999	Interfund Transfers Out	12,000	0	0	0
DEPT 700 HRA					
	Revenue	58,793 -	61,530 -	60,000 -	61,500 -
	Expend.	49,567	20,620	60,000	61,500
	Net	9,226 -	40,911 -	0	0

Crow Wing County

USER-SELECTED BUDGET REPORT

Report Basis: Cash

<u>Account Number</u>	<u>Account Description</u>	2009 <u>Actual</u> Mo. 01 - 12	2010 <u>Actual</u> Mo. 01 - 12	2011 BDGT <u>ORIGINAL</u>	2012 BDGT <u>AMOUNT</u>
710 DEPT HRA TIF Revolving					
91-710-000-0000-5710	Investment Earnings	8,897 -	10,053 -	6,000 -	6,000 -
DEPT 710 HRA TIF Revolving	Revenue	8,897 -	10,053 -	6,000 -	6,000 -
	Expend.				
	Net	8,897 -	10,053 -	6,000 -	6,000 -

Crow Wing County

USER-SELECTED BUDGET REPORT

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<u>Account Number</u>	<u>Account Description</u>	2009	2010	2011 BDGT	2012 BDGT
		<u>Actual</u> Mo. 01 - 12	<u>Actual</u> Mo. 01 - 12	<u>ORIGINAL</u>	<u>AMOUNT</u>
720 DEPT HRA Non-TIF Revolving					
91-720-000-0000-5710	Investment Earnings	5,221 -	2,116 -	0	0
91-720-000-0000-5830	Miscellaneous Other Revenue	0	607	0	0
91-720-000-0000-5910	Interfund Transfers	12,000 -	0	0	0
91-720-000-0000-6266	Legal Fee	280	490	250	250
DEPT 720 HRA Non-TIF Revolving	Revenue	17,221 -	1,509 -	0	0
	Expend.	280	490	250	250
	Net	16,941 -	1,019 -	250	250

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92 FUND HRA Felix TIF District

Crow Wing County

USER-SELECTED BUDGET REPORT



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Report Basis: Cash

<u>Account Number</u>	<u>Account Description</u>	2009	2010	2011 BDGT	2012 BDGT
		<u>Actual</u> Mo. 01 - 12	<u>Actual</u> Mo. 01 - 12	<u>ORIGINAL</u>	<u>AMOUNT</u>
700 DEPT HRA					
92-700-000-0000-5001	Property Taxes - Current	5,205 -	5,188 -	4,000 -	4,000 -
92-700-000-0000-5710	Investment Earnings	2 -	3 -	0	0
92-700-000-0000-6734	Principal	4,863	4,677	2,500	2,500
DEPT 700 HRA					
	Revenue	5,207 -	5,191 -	4,000 -	4,000 -
	Expend.	4,863	4,677	2,500	2,500
	Net	344 -	514 -	1,500 -	1,500 -